

Austria	100.00	Denmark	100.00	France	100.00	Germany	100.00	Italy	100.00	Japan	100.00	Netherlands	100.00	Portugal	100.00	Spain	100.00	Sweden	100.00	Switzerland	100.00	UK	100.00	US	100.00	West Germany	100.00	Yugoslavia	100.00
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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

GHANA
An economy running out of steam
Page 10

FT No. 31,137

THE FINANCIAL TIMES LIMITED 1990

Tuesday May 1 1990

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World News

Nationalists claim Latvia will vote for independence

Leaders of the nationalist movement in the Soviet Baltic republic of Latvia claimed enough support in the newly-elected parliament to vote this week for independence and join the republics of Lithuania and Estonia in open defiance of Moscow. Page 20

Tibet martial law
China is to lift martial law in the Tibetan capital of Lhasa, the official New China News Agency reported. China imposed martial law on March 8 last year after three days of pro-independence demonstrations and rioting. Page 8

Formal German links
The East and West German parliaments launched formal relations after a 40-year vacuum. Page 3

Nigerian detention
Nigeria closed one newspaper and detained the deputy editor of another as authorities searched for supporters of a failed coup. Page 6

Bombs kill five
At least five people were killed and more than 40 injured when bombs exploded in New Delhi and the Sikh holy city of Amritsar. Page 8

Defence budget up
Pakistan, engaged in a row with India over disputed Kashmir, has raised its defence budget by more than 11.6 per cent. Page 6

Embassy protest
Greece protested to Albania after police allegedly entered the Greek embassy in the Albanian capital Tirana and dragged off a man seeking political asylum. Page 10

Rebels claim town
Ethiopian rebels said they had captured a strategic garrison town in northern Ethiopia amid heavy fighting. Page 10

Lithuanian option
Lithuania is considering the French-West German suggestion that it suspend its declaration of independence in order to negotiate with Moscow, its Prime Minister said. Page 20

UK plane crash
A Royal Air Force surveillance aircraft crashed on an island off Scotland's west coast killing all 10 people on board. Page 10

New rule for Lesotho
Lesotho's military government said it would establish a 109-member constituent assembly within three weeks to prepare the country for a return to democratic rule by 1992. Page 10

Kashmir rebel plan
Nine militant groups fighting Indian rule in Kashmir homeland met in Pakistan to agree a common political and military strategy. Page 10

Church status stays
The US Supreme Court refused to revive a lawsuit seeking to strip the Roman Catholic Church of its tax-exempt status because of its anti-abortion activities. Page 6

Taiwan backs ship
China accused Taiwan of an act of "open provocation" in backing the Goddess of Democracy, a radio ship designed to broadcast anti-Government propaganda into the mainland. Page 20

Cuba accuses US
Cuba, citing what it called a "strange and dangerous" combination of US military exercises around the island, said Washington appeared to be preparing a surprise attack. Page 6

Romania denial
Romania's interim government denied that President Ion Iliescu opposed the execution of deposed dictator Nicolae Ceausescu and his wife during last December's revolution. Page 20

Business Summary

Stora offers DM540 for Feldmuhle Noble shares

Stora, Swedish pulp and paper group, surprised and disappointed holders of the out-standing 15 per cent of Feldmuhle Nobel, the West German conglomerate in which it now has an 85 per cent stake, by offering only DM540 (\$319.52) a share for their shares, compared with the average of DM567 it paid in the earlier offer. Page 21

MARKETS: Gold - A small amount of selling by Middle East sources was enough to send the price of gold tumbling by \$3.25 a troy ounce yesterday to \$367.25 (\$225), the lowest London fixing level for seven months. Commodities, Page 34. On Wall Street, there was no sign of a bounce-back from last Friday's sharp fall as equities drifted modestly lower in very low volume. Tokyo was closed for the first of the Golden Week holidays. Markets, Back Page, Section II

MOTOROLA, the leading US maker of semiconductors, is to build a \$50m chip assembly plant in Japan. Page 4

LONDON UNITED INVESTMENTS, the insurance group, has revealed it needs to top up reserves by between £15m (\$12m) and £100m to meet future claims. Page 12

BRITISH STEEL is on the verge of a significant breakthrough into the Iranian market after winning a contract to help rebuild the country's rail network. Page 20

ALLIANZ of West Germany, Europe's biggest insurer, and Navigation Mixte, French financial services to food conglomerate, are to pool their French operations. Page 22

BMW, West German luxury carmaker, boosted 1989 group net profit by 23 per cent to DM558.1m (\$30.23m) from DM459.9m the year before, the annual report said. Page 22

ARAB BANKING CORP., Arab world's largest bank, will go ahead with its \$250m international share offering. The issue will be the first to foreign investors by a Gulf-based company. Page 25

TABACALERA, state-controlled Spanish tobacco group now in the throes of diversification, has received a vote of confidence from the economy ministry following criticism of its management. Page 23

AVON PRODUCTS, New York-based cosmetics and toiletries group, is again offering for sale its Japanese subsidiary after a Tokyo mail order company, called a halt to an agreement to buy control of the unit for \$450m. Page 24

JAPANESE premier, Mr Toshiki Kaifu, announced a 3 per cent increase in aid commitments to India during the current year to ¥100bn (\$69.95m). Page 5

BRAZIL's car industry is set to resume full operation after halting production for the domestic market five weeks ago. Page 23

I G Metall hits car output with strikes on 8.5% pay claim

By David Goodhart in Bonn

A WAVE of one-day strikes by the West German engineering union I.G. Metall yesterday halted production at car plants in the southern state of Baden-Württemberg.

The strikes came as the union stepped up its campaign for an 8.5 per cent pay rise and a cut in the working week from 37 to 35 hours. The West German inflation rate is currently running at just under 3 per cent.

The union said 65,000 workers had joined the stoppage at nine plants. The metal industry employers put the figure at 25,000. Daimler-Benz plants at Stuttgart-Untertürkheim and Sindelfingen were disrupted and output of 1,500 cars was lost.

Further warning strikes in the car, engineering and electronics industries are expected in other parts of the country over the next few days.

If these do not lead to concessions from the employers, voting on full strike action in selected plants will start in the middle of the month.

I.G. Metall's constitution requires 75 per cent support for strike action in a plant but the union has rarely lost such a vote in the post-war period.

The employers have offered a 5 per cent pay rise and have agreed to discuss a further cut in working time but only if this is co-ordinated with developments elsewhere in Europe and does not take place before 1992.

The employers also want to limit cuts in working time to more flexible working patterns. Despite the long and aggressive build-up to these negotiations - the first in the metal industry for three years - and the enormous public gulf between the two sides, most analysts still believe that prolonged strike action is unlikely.

The last important strike was in 1984 when I.G. Metall caused an annualised 8 per cent drop in gross national product in the second quarter of the year and won a reduction in the working week from 40 to 38.5 hours.

The union is weakened by a new law which makes it more difficult to cripple whole industries by calling out only a few key plants as it did in 1984.

Also, despite the strong loyalty that the union can usually draw upon, the swift and possible Continued on Page 20

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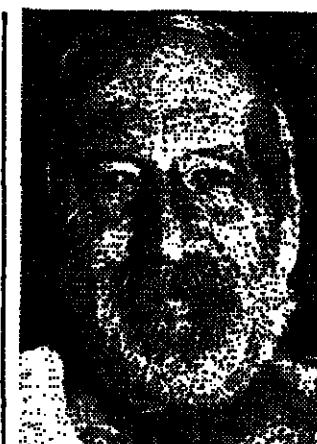
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Frank Reed: Liberty

Second US hostage released in Lebanon

By Our Foreign Staff

MR Frank Reed, an American hostage, was freed by a pro-Lebanese group yesterday - the second such release in eight days.

Mr Reed, 57, a headmaster, was handed over to Syrian security men in Beirut and driven to Damascus - the same path taken by Mr Robert Fohell, the American released last week.

Mr Reed's release fuelled hopes for 15 other westerners believed to remain in the hands of pro-Iranian Muslim militants in Lebanon. His release could signal an end to the hostage crisis that began in 1984 with the abduction of Mr William Buckley, the US Central Intelligence Agency's Beirut station chief who was later killed.

US citizens are likely to be released before the three Britons - Mr Terry Walle, Mr John McCarthy and Mr Jack Mann - because the British Government has no formal diplomatic relations with Syria. Ties were severed by Britain in 1984, when Syrian diplomats were accused of involvement in an attempt to bomb an Israeli passenger jet.

Western hostages still held include six Americans, an Irishman, two West Germans, two Swiss nationalists and an Italian.

There seems little doubt that Mr Reed has been imprisoned for the past 3½ years by "Islamic Jihad," the most extreme of the pro-Iranian groups. Most of the kidnappers are thought to be linked to the pro-Iranian Hizbollah organisation.

The release followed a week-end of intense diplomatic activity and increasing signs that Tehran was throwing its weight behind the early release of hostages.

He said change was needed to the CCITT's own recommendations which he admitted sometimes penalised telephone companies which cut their prices and which had held back the development of cross-border information services. However, he stopped short of proposing any concrete reforms.

Mr Imrer said the CCITT was not a cartel but it was some of the telephone companies which were pushing some of their policies through the CCITT which constituted the cartel. He described the current situation as a fight between the new and the old. "You should not blame the CCITT, but those who are Continued on Page 20

S Korean workers in riot

By John Ridding in Seoul

THOUSANDS of workers from South Korea's biggest carmaker, Hyundai, went on strike and fought pitched battles with police yesterday as the stock market index suffered a record one-day fall.

The index broke the record for a one-day points fall, prompted by the prospect of increased industrial unrest, heightened by threats of widespread strikes to commemorate international labour day, combined with more general economic concerns.

The fall in index reduced the value of the market by more than 4 per cent. It now stands more than 30 per cent below its all-time high which was recorded in April last year.

The decline has prompted sharp falls in the prices of convertible bonds, warrants and investment trusts which are traded on the stockmarket.

Later in the day, more than 2,000 riot police raided South Korea's state-run television and radio station to end a 17-day strike by union members demanding the sacking of the government-appointed president. About 400 sit-in protesters were arrested.

In the south-eastern city of Ulsan, 3,000 dockworkers of Hyundai Heavy Industries, welding petrol bombs and Continued on Page 20



Strikers in Ulsan throw petrol bombs at riot police

British Gas heads for clash over imports from Norway

By David Thomas and Steven Butler in London

BRITISH GAS has plans to import large amounts of Norwegian gas from the mid-1990s - setting it on a collision course with the British Government which says there is enough gas in the UK sector of the North Sea to meet all the country's needs.

The Government also fears that large imports could delay development of Britain's gas reserves.

British Gas, however, believes the Government has no authority to veto its plans. The company believes that it could import up to 10m cubic metres of gas a year from 1995 - equivalent to almost a fifth of current British demand and worth about \$900m (\$978.00m) a year at the average price paid by British Gas for supplies in 1988-89.

The company is to tell the Department of Energy soon that it will not need to seek government permission to build a new pipeline or government support in negotiating a new treaty with Norway. This is because it intends to use spare capacity on the existing Frigg-St Fergus pipeline for its imports.

British Gas accepts that there are enough gas reserves in British waters to meet the UK's immediate needs, but it will tell the UK Government that the Norwegian gas is better suited to its commercial requirements.

British Gas has decided that it must have access to a very large reservoir of gas for the second half of the 1990s, such as exists in Norway's Troll field. By contrast, the UK gas fields which are due to come on stream over the next few years are relatively small.

Moreover, British Gas will tell the Government that it has to be free to secure its gas from whichever source offers the best terms, because independent gas distributors entering the deregulated British gas market will have this freedom.

British Gas agreed at the time of its privatisation in 1986 to consult the Government on proposals to import gas, but the company believes this does not give the Government a veto over its plans.

British Gas is confident that Statoil, the Norwegian state energy company, would be prepared to make the necessary investment to develop gas supplies from the Troll field for it. However, it has not yet started detailed negotiations with Statoil.

Statoil disclosed last month that it had held talks with more than 15 UK companies this year about supplying industrial customers and power stations with Norwegian natural gas.

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Hard-pressed Swedish Premier looks to Liberals for help

Sweden's Liberal leader Bengt Westerberg (left) is the man Prime Minister Ingvar Carlsson would prefer as partner at a time when his Social Democrats are in trouble. The ruling party's support has slumped. Page 2

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MARKETS

STERLING New York lunchtime: \$1.0575 London: \$1.0585 (1.0585) DM2.7525 (2.7425) FF9.2250 (9.2000) SF2.3200 (2.3225) Y250.25 (250.75) £ Index (86.7) GOLD New York: Comex Jun \$371.5 (\$370) London: \$372.25 (\$370.50) RUSSIA OIL (Argus) Brent 15-day \$17.175 (-0.5) Chief price changes yesterday: Page 21	DOLLAR New York lunchtime: DM1.8225 FF5.8425 SF1.4540 Y158.00 London: DM1.8785 (1.8755) FF5.8925 (5.8225) SF1.4510 (1.4590) Y158.00 (158.50) £ Index (86.4) Tokyo market closed US Lunchtime Rates Fed Funds 6½% 3-mo Treasury Bill: yield: 8.05% Long Bond: 94½ yield: 8.03%	STOCK INDICES FT-SE 100: 2,103.4 (-3.2) FT-SE 250: 1,633.5 (-5.1) FT-A All-Share: 1,043.18 (-0.4%) New York lunchtime: DJ Ind. Av. 2,688.74 (-3.31) S&P Comp 329.29 (-0.82) Tokyo: Nikkei Tokyo market closed LONDON MONEY 3-month interbank: closing 15½ (15½) Libor 15½ (15½) June 77½ (77½)
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Companies are increasingly looking for sophisticated ways to finance growth.

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Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire alone now accounts for nearly 20 per cent. of them.

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EUROPEAN NEWS

Greek bank chief demands tougher economic action

By Kerin Hope in Athens

GREECE HAD to apply strict measures to reduce its record public sector deficit if it were to narrow the economic gap with its European Community partners, Mr Dimitris Halikias, Governor of the Bank of Greece, warned in his annual report yesterday.

He praised the new conservative Government's austerity plans "as a decisive first move" but made clear that more radical steps would be needed.

"The deficits feed inflation, weaken the currency, provoke the flight of capital, worsen the balance of payments and increase interest rates: they are the main reason for the Greek economy's serious divergence from the rest of the Community," he said.

His report pointed out that Greece's public debt had reached 105 per cent of gross domestic product, estimated at around \$55bn for 1989, while a third of tax revenues had to be earmarked for interest payments.

The budget deficit rose by 48 per cent last year to Dr1.77 trillion (\$5.5bn). Public corporations and state pension funds together suffered losses of

Dr1.21 trillion, a 27 per cent increase over 1988, according to the report.

Mr Halikias called for tighter monetary policy, proposing that state-subsidised loans for small businesses should be abolished unless the Government were prepared to finance them out of the budget.

Banks should no longer be required to hold a substantial percentage of reserves in Treasury bills which are used to cover government borrowing.

Annual inflation, currently 17.8 per cent and forecast to reach 20 per cent by the end of 1990, could not be reduced this year but should start to decline in 1991, he said. As a result, inflation rates would remain high.

Mr Halikias repeated that under prevailing economic conditions Greece could not meet the EC timetable on free movement of capital, or set a date for joining the EMS. "Even under more favourable circumstances some flight of capital must be expected; to join the EMS, the deficits must be cut to a level that ensures monetary stability and a lasting reduction of inflation," he said.

Marx and Engels losing currency in East Germany

By Andrew Fisher in Frankfurt

WHEN the new money comes in, the old faces will disappear. In a change that all too aptly symbolises the move from a Communist regime to a market economy, Karl Marx and Friedrich Engels will no longer be depicted on East Germany's banknotes after July 2.

That is the day the D-Mark is scheduled to come to East Germany. On that Monday - assuming no political or organisational hitches - East German banks will replace East German Marks with D-Marks. The face on the 100 East Mark

note, the country's highest denominated unit, is that of Karl Marx himself. Gracing the 50 Mark note is Engels, his ideological confrère.

From July 2 onward, the heavily bearded visage of the author of "Das Kapital" will be succeeded by the striking, but unfamiliar, image of Sebastian Münster, an astronomer from the Middle Ages who gazes contemplatively from the blue DM100 note. West Germany's brown DM50 note has an equally unrecognisable face: that of a man from a 16th cen-

tury painting hanging in a Frankfurt museum.

The value of the notes is more than a matter of historical curiosity, however. Since the 100 Mark note is the most valuable in East Germany, the new currency to be transported over the border will have a larger proportion of smaller denominated notes than is the case in the prosperous Federal Republic. The DM500 and DM1,000 notes - not commonly seen by most people in West Germany either - will be of little daily use in a country

where the average national wage is half that of West Germany and good quality goods are still in very short supply.

So the Bundesbank, West Germany's central bank in Frankfurt, will have to send over more DM10, DM20, DM50 and DM100 notes than would otherwise be necessary and may even have to print some more. In West Germany, the DM100 unit accounts for 45 per cent of circulation.

For security reasons, the Bundesbank is not saying how the money will be transported.

The notes will come from the central bank's existing stocks; these total DM150bn. East Germany's cash circulation is estimated at some DM13.5bn.

To simplify administration and prevent speculation, conversion will only be through bank and savings accounts.

The Bundesbank's notes are stored in its 199 branches; it plans to open 15 in East Germany after currency union. East Germans may be able to hang on to their coins for a while longer, since the time will be too short to adapt all

telephone boxes and automatic machines.

They will have little time to familiarise themselves with the new notes. Three months after they receive their converted money, some of it will be out of date again. In October, the Bundesbank starts to bring out its new notes, including one of DM200. This time, however, the DM100 unit will have a more appropriate face for a soon-to-be united Germany: that of Clara Schumann, the pianist born 171 years ago in Leipzig, a city deep in East Germany.

Elderly E Germans hark back to an earlier Marks conversion

LIKE MANY elderly East Germans, Siegfried and Christel Rakosch will be reliving the past when their East German Marks are converted into D-Marks on July 2. They are hoping this currency reform will turn out better than the last.

In June 1948, a few days after the introduction of the D-Mark in western Germany, the newly-married East Berlin couple were allowed to convert up to Reichsmarks (RM) 70 into Deutsche Mark of the East German Notenbank at the rate of one-to-one. It was not until the early 1950s that these East D-Marks became known simply as Marks.

East German savings accounts of up to RM100 were converted at one-to-one and savings of up to RM1,000 at five-to-one. Mr Rakosch's

mother had RM3,000 in her account dating from before the end of the war. For this she was penalised, receiving only 300 East D-Marks.

His wife's mother had more than RM6,000 in the bank, left by her late

By Leslie Collett in East Berlin

husband who died at Stalingrad. The authorities accused her of being a war profiteer and confiscated the money.

Despite these searing post-war experiences, Mr Rakosch's mother started saving again and left her son more than Marks 10,000 when she died. "She taught me to save, too," he said.

In July, each family member may convert up to Marks 4,000 in savings into D-Marks at one-to-one - East Germany is pressing for a larger sum - and the rest at two-to-one.

Some of the Rakosch's friends are buying antique china to resell for D-Marks later and are scouring the country to buy real estate. But few East German property owners will sell, anticipating an explosion in prices in a few months when the D-Mark is introduced.

One acquaintance of the family had just bought a new Trabant car as an investment for Marks 13,000. "It was a bad mistake," said Mr Rakosch. In the Socialist past a new car could be sold after five years for nearly as much as it cost originally. But the resale value of a Trabant has plummeted to virtually nothing as East German eyes fix on western cars.

A flood of often conflicting remarks by West and East German officials on the forthcoming conversion rates has led panic-stricken East Germans to open as many new savings accounts as possible, only to close them when they hear about a cut-off date after which the conversion rate will be worse. Bewildered old people queuing in savings banks break into tears of despair.

The Rakoschs, however, are hoping for the best. "We have confidence in both governments that things will be better than in 1948," said Mr Rakosch, an office administrator.

"We are an industrious people and the GDR is not a poor country. Along with more than 6m East Ger-

mans over 60 years of age, they are nevertheless worried about the future. The family own a small flat which they bought in a co-operative building for only Marks 5,000. They pay Marks 43 a month for maintenance and repairs but are afraid this will soon rise sharply.

Mr Rakosch earns Marks 1,050 a month and his wife 600. They are certain to join an army of administrative personnel who will be out of jobs in coming months. "Starting at the age of 40 you are an old man in a market economy," says Mr Rakosch. "It always hits the little man the worst."

openly He adds: "We are all happy about the opening of the Wall, but the currency union will mean a social decline for many East Germans."

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While ICL Retail Systems worked on a versatile electronic point-of-sale system for handling sales and cash accounting. A system so successful it was quickly top of the shopping list for major supermarket chains all over the world. And thousands of fathoms below, STC Submarine Systems fathomed out how to carry 50% more information on optical fibre submarine telecommunications cables; which means good news travels faster.

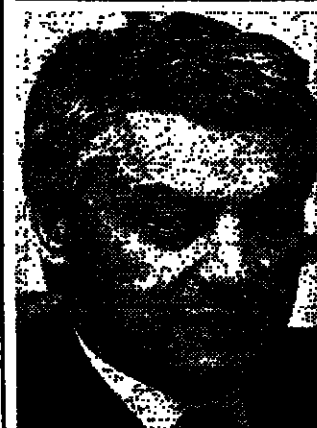
These three systems have proved so innovative, that they have recently gained three Queen's Awards for Technology.

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Bengt Westerberg (left), preferred partner of Premier Carlsson



All in a twist round Sweden's Maypole

By Robert Taylor in Stockholm

AS THE leaders of Sweden's ruling Social Democrats address May Day rallies all over the country today there are growing signs that the most widely pointed-to democratic Socialist movement in the world has fallen on hard times.

The latest poll published on Sunday revealed that the party had only 32.6 per cent support among the voters, the lowest figure since surveys began. At the same time an increasing number of the party's rank and file appears to be deserting the fold.

The powerful blue-collar trade union confederation, the LO - which has enjoyed enormous influence over the party - is in unprecedented open revolt against the direction of the Government's economic policy, which it condemns for being hostile to working class interests.

Left-wing Social Democrats have expressed criticism of the recent party executive decision to support a rail-road bridge over the Öresund straits between Sweden and Denmark, arguing that it will pollute the area. Others are worried the Government intends this autumn to drop a commitment to make Sweden non-nuclear in energy needs by 2010. On top of this, traditionalists are furious that the leadership is ready to accept the introduction of commercial television after years of procrastination.

Most of all, they dislike what they see as the Government's commitment to market values and the weakening of the old faith in social justice and equality. The tax reforms with big cuts in marginal tax rates has upset party members who believe this will benefit the rich, not the average industrial worker.

In the past Social Democrats have shown an impressive facade of unity to a hostile outside world. At the party's congress this autumn, this may no longer be possible.

Much will depend on how Prime Minister Mr Ingvar Carlsson deals with it. He has shown much greater readiness in the past few months to assert his authority and push the Government in a modernising direction. It has not won him any credit: the poll on Sunday revealed only 15 per cent of the voters had confidence in him; four years ago half did.

Aware of his party's growing weaknesses Mr Carlsson has indicated that he wants to build a consensus across the political blocks. A recent tactical alliance with the Liberals over the spring budget crisis package as well as on tax reform may be the start of a re-alignment which could transform the country through a mixture of social and liberal market policies. This will

depend on the outcome of the next general election, due in September 1991.

Mr Carlsson's problem is that few in his own party recognise that they are in a minority in Parliament. "Our people behave as if we were an 80-per-cent, not a 40-per-cent party," said one of Mr Carlsson's senior advisers recently. In fact, party fragmentation in parliament is likely to increase during the 1990s, making it difficult for any one party to pursue single-minded policies.

What worries many Social Democrat members even more is that when it comes to a choice of partner to work with, the Government is looking not to its left and the Communists or the "ideologically acceptable" rural Centre Party, but to middle-of-the-road Liberalism. Mr Carlsson appears to prefer a working relationship with the Liberal leader, Mr Bengt Westerberg, than with anybody else.

Meanwhile, an increasing number of voters appear no longer to identify themselves with a particular political party. The "Don't Knows" are at a record high in opinion surveys, but so far there has not been much in the way of voters crossing the old Socialist/non-Socialist divide.

However, to the alarm of Mr Carlsson, the Social Democrats have lost their appeal to the young and the middle-aged and to people living in the cities. Instead they are being thrown back on their remaining strongholds in the small industrial towns in northern and central Sweden at a time when their policies have little resonance with the blue-collar faithful.

This is the Social Democratic dilemma. The more the Government pursues market-oriented policies, the more it alienates its own party stalwarts but without so far attracting much support from among the white-collar middle class.

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EUROPEAN NEWS

Polish leaders tackle UK over unification talks

By Christopher Bobinski in Warsaw

POLAND yesterday failed to make headway in its bid for an expanded presence at multilateral talks on German unification when Polish leaders met Mr Douglas Hurd, the British Foreign Secretary, at the start of his three-day visit here.

Warsaw has already won agreement to attend the "two-plus-four" talks whenever its western frontier with Germany is discussed. But it is arguing that it should also attend when European security issues are discussed, arguing that the presence of Soviet troops in Poland is intrinsically linked with that of Soviet troops in East Germany.

Mr Hurd was handed the Polish version of a treaty guaranteeing Poland's frontier which Warsaw wants both Germans to initial before unification and to sign thereafter.

Among his meetings, Mr Hurd saw Mr Tadeusz Mazowiecki, the Polish Prime Minister, and Mr Bronislaw Geremek, the Solidarity leader in parliament. Mr Geremek recently urged the Polish president at the talks on Mr James Baker, the US Secretary of State, who is due in Warsaw next Sunday to report to the Poles on the first ministerial meeting of the two-plus-four talks in Bonn on Saturday.

The Poles confirmed to Mr Hurd that they favoured a united Germany being in Nato. Mr Hurd told the parliamentary foreign committees that he Moscow would "join the emerging consensus on this point before long."

The leaders of both Germanys yesterday expressed confidence that Moscow would compromise in talks on the future military status of a united Germany rather than insist on neutrality, Reuters reports from Bonn.

Mr Lothar de Maizière, the East German Prime Minister, told a radio interviewer that President Mikhail Gorbachev agreed a united Germany should not be a special case in whatever new security structure was worked out for Europe. Mr de Maizière met Mr Gorbachev at the weekend.

Chancellor Helmut Kohl, meanwhile, said he was sure Bonn's willingness to help Moscow with trade and cultural exchanges as well as security talks meant a reasonable agreement was possible.

Experts from the Germanys and the four wartime allies (Soviet Union, US, Britain and France) met in East Berlin yesterday to discuss the military status issue before Saturday's ministerial talks.

German parliaments step towards union

THE East and West German parliaments launched formal relations on Monday after a 40-year vacuum and their two speakers marked the occasion by strolling through the symbolic Brandenburg Gate at the Berlin Wall, Reuters reports.

The West German Bundestag, or parliament, spurned official contacts for decades when East Germany's Volkskammer was a mere rubber stamp for edicts of the Stalinist elite.

But barriers fell when communist bosses relinquished power last November. The two states are now striving towards union. Sabine Bergmann-Pohl, speaker of the Volkskammer, freshly elected for the first time in March, greeted Bundestag

speaker Rita Süssmuth at East Berlin's parliament building, the Palace of the Republic, and spoke of "a historically significant day".

The two women, both Christian Democrats, and their respective parliament presidents, then took a bus to the Pariser Platz square in front of the 200-year-old Brandenburg Gate, long a symbol of German unity.

They were waved through to West Berlin, although Süssmuth said she had brought her passport just in case.

The delegations then entered the adjacent Reichstag, the pre-World War Two German parliament building, for talks on closer parliamentary co-operation.



Sabine Bergmann-Pohl, left, speaker of the Volkskammer and her Bundestag counterpart Rita Süssmuth after walking through the Brandenburg Gate.

Civil servants threaten strike in Norway

NORWAY'S three main public sector employees' organisations, which represent about 500,000 civil servants, have threatened to strike from tomorrow over government demands that an extra half-hour per day be added to the 36-hour working week, writes Karen Fosell in Oslo. A strike could halt public transport, interfere with telecommunications and electricity supply to Norway's 20 biggest cities and affect health services.

Peaceful pipes

Two Iraq-bound consignments of pipes impounded by Turkish authorities on suspicion of being part of Iraq's supergun project have turned out to be water pipes, the Turkish Foreign Ministry said yesterday, writes Jim Hodgson in Ankara. A third consignment is still being investigated.

Dresdner venture

Dresdner Bank, West Germany's second largest banking group, said it was holding joint venture talks with Deutsche Kreditbank, East Germany's first universal bank, AP reports from Frankfurt. Mr Edgar Moet, Kreditbank chief executive, said in an interview the talks involved setting up a network of around 50 branches in East Germany.

PSD decides one contest is enough

Patrick Blum on hard times for Portugal's ruling Social Democrats

THE recent decision by Portugal's ruling Social Democratic Party (PSD) not to present its own candidate in the presidential election next year leaves Mr Mario Soares, the incumbent and former Socialist Party leader, without an opponent of any note. It also highlights the ruling party's fears about its electoral prospects.

Under strong prompting from Mr Aníbal Cavaco Silva, the Prime Minister and PSD leader, the centre-right Social Democrats will give qualified support to Mr Soares, avoiding the risk of a damaging defeat in the run-up to the parliamentary elections due a few months after the presidential contest.

Mr Soares has yet to announce his intention to seek a second term, but is widely expected to stand. He is highly popular and he consistently tops opinion polls by a wide margin.

Mr Cavaco Silva's decision caused misgivings within the PSD, and despite his reassurances, many PSD members and supporters doubt they will win another absolute majority next year.

The party's popularity has plummeted since the 1987 general election when it won 50.2 per cent of the vote and 148 of the parliament's 250 seats. The socialists were left trailing with 22.2 per cent and 60 seats.

That victory broke the post-1974 revolution pattern of unstable minority and coalition governments, and gave Mr Cavaco Silva a unique opportunity to implement a programme of pro-market reforms to modernise the country. Many of the promised reforms have been carried out, but critics say the process has been too slow, bureaucratic and marked by an absence of dialogue. Reform has come

from the top, and the Government's apparent insensitivity to social pressures has fuelled popular dissatisfaction and labour restiveness.

The first indication that all was not well came in the European parliamentary elections last June when the PSD vote fell by almost 5 per cent. Nationwide municipal elections in December confirmed the trend. The Socialist Party, under Mr Jorge Sampaio, its new leader, won the most votes and gained control of several of the country's big cities, including Lisbon and Oporto.

The party will give qualified support to Mario Soares, avoiding the risk of a damaging defeat in the run-up to the parliamentary elections due a few months after the presidential contest.

To retrieve lost ground, Mr Cavaco Silva reshuffled the Government at the end of December, but the simultaneous resignation of the deputy prime minister Eurico De Melo, one of the party's most respected figures, caused further disquiet in PSD ranks. Personal as well as political differences have often given the impression that the ruling party is at war with itself. Tensions between Mr Cavaco Silva and sections of the party regularly explode into the open.

A recent row over the Government's decision to give the powerful Catholic Church a "privileged" stake in one of two private channels to be established soon saw the party in open revolt against its

leader. The decision, which reversed an earlier commitment to give the church access to one of the two state-owned channels, succeeded in antagonising practically everyone including influential PSD supporters within the church.

These differences were papered over during the party's national congress earlier this month, but the congress had hardly closed when the Government was rocked by another resignation, this time of the hard-working Minister for Public Works, Transport and Communications Mr Oliveira Martins.

None of this has helped the Government's standing and there are doubts now as to whether the ruling party will have a majority of any kind at the next general election. The most recent polls show, for the first time in years, the Socialists slightly ahead of the PSD.

The Government, which is struggling to bring down inflation - now at close to 15 per cent and more than double the European Community average - has imposed tight monetary measures to restrain demand and credit. The measures are unpopular and there is growing wage pressure from all categories of workers, from air traffic controllers to local authority workers. A spate of strikes recently caused chaos on the railways, and more strikes are likely.

In the circumstances Mr Cavaco Silva's decision to focus his party's electoral efforts only on the parliamentary elections, may give him a little extra time, but it is a gamble the outcome of which is unpredictable, unlike the almost certain victory of Mr Soares - with or without an opponent.

Major tries to slow EMU's take-off

By John Wyles in Rome

BRITAIN'S Chancellor of the Exchequer, Mr John Major, flew to Rome yesterday to take his campaign against economic and monetary union to the European Community's most dedicated believer with the slogan: "Better to get things right than to get them speedily."

His Italian hosts - Mr Guido Carli, the Treasury Minister, and Mr Carlo Azeglio Ciampi, governor of the Bank of Italy - are believed to have reacted with studied politeness. "The British are very good at making us focus on detail," said one official in Rome last night.

The Chancellor is making a series of visits to the European mainland. Italy was the first stop because Rome will be taking over the EC presidency from July 1.

While stressing that London still thought it premature for the EC to be holding the inter-governmental conference on monetary union in December, Mr Major revealed that he was leaving a list of questions in Rome which would have to be settled by the conference.

These ranged from future institutional arrangements which fall short of a Euro Fed - the possible name of a European central bank - to the future role of the European currency unit.

At his news conference, Mr Major sought to give the impression that answers to such questions might indicate something other than monetary union as the best objective. But he sounded less than certain when asked whether in two years' time Britain might be unable to move forward with EC partners seemingly bent on achieving both monetary and political union. "I don't necessarily assume that the outcome will be divergence at the end of that period of time," he said.

On the exchange rate mechanism, Mr Major said he hoped no-one doubted that sterling would join "at the appropriate time". The British inflation rate was now the main obstacle, and though this would climb from the present 8.1 per cent, it should start to fall in the autumn and continue to do so next year.

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AMERICAN NEWS

US business lobby defeats plan for tough corporate crime penalties

By Lionel Barber in Washington

THE US Justice Department has dropped its support for tough mandatory penalties for corporate crime after a fierce lobbying campaign by top US companies.

The business lobby's victory appears to spell the end of a three-year effort by the congressionally-appointed US Sentencing Commission to standardise and strengthen penalties for corporations convicted of crime.

Under its original proposed guidelines, the commission would require federal judges to impose stiff mandatory fines - in some cases hun-

dreds of millions of dollars - on companies which were convicted of pollution, cheating on government contracts and other serious corporate crimes.

The Justice Department began to back away from the guidelines after big corporations lobbied the White House earlier this year.

They complained the guidelines were an unnecessary burden and would damage the competitiveness of US companies.

Mr C. Boyden Gray, President George Bush's chief counsel, met representatives of the Business

Roundtable and subsequently passed on their objections to a top assistant to Mr Richard Thornburgh, US Attorney General.

The official retreat is a further setback for Mr Thornburgh, who has endorsed stiff sentences for "white-collar" criminals and who is already under fire for indecisiveness.

It comes one week after the US Government faced criticism for dropping 92 out of 98 charges against Mr Michael Milken, the junk bond trader.

Mr Milken, who is a billionaire,

faces \$600m penalties, six felony counts and a maximum 28-year sentence.

Congress set up the Sentencing Commission in 1984 to design guidelines to ensure greater certainty and uniformity in federal criminal sentencing.

In 1987, the Commission turned its attention to corporations, partly to complement the tough mandatory sentences for drug dealing and other serious crimes. The ensuing sentence guidelines were, however, far more stringent than businesses had expected.

One reason was that existing fines on corporations were relatively light. Between 1984 and 1987, the average fine in all corporate cases was \$48,000, and two-thirds of these were for \$10,000 or less, according to Professor Amitai Etzioni, a sociologist at George Washington University in Washington DC.

Yet by Professor Etzioni's calculations, some 62 per cent of the Fortune 500 top industrial corporations were, during the period 1975-84, involved in one of more incidents of corrupt behaviour such as price-fix-

ing, bribery, violation of environmental regulations or fraud.

Under two options put forward last year, the commission proposed an escalating range of financial penalties.

The scale depended on "aggravating factors" such as prior convictions, bribery of public officials and risks to national security.

The most severe penalty, theoretically, was as high as \$364m (involving bribery of Pentagon officials, doctoring data, and overcharging).

By March this year, industry pressure reached a climax, with lob-

byists arguing that the fines amounted to a "corporate death penalty".

The commission watered down its fines, and began to consider further retreats such as delaying reporting to Congress by the May 1 deadline and recommending "non-binding" guidelines.

The White House intervention sealed the commission's fate, although the official word is that further action has merely been postponed until early next year because there are three vacancies on the seven-member panel.

Slight rise in US personal incomes

US personal income increased in March by 0.3 per cent, seasonally adjusted, the Commerce Department announced yesterday, writes Anthony Harris in Washington. This was the same money increase as in January and February.

However, a rise in inflation and a small increase in saving meant that personal spending fell marginally in real terms. The personal consumption deflator rose by 0.8 per cent, after 0.4 per cent in February and 1.3 per cent in January.

Both the March and February increases were due partly to increases in subsidy payments to farmers.

Excluding these payments, personal income increased 0.5 per cent in March and 0.6 per cent in February. This suggests that the underlying growth in personal incomes has slowed in the first quarter of this year and is barely keeping pace with prices.

Forecasts of continued US growth depend heavily on a continued rise in consumer spending, but consumer confidence is somewhat lower than a year ago.

Court move fails

THE US Supreme Court yesterday refused to revive a lawsuit seeking to strip the Roman Catholic Church of its tax-exempt status because of its anti-abortion activities, AP reports from Washington. The court left intact a ruling that abortion rights advocates lack the legal standing to sue the Government for revocation of the church's tax exemption.

Colombian presidential election shrouded in gloom

Assassination of Pizarro numbs electorate as candidates run subdued campaigns, writes Sarita Kendall

THE brutal killing last week of Mr Carlos Pizarro Leongomez, the former guerrilla leader turned presidential candidate, has removed the last pretence of normality from Colombia's election campaign. He was the third candidate to have been assassinated since August, all murdered when in well-protected public places by professional killers hired by the drugs cartels and right-wing extremist groups.

With presidential elections due on May 26, the remaining candidates are being forced to conduct subdued campaigns with little direct contact with the public. Mr Pizarro less than two months ago persuaded his M-19 guerrilla movement to lay down their arms, while he took on the mantle of a politician.

His gesture, coupled with a charismatic personality, did much to enliven the campaign and generate a sense of hope in this nation numbed by what seems a hopeless spiral of violence.

As a result of Mr Pizarro's murder - he was shot while on a domestic flight - Colombians were again plunged into a deep gloom about the future with the presidential contest now to them apparently of little relevance.

The most likely victor on the latest showing will be Mr Cesar Gaviria the candidate of the ruling Liberal Party. Mr Gaviria stepped into the shoes of Mr Luis Carlos Galán, the Liberal favourite after the latter was murdered at a political rally last August by members

of Colombia's political violence spilled over into neighbouring Venezuela on Sunday when the Colombian consulate in Barinas, a provincial capital in western Venezuela, was fire-bombed, writes Joe Mann in Caracas. It is understood that the attackers were supporters of Colombia's M-19 guerrillas and acted in protest at the recent assassination of Mr Carlos Pizarro, M-19's leader.

Mr Jaime Restrepo, the Colombian consul in Barinas, said that the offices sustained heavy damage but there were no injuries. Venezuela is often used by Colombian narcotics traffickers as a transshipment point for cocaine aimed at US and European markets. Colombian guerrillas have also been active along the long, open border and have kidnapped a number of wealthy Venezuelan citizens.

of the Medellín drug cartel. However, he had to wait until a party congress in March before defeating other party presidential hopefuls, including Mr Hernando Duran Dusan, who had official Liberal backing.

Immediately after gaining the nomination, Mr Gaviria placed a wreath on Mr Galán's grave. It was here, seven months ago, that Mr Galán's eldest son, Juan Manuel, called on him to take up Mr Galán's flag and fight for the presidency. This needed courage - not only because of the risk of becoming another drug traffickers' victim but because Mr Gaviria had never belonged to Mr Galán's New Liberalism movement and could not match his charisma.

The New Liberalism movement was founded to challenge the ossified two-party system and Mr Galán twice ran for the presidency alongside official Liberal candidates, taking a respectable percentage of the vote. He returned to the party fold on condition that the next presidential candidate would

be chosen by ballot. Although very much an inside party man, Mr Gaviria agreed to become Mr Galán's campaign manager. It was this support from an orthodox Liberal and former cabinet minister that boosted Mr Galán's chances.

In a curious symmetry, it is Mr Galán's popularity which has now pushed Mr Gaviria along the path to the presidency. Even on campaign posters, Mr Gaviria's face overshadows Mr Gaviria's triumphant V-for-victory salute. The legacy is an uncomfortable one because though Mr Gaviria himself has often said he cannot replace Mr Galán, people still judge him as if that is his role.

In fact, Mr Gaviria has already set in the presidential chair a number of times - as Minister of the Interior from 1987 to 1988 he was in charge when President Virgilio Barco travelled abroad. Faced with difficult situations, he added a reputation for toughness to his economic expertise. While Finance Minister in 1986-87, Mr Gaviria guided a complicated

tax reform through the congressional labyrinth, with political skill learned during the period when he was president of Congress.

On two key economic questions - the foreign debt and the opening up of the economy - Mr Gaviria would follow current policy if elected. Colombia has managed to avoid re-scheduling and is nearly over the debt-servicing hump, though public investment has suffered. The more open approach to foreign investors favoured by Mr Gaviria should help offset the effect of the ELN guerrilla army's dynamiting and kidnapping activities.

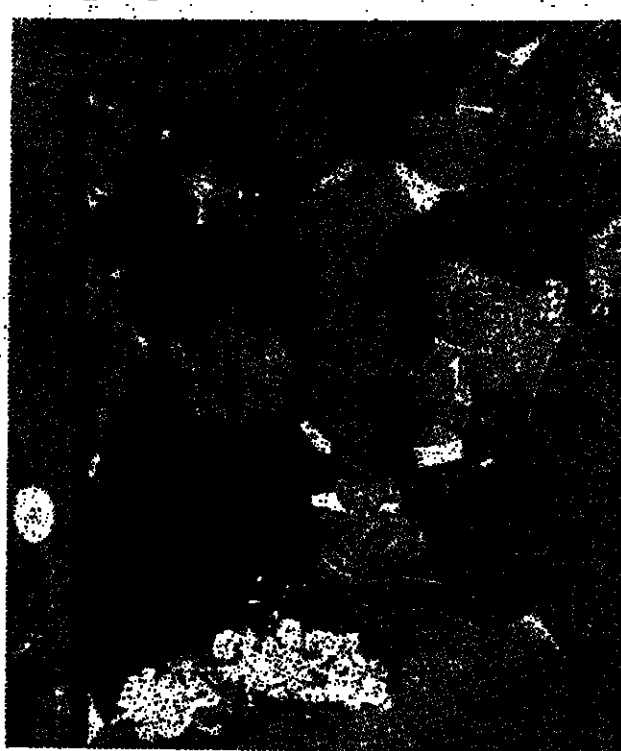
All this - combined with a firm no to any dialogue with cocaine traffickers - will make for good relations with the US, provided coffee and flour export problems are sorted out. Mr Gaviria has also said he will take advantage of the present climate of goodwill to resolve frontier problems with Venezuela.

The Liberals have increased their majority in Congress and the Senate - partly because the incentive to choose their own candidate encouraged Liberals to go to the polls.

In the main presidential election Conservatives will, it is presumed, support Mr Rodrigo Lloreda, the former foreign minister who was designated party candidate.

A united Liberal party is virtually unbeatable and Mr Gaviria appears to have all the Liberals behind him.

While enthusiastic Liberals were proclaiming an electoral revolution, Mr Gaviria said



August 1989: Juan Manuel Galán and a family member weep over the coffin of his murdered father, Luis Carlos

more cautiously that his - and Mr Galán's - victory in the party election represented the starting point for change. With an independent popular vote and his knowledge of party machinery, Mr Gaviria is well qualified to demoralise Colombia's political institutions.

Constitutional reforms are

one of his priorities and the election showed that there is strong support for a Constituent Assembly to carry these through. But Mr Gaviria will have to ensure that the assembly does not fall into the clutches of the corrupt parliamentarians who have already shown they will resist any erosion of their powers.

Bush hits at Congress on Panama

PRESIDENT George Bush, who yesterday met Panamanian President Guillermo Endara at the White House, said he was embarrassed and frustrated over congressional delay on aid to the new US-backed government in Panama City, Reuters reports from Washington.

Mr Bush criticised Congress for complicating the aid proposal, in which he sought \$500m (250.74m) for Panama and \$300m for Nicaragua, by adding more than \$1bn in unrelated domestic spending and a "contentious" proposal allowing government funding of some abortions.

A Lawyer for ousted Panamanian leader Gen Manuel Antonio Noriega said yesterday that the US Government had frozen all their client's money, and they were filing a motion to withdraw from the case, AP reports from Miami.

"There are millions of dollars in bank accounts that are frozen, even though under the Government's contention they are not subject to the forfeiture law," said Mr Jose May, one of four lawyers for Gen Noriega, who is in custody awaiting drug charges. "We are not asking for any funds that would be tainted."

Mr May said the defence had received only "a few thousand dollars" for expenses since Gen Noriega surrendered to US forces in January and nothing for lawyer fees. He said the defence needed money to travel, take depositions, and do research, but lacked the resources. The trial is set for January 1991.

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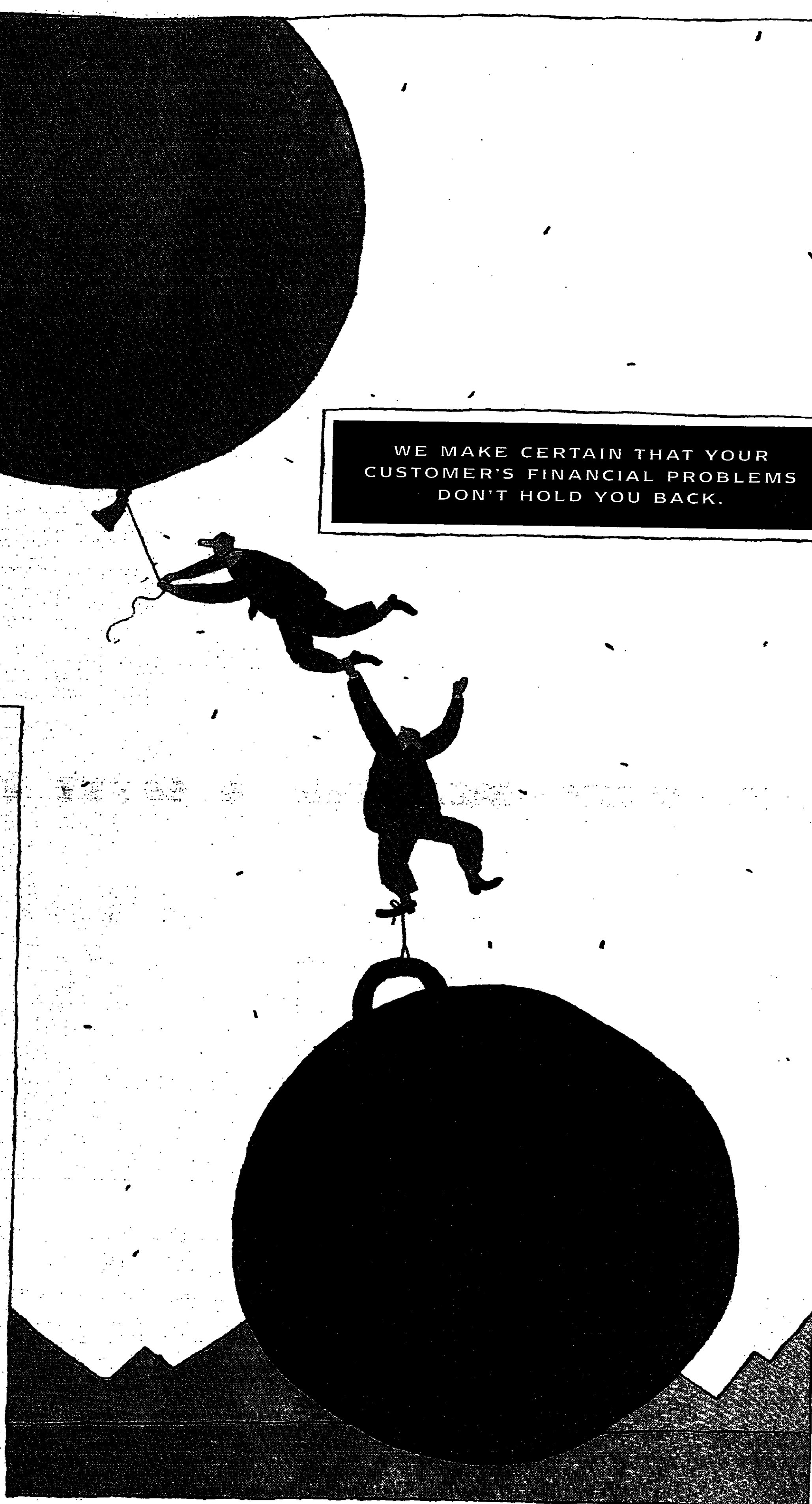
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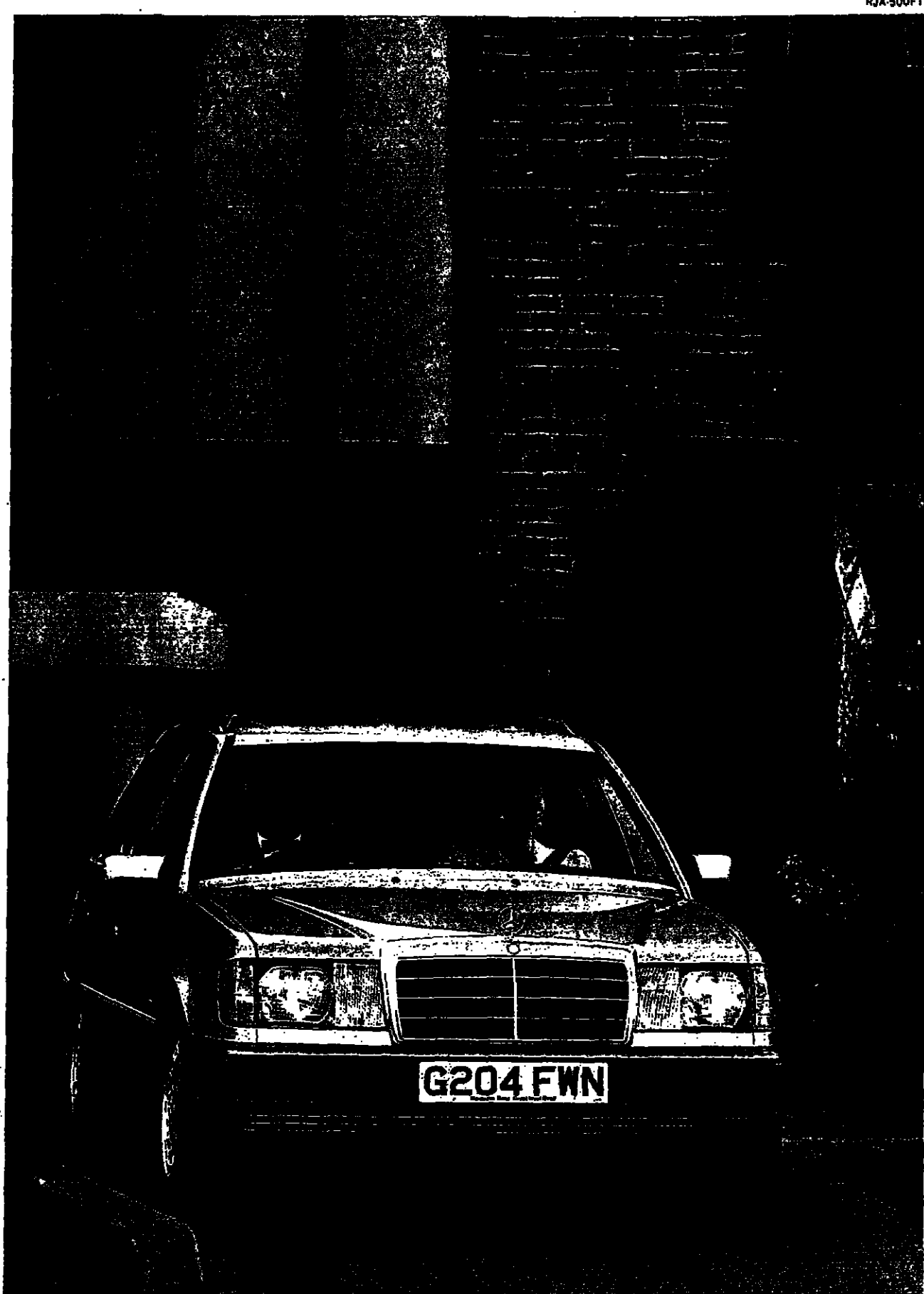
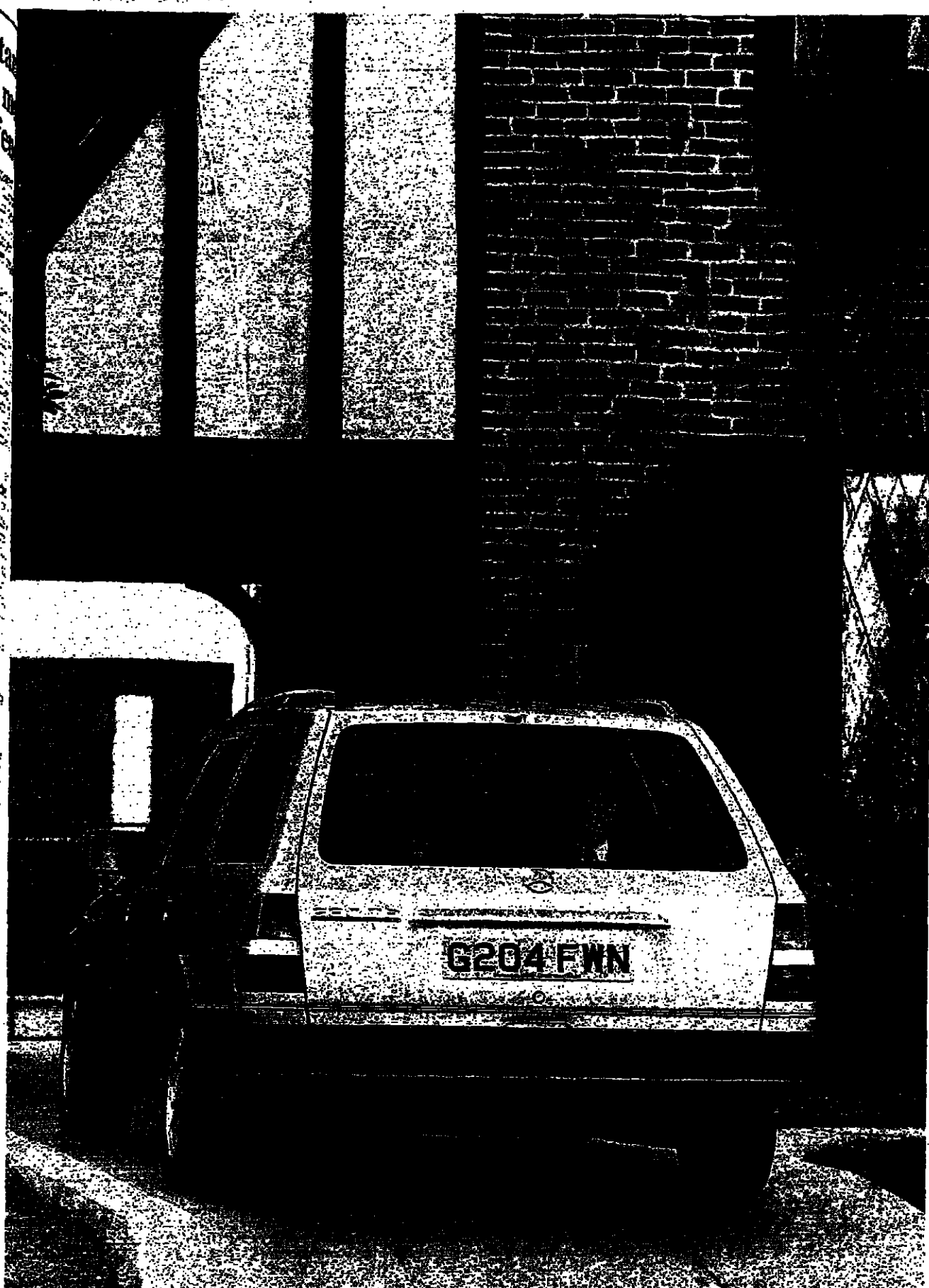
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OVERSEAS NEWS

An economy running out of steam

Michael Holman on how Ghana's success stories could turn sour

GHANA'S impressive aid-inspired economic recovery, now in its seventh year, is in danger of running out of steam.

On the face of it, there is little cause for concern. The economy has been growing at 6 per cent annually since the Economic Recovery Programme was launched in 1983, and while per capita incomes today remain below 1975 levels, they have increased by a quarter since Ghana opted for structural adjustment.

But the economy has become so aid-dependent that there is a very real possibility of one of the continent's rare success stories turning sour as has already happened in Ivory Coast, and looking increasingly likely in Kenya. There is no single explanation for this, but the confluence of a number of forces threatens to undermine the programme.

The most obvious, though hopefully short-term, problem is weak export performance, largely attributable to the collapse of the cocoa price in 1989/90 and, more recently, a lacklustre gold market.

Official estimates suggest exports fell 20 per cent last year to just over \$900m and their lowest level since 1985. Ghana's export base is very narrow with three products accounting for 70 per cent of total earnings - cocoa more than 40 per cent (in 1988), followed by gold with 15 per cent and timber (11 per cent).

It is difficult to be optimistic about near-term export prospects, and official projections point to a further 5 per cent export decline this year. While cocoa prices appear to have passed their trough they will remain weak for the immediate future, although gold earnings will increase with the projected rise in output from 270,000 ounces in 1987 to well over one million ounces by 1993, at which stage gold will become the country's top export, the external payments position will remain under severe strain, and increasingly dependent on donor generosity.

Meanwhile, imports have risen steadily, largely on the strength of net aid inflows which doubled from \$420m in 1985 to \$820m last year.

Imports are forecast at \$1.3bn in 1990, or some 24 per cent of GDP, leaving a trade gap of more than \$400m. With

debt-service payments of \$355m the balance of payments profile is perilous. Given the likelihood of sluggish export growth during the 1990s, debt relief is one obvious partial solution, but the key to long-run growth is a recovery in private investment. While investment increased from only 4 per cent of GDP in 1982 to 15 per cent, the private sector's share is running at a mere 4 per cent.

A third weakness is inflation. Despite the elimination of the budget deficit and tight credit controls, inflation averaged 30 per cent until last year when it slowed slightly to 25 per cent. Continuing high inflation despite the restrictive fiscal and monetary stance partly reflects the combination of excess liquidity in the banking sector, exacerbated by unsatisfied demand for consumer items, and upward pressure on input costs from the cedi devaluation, down from 275 to the dollar in 1983 to 310 at present.

The most formidable challenge is that of reviving private investment. IMF figures put net foreign investment in Ghana during the 1980s at less than \$100m, half of which took place before the reform programme was launched.

In February, the Ghana Investment Centre and the World Bank's recently-established Multilateral Investment Guarantee Agency (MIGA) staged an investment promotion conference in Accra designed to encourage new investment by both local and foreign companies.

In his keynote address, F.I.L. Jerry Rawlings, Chairman of the ruling Provisional Defence Council, seized the opportunity to launch a scathing attack on multinational companies, accusing them of "arrogance and corruption". His advice to Ghanaians: "Look for the catch in foreign investment" typifies the climate of mutual suspicion and mistrust between foreign investors and so many African governments - the elimination of which is crucial to the achievement of self-sustaining, as distinct from aid-promoted, growth.

The subsequent rush by western diplomats and international agencies to put the Rawlings speech "into context" - by judging the Ghanaian leader policies rather than statement - was less than con-



Although gold earnings will increase, Ghana's external payments position will remain under severe strain.

vincing. At a time when Eastern Europe is opening its doors to foreign capital, African leaders already facing an uphill battle in attracting new investment cannot afford the luxury of shooting themselves in the foot.

Ghana's international investment image is not helped either by its unstable political environment. Since seizing power, for the second time, 10 years ago, Jerry Rawlings has been the target of a number of unsuccessful coup attempts, two of them in the last year. There is no other mechanism for changing the government and although the PNDC has promised participatory democracy at grassroots level, this has gone no further than the establishment of district assemblies.

Thirty years ago, Ghana's economy was very similar in size and performance to that of South Korea. Today, even after six years of growth averaging 6 per cent annually, its GNP of some \$6 billion and income per head of \$410 compares with

Korea's GNP of \$155 bn and per capita income of \$3,600.

This widening gap, so typical of the entire African continent in the last 20 years, will be narrowed only when private investment regains its momentum of the immediate post-independence period.

Ghana needs to invest a quarter of its GNP each year and it is simply unrealistic to expect foreign donors, whose assistance is currently almost 15 per cent, to reach this target.

One long-promised and promising reform - that of privatising Ghana's bloated state-owned industries, which account for no less than 60 per cent of industrial production, - has been stalled for the past 18 months. This could yet turn out to be one vehicle for reviving private investment, but only if the policy changes embodied in the reform programme are seen to be matched by attitudinal changes by the political leadership, whose present commitment to private enterprise is less than wholehearted.

Town 'falls' to Eritrean rebel troops in advance

REBELS in northern Ethiopia said yesterday that they had captured another town in Eritrea province where rebel forces are advancing on the provincial capital Asmara from the south. Reuters reports from Nairobi.

The Eritrean People's Liberation Front (EPLF) said its forces wiped out the army garrison at Daga, 70 km (45 miles) south of Asmara, on Sunday. It was the third town in southern Eritrea which the EPLF claims to have captured last week, following Senafe and Adi Kayeh.

All three are on the main road leading south from Asmara towards Addis Ababa, the Ethiopian capital. EPLF spokesman Yemane Gebre Meskel told Reuters by telephone from London that he had no details of casualties.

Ethiopia's Soviet-backed government has not confirmed the fall of Daga, Adi Kayeh and Senafe.

But it announced on Friday that rebel forces had opened a new front in southern Eritrea.

The Council of State said in a statement the appearance of this new front was "very alarming" and had brought the civil war in Eritrea "to a dangerous stage".

Yemane said the EPLF advance in southern Eritrea meant rebel forces were now able to threaten the right flank of government forces trying to push down the main road from Asmara to the Red Sea port of Massawa.

The EPLF captured Massawa in February, reducing the government-held area of Eritrea to a landlocked enclave which can only be supplied by air.

There was heavy fighting in April at Ghinda, 70 km (45 miles) inland from Massawa, as the army tried to break through the EPLF frontline and recapture the strategic port.

The EPLF said it repulsed these attacks, killing more than 6,500 government soldiers.

The EPLF is fighting for the independence of Eritrea, a former Italian colony which was federated with Ethiopia in 1952 and fully integrated with the country under pressure from Addis Ababa 10 years later.

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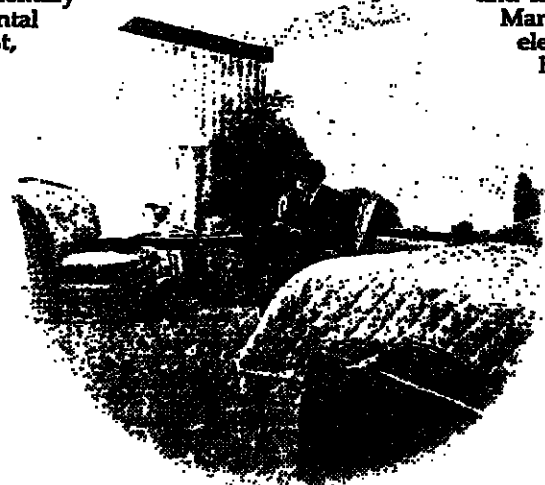
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by Keiichi Tahara.

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UK NEWS

BRITAIN IN BRIEF



Cut in car exhausts 'impossible'

Mr Cecil Parkinson, the Transport Secretary, yesterday said it would be impossible in the short term for the UK to reduce significantly emissions of carbon dioxide from vehicles.

He indicated that Britain was looking for longer-term targets to be achieved by the end of the century through international co-operation.

The possibility of introducing engine testing, however, in the annual test for all vehicles more than three years old is being considered as a way of reducing exhaust gases that damage the environment, Mr Parkinson told a conference on transport and the environment.

He added that if engines had to be re-tuned as part of the MOT test, emissions of carbon dioxide from exhausts might be cut by 5 per cent to 10

per cent. Environmentalists at the conference, held in London, were disappointed by the speech. Mr Steve Elsworth, air pollution campaigner for Greenpeace, described it as depressing.

Heals staff ballot on action

Staff at Heals, the furniture retail chain owned by Strehlitz, are likely to be balloted on industrial action over changes to the way their sales staff are paid which would take their wages more closely to how much they sell.

The shop workers union Unifaw is planning a union ballot on industrial action over the proposed new pay structure at Heals two stores in central London and Guildford, which the union claims would lead to pay cuts of up to £1,000 a year.

Home loans fall by 10%

Home loans by UK banks fell by 10 per cent in the first quarter of the year, according to figures released by the Committee of London and Scottish Bankers yesterday.

Gross loans during the first quarter of this year were £1,948m, compared to £2,150m in each quarter of this year. However the slowdown may indicate a lessening of interest among the clearing banks, who have a relatively small

share of the mortgage market, rather than a trend in the market as a whole.

Metrotect buys BPB Industries

The management of Metrotect, the West Yorkshire pipeline coater which won a Queen's Award for Export Achievement last month (April), has bought the company out from BPB Industries for £7m.

Metrotect, which employs 70 people at Cleckheaton, specialises in hot coat-and-wrap pipeline protection and claims world leadership in glass-fibre outerwraps. Its plasticised coal tar and bitumen coatings are used offshore or when pipelines are buried in aggressive, salty or acidic soils.

The company's appeal to its backers is its independence of the UK economic climate.

EC training 'inadequate'

Inadequacies in training and education in European Community countries combined with growing strains on the supply of skilled labour are likely to impair the employment-creation effects of the 1992 programme, according to a new study.

The study of national labour markets within the EC says that six gaps are emerging in a majority of states which are likely to impair business

growth and will hinder the recovery from the initial shake-out of employment.

Mr Amin Rajan, a visiting professor at the City University Business School, argues in the study that a failure to improve training and education systems in EC states could "nullify attempts to create a new industrial dynamism."

Power clash over oil

The coal and electricity industries yesterday clashed over the reasons for a steep increase in the amount of oil used in British power stations.

British Coal blamed a breakdown in imports of French electricity through the cross Channel cable links last December for a recent 71 per cent increase in power station oil consumption.

Imports of French power have resumed but French electricity officials yesterday voiced concern that national production levels would again be hit by the continuing low rainfall which last year cut hydroelectric output and starved nuclear stations of cooling water.

Manx sexual offences debate

The Isle of Man Government is today set to debate its Sexual Offences Bill in a second attempt in three years

to legalise homosexuality. As the law on the island stands now a homosexual act in private between consenting adults is a criminal offence.

On the 24th April the president of the Legislation Committee of Jersey, in the Channel Islands, announced that island will introduce a bill legalising homosexuality. This leaves the Isle of Man the sole country in the Council of Europe in contravention of the European Convention on Human Rights.

Pressure for change in the law is being exerted by the UK Government, which has the obligation to secure for all citizens within its jurisdiction the rights enshrined in the European Convention.

Magazines to earn £1bn

The magazine industry in the UK is expected to take £1bn in advertising revenue this year compared with £600m five years ago.

The rise is evidence of a significant expansion of magazines over the past decade, according to a new review of performance in the industry.

The review, produced for the industry's first national conference today, shows that the number of consumer magazine titles rose by 69 per cent from 1,350 to 2,269 and the number of business titles by 64 per cent from 2,600 to 4,263 in the past 10 years.



Duke of Edinburgh: "Economic theory has to widen its horizons"

Duke issues warning to CBI

By Charles Leadbeater, Industrial Editor

PRINCE Philip, the Duke of Edinburgh yesterday told the Confederation of British Industry, the employers' organisation that economic thinking by business and government was dangerously underestimating the mounting risks of environmental despoliation.

He said cleanliness, honesty and politeness should be at the core of business strategies over the next 25 years.

But he too had his doubts about the value of the changes

introduced in the 1980s.

Speaking at the CBI's 25th anniversary, he admonished the free market monetary economists who ten years ago were vaunted as liberators, for the confines of their vision.

Warning that over the next 25 years the world would face problems of a kind it had never before had to tackle, the Duke said: "This has not penetrated the cloistered salons of monetary economics. Economic theory has to widen its horizons

to take into account the facts of planetary life."

Mr John Banham, the CBI's director general warned that British companies are facing the prospect of declaring redundancies and cutting investment as high pay settlements and rising unit costs eat into profit margins.

His warning comes in the week that electricity workers are expected to be offered a pay increase of close to 10 per cent.

Offshore oil and gas operators place orders worth £3.9bn

By Steven Butler

OFFSHORE OIL and gas operators last year placed record orders for goods and services on the UK continental shelf worth £3.9bn, according to the Government's annual report issued yesterday on Britain's oil and gas resources.

Reflecting a strong upturn in the oil exploration and development, the UK offshore supply industry won £3.2bn of the total, or 81 per cent.

Actual capital expenditure for the year rose by 25 per cent to £2.6bn.

The year also showed substantial success in oil and gas exploration. The Brown Book, as the annual report is known for its chocolate-coloured cover, showed a slight increase in proven and probable reserves from 1,190m tonnes in last year's report to 1,200 tonnes at the end of 1989, indicating that oil companies replaced oil produced with new discoveries.

During the year a record twenty nine significant offshore discoveries were made. The 183 exploration and appraisal wells drilled represented the second highest total after 1984.

Proven and probable reserves of gas also showed an increase from 1,195bn cubic metres to 1,185bn cubic metres. Total initial oil reserves, included oil already produced rose to 1,200m tonnes on a proven and probable basis, or to 1,810m tonnes on a maximum possible basis.

Oil production last year fell by 20 per cent compared to 1988 to 91.8m tonnes. The Government however, uses oil output rising in the years ahead from between 85m and 110m tonnes this year to between 60m and 120m tonnes in 1994.

Gas production last year hit 45bn cubic metres, a drop of one bcm, while imports from Norway were 10 bcm.

Despite the decline in oil production, proceeds from oil produced rose from £7.3bn to £7.5bn. Gas sales amounted to £2.1bn, up from £2.0bn. Government income from taxes and royalties were £2.3bn in 1989/90, compared to £2.2bn in 1988/89.

Development of the Oil and Gas Resources of the United Kingdom. Department of Energy 1990, London, HMSO, £22.50.

Satellite TV executive criticises new station

By Raymond Snoddy

Mr Andrew Knight, executive chairman of News International yesterday accused British Satellite Broadcasting of trying to destabilise Sky Television and spring to the defence of his new boss "big bad Rupert Murdoch."

The News International executive told a London conference that BSB, which launched its five channel service on Sunday, had been running a direct mail propaganda campaign aimed at forcing Mr Murdoch to give up 80 per cent of Sky because of its other media interests.

Mr Knight appealed to Britain's media to stop indulging in backbiting and copy knocking when talking about their competitors. And he appealed to BSB, a consortium in which Pearson, publishers of the Financial Times has a substantial stake, to stop representing them as a monster. "If you can produce good programmes as we have, you will succeed as we have, partly because we have helped revolutionise the way people think about television," Mr Knight told the conference. The combined capitalisation of BSB's main backers was over five times that of Mr Murdoch's News Corporation, he said.

Local poll 'will force' Thatcher to depart

MR NEIL KINNOCK, leader of the opposition Labour Party, said yesterday that Thursday's local election results would help ensure Mrs Margaret Thatcher left Downing Street before the next general election, writes Michael Cassell.

Mr Kinnoock sought, however, to dampen expectations of sweeping gains for his party.

He expected the Labour Party to win between one hundred and two hundred seats that refused to predict victory in Conservative "flagship" councils such as Wandsworth and Westminster in London.

Some polls have suggested Labour could gain up to six hundred seats and wrest control of some Tory strongholds. Ministers hope that local results will defy trends reflected in polls and are ready to use victories in some supposedly vulnerable boroughs to demonstrate that the principle of the poll tax is popular and that it is the size of household bills which must be reduced.

Mr Christopher Patten, the Environment Secretary, yesterday led the government's attempts to press home claims that Tory-controlled councils meant lower poll tax bills while Labour authorities spent excessively and charged more.



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UK NEWS

Rover to lay-off workers as US and UK sales fall

By John Griffiths

THE Rover vehicles group will next week start a third round of lay-offs to prevent a build-up of unsold Rover 800/Sterling executive cars following poor sales in the US and UK.

The decision affects mainly 1,200 assembly workers at Cowley, Oxfordshire, central England.

It has been taken after a 33 per cent fall in first quarter UK sales of the 800/Sterling compared with the same period last year, and a failure so far to improve the Sterling's poor sales record in North America.

In the US, Rover claims to have halted a long slide in Sterling sales.

But at 1,404 in the first quarter, they remain far below Rover's original target of 26,000 cars a year.

The UK executive car market, by far the most important for Rover, currently is running about eight per cent lower than last year.

Rover is not alone among the UK "big three" producers in experiencing a sharp sales fall.

Sales of the Carlton and Senator ranges made by Vauxhall, the General Motors subsidiary, are also about one-third down.

Ford, the European subsidiary of the US motor manufacturer, which last year introduced a saloon version of its Granada/Scorpio, has experienced a 9 per cent fall.

The Rover lay-offs will involve a total of 13 days, spread over three separate weeks in May, June and July. These laid off will receive full basic pay but no bonuses.

Rover conducted a similar programme at the end of last year, and a second one during the run-up to Easter.

A total of 53 days' production will have been foregone by the time the new programme finishes.

Analysis, Page 23

Serving up a competitive brew for Britain's pubs

Philip Rawstone looks at the Government's campaign to increase competition in the brewing industry

THE first of the government orders designed to introduce more competition in the brewing industry and more consumer choice in Britain's traditional public houses, or "pubs", comes into force today.

Under its terms, each of the big five brewers will now have to allow its licensed pubs to sell a "guest" cask-conditioned ale in addition to its own brands of beer.

The tie on supplies of soft drinks, no-alcohol and low-alcohol beers and cider will also be removed.

The order - resulting from the recent Monopolies and Mergers Commission inquiry into the industry - affects more than 21,500 pubs across the country owned by Bass, Allied-Lyons, Grand Metropolitan, Whitbread and Courage.

Scottish & Newcastle has avoided the guest ale order by reducing its pub estate to less than 2,000.

In theory, the move should give a boost to regional brewers, including many of the micro-breweries established in recent years on the back of the real ale boom, by providing

new outlets for their product which has been brewed in the "traditional" way.

The Campaign for Real Ale, the pressure group which helped turn the consumer tide against beer brewed by modern techniques under pressure in a metal keg, has welcomed the move as "a real opportunity" for the independent brewers, and it has distributed leaflets to publicans urging them to take advantage of their rights.

But much scepticism remains in the industry about the gains that, in practice, the regional brewers will secure; and how widely consumer choice will be extended.

The opportunity itself is limited. Mr John Spicer, analyst at Kilmortrack Benson, estimates that the guest beer market could amount to 1.2m barrels a year at most - around 4 per cent of ale consumption.

"The regional brewers would have to supply all of this and a little more to avoid the expected overall decline in production by the end of the decade," Main beneficiaries are likely to be the quoted regional brewers with the strongest brands - Fullers (with Chis-

DRAUGHT ALE SALES (millions of barrels) includes mild bitter and stout			
	1988	2000 (estimate)	% rise (fall)
Cask conditioned	5.7	6.5	15
Brewery conditioned	10.2	4.0	(60)
Total	15.9	10.5	(34)

wick, London Pride, and ESB), Greene King, the East Anglian brewer (IPA and Abbot Ale), Marston's (Pedigree), Wolverhampton & Dudley (Bank's), and Youngs (Ordinary and Special Bitters).

Wolverhampton & Dudley is offering a series of inducements to pub tenants to take its ale; Marston has a reciprocal distribution agreement with Whitbread; Greene King has increased its television advertising.

Fullers and Youngs, with 12-15 times more national brewer tenancies in their London trading areas than managed pubs, have more potential outlets.

Competition will come from some of the larger unquoted regionals such as Wadworth,

Those of its 4,328 tenants who order guest ales through the company, it points out, will gain advantages in technical services and point-of-sale promotions.

GrandMet, stressing that its 3,550 tenants may buy their guest ale from any source, is negotiating increases in their rents to take account of their "new retail opportunity."

Apart from its Rudfles and Webster brands, it is offering to supply an additional local brew in each region: Brenin bitter in South Wales, Burt's Bitter in the Isle of Wight, for example.

Courage has listed 13 guest ales - from Eldridge Pope's Royal Oak Premium and Wadworth's 6X to Everard's Tiger Bitter and Mansfield's Riding Traditional. But it is only prepared to supply each of them to tenants in the area in which it is brewed.

Allied Breweries, in addition to its Tetley's and Burton brands, is similarly offering its 4,500 tenants a variety of local products: Youngs in London, Boddington's in Lancashire.

Whitbread says it is making "no special arrangements to

satisfy every possible demand."

It considers its portfolio, which includes Boddington's, Marston's Pedigree, Flowers and Wethered's, is extensive enough for most tastes among its 4,300 tenants. "But if a very strong demand for another product emerges in any area, we shall consider the position."

Each of the major brewers intends to market its own cask ales more aggressively. The aim is not only to persuade its own tenants to remain loyal to its brands, but to penetrate rival pub estates; and to secure shares of the growing and more competitive off-licence trade.

One incidental result may be to encourage a general switch in demand from keg to cask beers.

The Office of Fair Trading will be closely monitoring the effect of the order on consumer choice and on prices over the next two years.

But it may have less significance in the longer term if the forecasts of a 14 per cent decline in pub beer sales, and the closure of some 5,000-6,000 pubs by the end of the decade, are correct.

MPs come under pressure to keep Commons on TV

By Ralph Atkins

PRESSURE was yesterday raised on MPs to make television cameras a permanent fixture in the House of Commons with the publication of an independent study describing the experiment as "a greater success than seemed possible".

TV news reporting of proceedings has risen by at least 80 per cent since the project began in November, says the Hansard Society, a charity which seeks to promote understanding of Parliament.

Live afternoon transmissions attract up to 2m viewers with the off-peak "round-ups", such as Channel 4's "The

Parliament Programme", attracting up to 250,000. Several MPs who opposed introducing the cameras are now supporters, it says. Television is improving contact between MPs and constituents.

Publication of the report comes as the Commons' select committee on broadcasting the chamber embarks on its review of the experiment. MPs are expected to vote on whether to continue the experiment, based on the committee's findings, in late June or July.

Despite its broad support for television, the Hansard report highlights areas of concern such as the restrictions on camera shots are damaging.

Earlier this year restrictions were relaxed, allowing greater use of "reaction" shots but the change did not apply to question time or ministerial statements.

The authors, which included Mr Alastair Hetherington, professor of media studies at the University of Sterling, agree with one senior television editor who is quoted as saying "MPs, in trying to prevent distortion, have created it."

The January changes also saw the introduction of the "group shot" - midway between the standard head and shoulder and wide-angle shot. It was best demonstrated during the

lengthy coverage of the Budget speech, the study says.

At a press conference to launch the study, Sir Barney Hayhoe MP, chairman of the Hansard Society, said over-zealous interest in the Commons had been "astounding", turning the Speaker into a minor celebrity.

"It was to walk down Broadway in all his regalia, he would at least be recognised as the speaker of the Commons whereas a few years ago he would have been arrested," Sir Barney said.

"Cameras in the Commons", Hansard Society, 16 Goswell Street, London WC1E 6DP. £10 non-members.

N Ireland businesses warned of cut in aid

By Hazel Duffy

BUSINESSES in Northern Ireland were warned yesterday by the Government that they can no longer expect subsidies at the levels to which they have grown accustomed.

In future, government assistance will be directed less on capital projects and more on improving the performance of companies through training, management development and research and development.

The plan, compiled by the Department of Economic Development in Belfast and launched yesterday by Mr Peter Brooke, Northern Ireland Secretary, is the most far-reaching effort so far to make industry in the province become more competitive and to stand on its own feet.

If the plan does not succeed, the province's rate of unemployment - the highest in the UK - will not fall, and high level emigration to mainland Britain will continue.

Publication of the plan follows recent critical studies of the Government's industrial policy in Northern Ireland, from the Northern Ireland Economic Council, whose members are appointed by government, and the independent Northern Ireland Economic Research Centre.

Both bodies highlighted the failure to make industry in the province more export oriented, and the paucity of jobs which actually result from inward investment as opposed to the number of jobs promised.

Northern Ireland, "Competing in the 1990s: the Key to Growth", Department of Economic Development, Northern Ireland, Massey Avenue, Belfast.

LUI must add up to £100m to reserves

By Patrick Cockburn

LONDON United Investments, the UK insurance group, has revealed it needs to top up reserves by between £75m and £100m to meet future claims.

The figures, unveiled yesterday by Mr Peter Wilson, LUI's chief executive, come from a draft report by consulting actuaries Tillinghast.

LUI's shares were suspended in March when the Department of Trade and Industry ordered its main insurance subsidiary, Walbrook Insurance, to stop writing new business.

Walbrook's solvency was in turn threatened by a shortage of reserves in six LUI subsidiaries facing heavy claims on US liability business written in the 1970s and early 1980s.

The Tillinghast figures are below some insurance industry estimates which put the short-fall in reserves at £150m-£200m.

"We have already had draft reports and I don't think the

numbers will change very much," said Mr Wilson.

He added that meetings on the future of LUI were continuing this week with insurance brokers led by the Sedgwick Group and Marsh & McLennan.

The brokers are concerned that the liquidation of LUI would damage the London insurance market, expose them to litigation by clients and ultimately lead to policy holders not being paid.

But the brokers admit it is extremely difficult to put together a rescue plan because of uncertainty about the level of claims likely to hit LUI subsidiaries.

These units insured US companies and institutions for professional indemnity, environmental impairment and other liability risks under policies which are still producing claims.

Problems seen for small biotechnology companies

By Peter Marsh

FEW small British businesses in biotechnology will expand to provide significant sources of wealth or employment, according to a study by researchers at Heriot-Watt Business School in Edinburgh.

The study says that many small companies in the sector face long lead times in developing products.

They also find it difficult to discover small market areas for products that are free from large established groups in fields like chemicals and pharmaceuticals.

Biotechnology is the umbrella term for a range of new techniques for producing drugs and other chemical products using novel ideas in biology including genetic engineering.

The sector excited much interest in the early 1980s but since then many of the small companies set up to develop biotechnology techniques have made slower than expected progress.

The Heriot-Watt study was based on a survey of 48 biotechnology companies in Britain. Many of them face funding problems, according to the report.

New Firms in the Biotechnology Industry: Their Contribution to Innovation and Growth, Department of Business Organisation, Heriot-Watt Business School, Box 807, Riccarton, Edinburgh. EH14 4AT.



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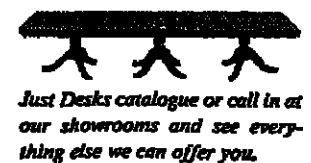
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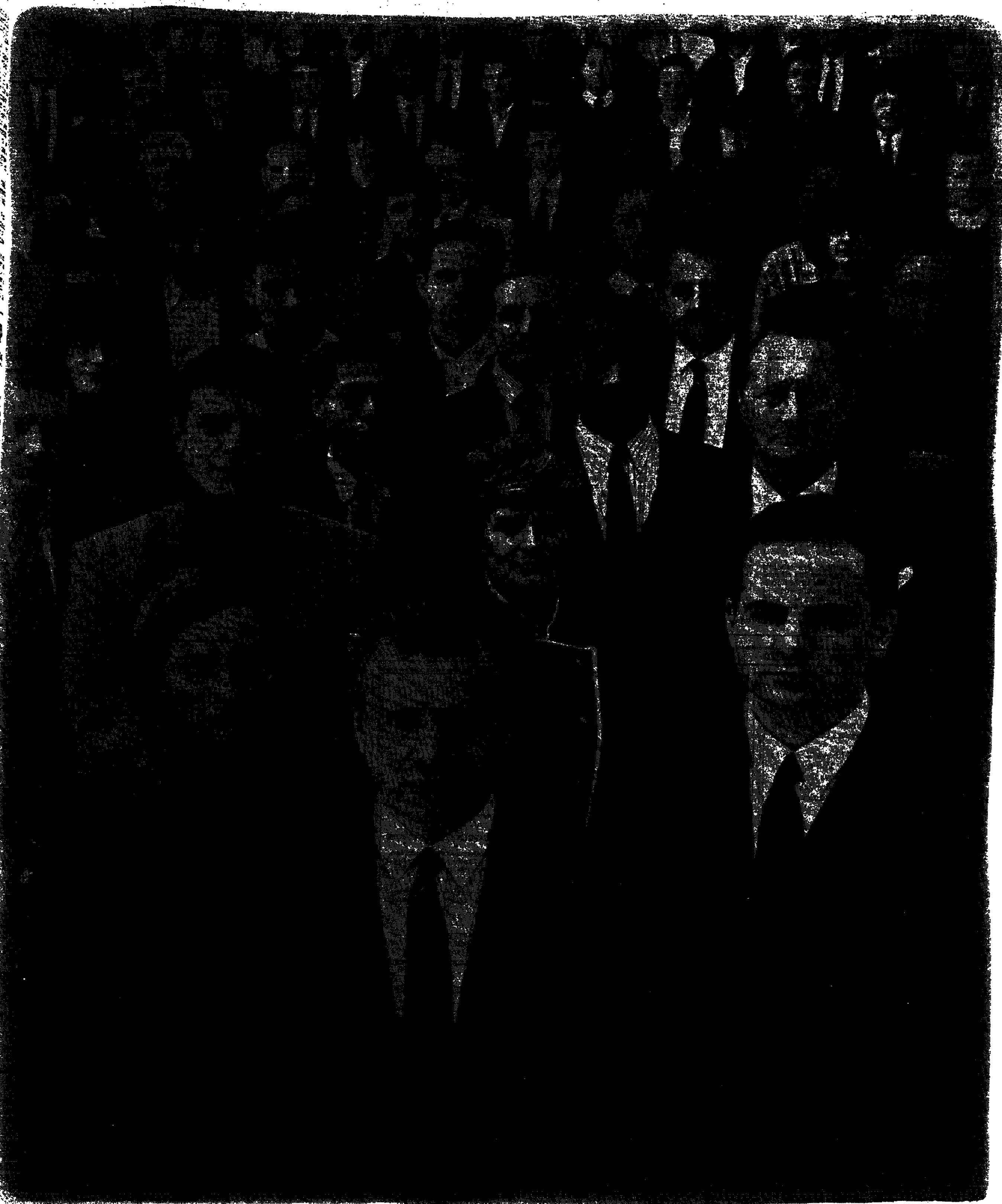
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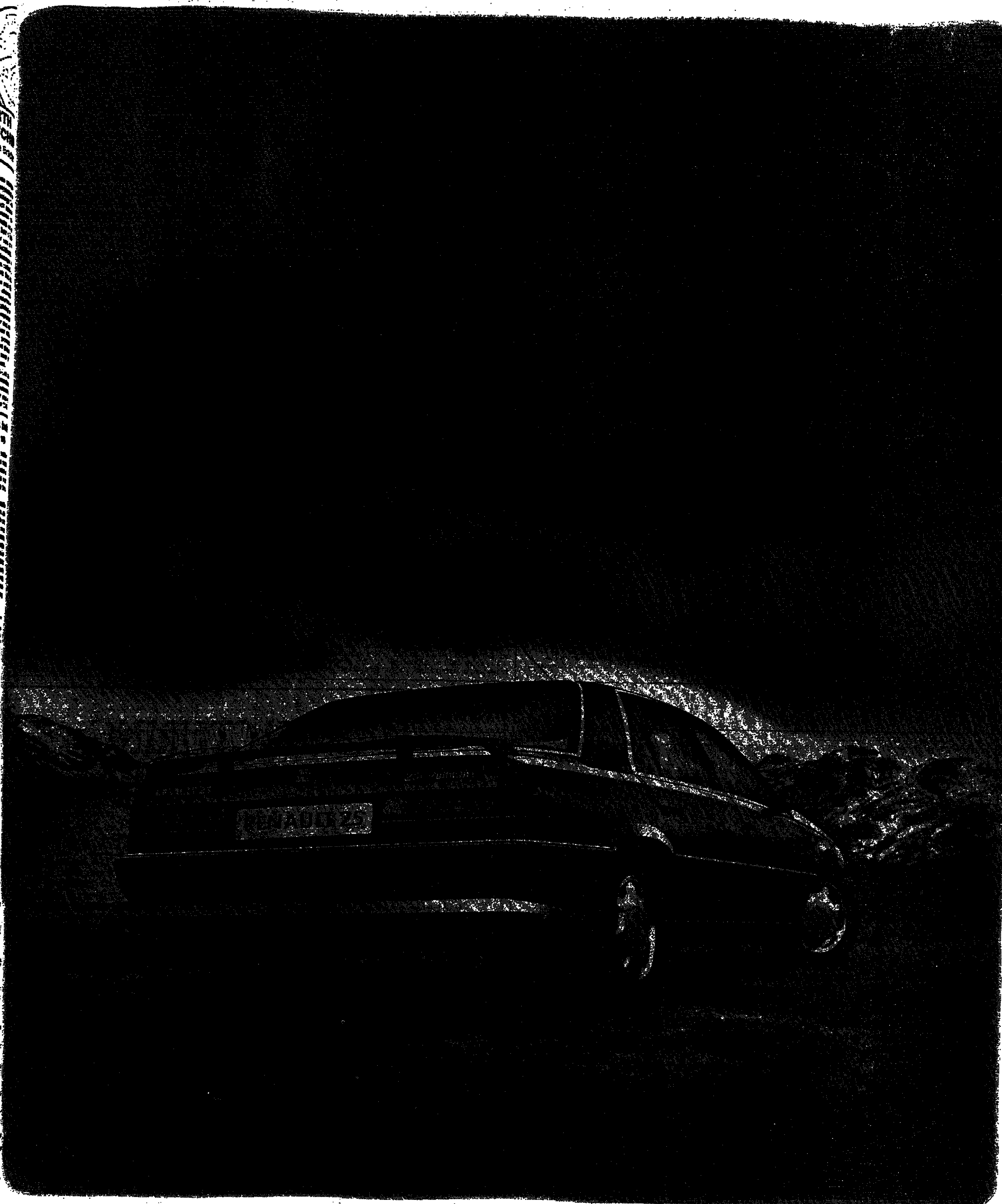


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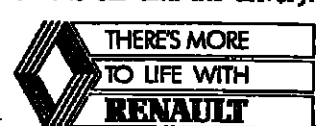
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FT LAW REPORTS

Pension surplus can go to employers

DAVIS AND ANOTHER v
RICHARDS & WALLINGTON
INDUSTRIES LTD AND OT-
HERS
Chancery Division:
Mr Justice Scott
March 2 1990

SURPLUS funds in a terminated occupational pension scheme are held on resulting trust for the contributor, in the absence of expressed or implied contrary intention. Accordingly, where employers' obligations were to top up employees' contractually fixed contributions to the extent necessary to maintain benefits, surplus derived from employers' overpayments is returnable to them if there was no intention to exclude resulting trust. Surplus derived from employers' contributions is not returnable to employees if impracticability or legislative requirements indicate an intention to exclude resulting trust and surplus derived from funds transferred from other schemes goes to the Crown as *bona vacantia* if circumstances and documentation show an intention to exclude claims by contributors.

His Lordship said that Industries was the parent of a group of 50 plant hire companies. In 1975 a contributory pension scheme for group employees was instituted by interim trust deed. By clause 5a the associated companies were to execute a definitive trust deed, and rules were to be made by Industries with their approval. Industries acquired other companies. Their pension funds were transferred to the trustees of the scheme. In 1980 the group ran into trading difficulties. On July 1 1981 receivers and managers of Industries and a number of subsidiaries were appointed. The scheme was formally terminated as from August 1 1982. On August 6 a definitive trust deed purporting to bring rules into effect was executed. The rules dealt with the consequences of termination. They

empowered the trustees to increase pension benefits out of surplus, if any, and authorised them to repay any balance of surplus to employers who had contributed to the scheme. It was estimated there would be 22m surplus. The trustees sought the assistance of the court as to how it should be dealt with. The first question was whether the definitive deed was valid.

On the true construction of the interim trust deed and in the events which happened, execution of the definitive deed on August 6 1982 was effective. If, contrary to the court's opinion, the definitive deed was not valid the second question was whether the court could execute an executory trust and bring suitable rules into effect. The executory trust in clause 5a of the interim trust deed could not be executed by the court unless the proposed rules were approved by the subsidiary companies. On the evidence the rules were made with their approval. Had it been necessary the court would have executed the executory trust by ordering that rules corresponding to those scheduled to the deed be brought into effect. The court could not have dispensed with the approval.

The third question was whether surplus devolved by way of resulting trust. It only arose if the definitive deed was ineffective and its inefficiency could not be remedied by execution of the executory trust. Mr Charles for the Crown, arguing for *bona vacantia*, suggested that pension rights were contractual rather than equitable.

The contractual origin of rights under a pension scheme, though relevant to the question whether a resulting trust applied to surplus, was not conclusive. In *Jones v Wiliams*, reported March 15 1982, Mr Justice Knox said that where a trust deed was silent as to the destination of surplus "the law will supply a resulting trust in favour of the provider of the funds." The court agreed, with the qualification that the provision in a trust deed need not be express. A resulting trust could be excluded by express provision or by implication. If a contributor intended that a resulting trust should not apply, it would not be right for the law to contradict that intention. The present fund was fed from employers' contributions.

transfers from other pension schemes, and employers' contributions. It was logical to treat the scheme as funded first by employers' contributions and transferred funds, and only secondarily by employees' contributions; and correspondingly to treat surplus as provided first by employers' contributions, and only secondarily by employees' contributions and transferred funds.

It was possible, though unlikely, that employees' contributions would have been sufficient to provide benefits in full and have left surplus. That surplus should be regarded as derived from employers' contributions and transferred funds. The balance should be regarded as derived from employers' contributions.

The likely situation was that contribution was required from employers. In that event the whole surplus should be regarded as derived from employers' contributions.

That conclusion accorded with logic and equity. The actuarial calculations on which employers' contributions were based were themselves based on assumptions. Termination of the scheme invalidated the assumptions. The employers had made payments exceeding the amount necessary to discharge their obligation to fund the benefits. There was a well-established equity that enabled accounts drawn up under mistake to be reopened. Here there was no mistake when contributions were assessed and paid. But subsequent events having invalidated some of the assumptions underlying the calculations, the case was strongly analogous to that of an account drawn up under a mistake. Equity should treat the employers as entitled to claim surplus, or so much of it as was derived from overpayments.

On the other hand, circumstances pointed to the exclusion of resulting trust in favour of employees. Employees contributed some of the surplus. The value of those benefits would be different for each employee, depending on how long he served, and how old he was when he joined and when he left. A resulting trust could not work as between employees *inter se*. Equity should not impute to employers an intention that would lead to an unwelcome

result. The scheme was established to take advantage of tax and social security legislation relevant to an exempt approved scheme and a contracted out scheme. The legislative requirements placed a maximum on the financial return to which each employee would become entitled. They prevented imputing to employers an intention that surplus should be returned to them.

There was therefore no resulting trust for employees.

Finally, there were the transferred funds. The intention appeared sufficiently from the documents by which the transfers were effected, and from surrounding circumstances, that the trustees of the transferred schemes divested themselves once and for all of the transferred funds.

For the reasons already given there could be no resulting trust in the employees' favour. So far as the employees were concerned, they were not all in the same position *vis-à-vis* the transferred funds. Some of the schemes expressly excluded any refund to employers. As to the others, it was possible to regard the transferred funds as subject to some contingent resulting trust in favour of employers, but it would be virtually impossible now to identify surplus.

It was reasonable in the circumstances to regard contributors to transferred funds as intending that they should vest in the scheme trustees to the entire exclusion of any claim under the transferor scheme. Again, equity should not impute to the parties an impracticable and unwelcome intention. Accordingly any part of the surplus derived from employers' contributions or transferred funds devolved as *bona vacantia*.

Subject thereto the surplus was held on trust for the employer contributors.

For the scheme trustees: Sir William Goodhart, QC (Wragge & Co).
For Industries and a subsidiary: Nigel Hughes-Jones QC and John Stephens (Clifford Chance).
For the trustees of the transferred assets: James Dennison (Theodore Goddard).
For the employees: Timothy Lloyd QC and Elizabeth Ovey (Mortenson Johnson).
For the Crown: Arthur Charles (Treasury Solicitor).

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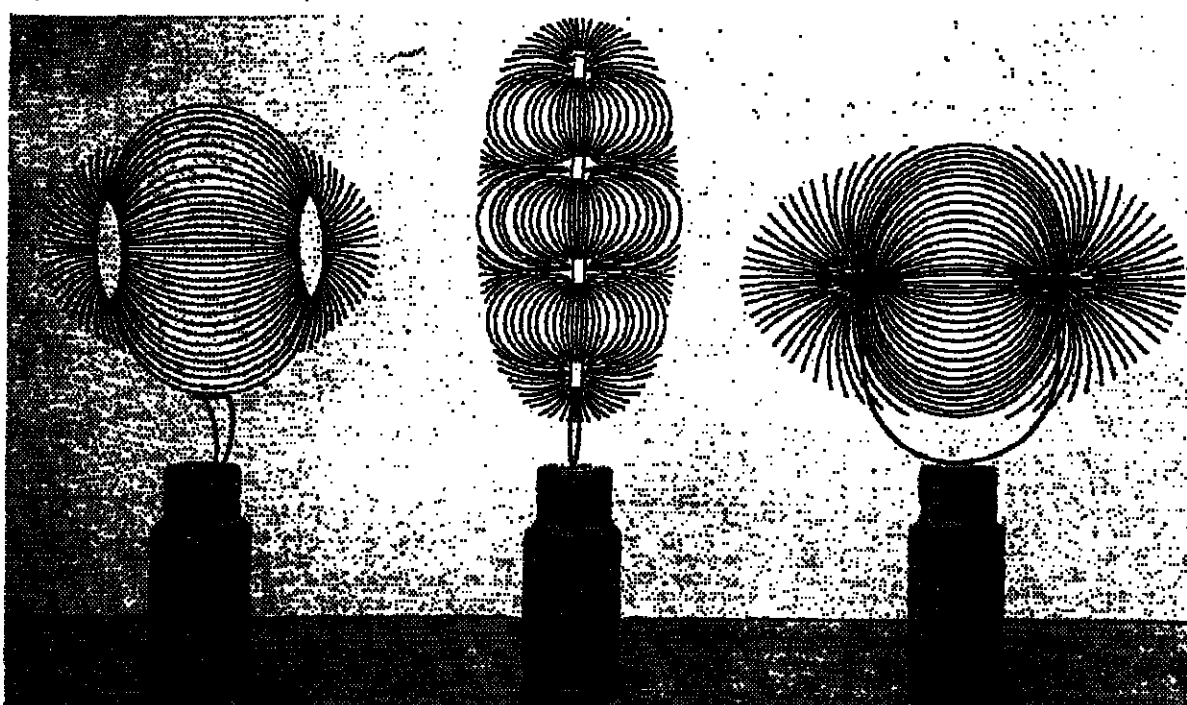
Surrealist totems in twisted metal

William Packer on two contemporary sculpture exhibitions in London

With the Venice Biennale coming round again at the end of this month, at which Britain is to be represented by the Anglo-Indian sculptor, Anish Kapoor, it is a nice coincidence that a new exhibition should recall the Biennale of 1983, at which another young sculptor, similarly London-based and expatriate, distinguished himself — albeit in the pavilion of his native country, Israel. Zadok Ben-David now fills the Benjamin Rhodes Gallery (4 New Burlington Place W1) until June 2) with his latest work, one large tableau and several smaller totems.

He occupies that ambiguous area between symbolism and surrealism, using cut-out figures and, sometimes, as much to people his peculiar graphic theatre as to assert any sort of formal sculptural presence. The largest work here, "The Logic of the Miracle," celebrates both aspects, a running man between them, large and the right way up at a distance, tiny and inverted close.

It is an odd, awkward, and theatrical piece, impressive enough in itself but more literary, perhaps, than truly sculptural. The three totems down stairs, by contrast, are manifestly sculptural and dramatically successful as such. They could hardly be simpler, flat configurations of twisted wrought



Magnetic Fields III, II, I by Zadok Ben-David, 1990

iron, each set into its solid plinth and presented to propose to the imagination a three-dimensional image of quite extraordinary activity.

Neil Jeffries, whose new work is at Flowers East (199 Richmond Road E8; until May 27) is a sculptor of less apparent ambiguity but no less intriguing. He too is a surrealist, his work theatrical in its way and narrative, though more obviously so and with no symbolic undertow. He works in relief, usually on a small scale, making complex tableaux in sheet metal, cut, folded, riveted and then painted. The image is the human figure, young, male, more or less nude, which he presents in any number of intimate occasions, most of them rather rude but, by some natural charm and wit, entirely inoffensive.

In this latest work, Jeffries makes greater formal play with his subject, slicing, separating and abstracting the elements, simplifying and generalising the space his figures occupy. The handling of the material is deceptively casual, as though just pinched and squeezed into approximate shape to serve the purpose. In fact Jeffries is a fine craftsman, with a wonderful formal vocabulary at his command, and the wit to exploit it. Charm is always a bonus. Funny as it is, the work grows funnier and more intriguing under scrutiny, not so much for its simple imagery as for what it is and the way it is done. True wit, as ever, lies in the language.

This is a sad moment for the British art world. Peter Fuller, my opposite

number on the *Sunday Telegraph*, was killed on the M4 last Saturday in a crash his wife and their young son survived. He was 42. We had known each other for some 30 years and even been colleagues for a while on the now defunct magazine, *Art & Artists*. Peter just down from Cambridge. Our paths continued to cross down the years and although I cannot say he was a close friend, he was always a serious critical voice, to be heard out with a real if sometimes infuriated respect.

Ever the controversialist, riding the polemic of the moment with gleeful enthusiasm, he was not always inclined to recognise the closeness of his position to others, nor even that they might be travelling in the same direction. On occasion he would even change direction himself with an

alarming suddenness, or even horses, come to that. But consistent as he was in his inconsistency, he was always sincere in his commitment of the moment, whether, as it once was, to Marx, Psychoanalysis and the critical credo of John Berger, or, as latterly, to Ruskin, Spirituality of Content and the figure painters of the School of London.

That he made professional enemies so readily was a function of his commitment. Even so, he positively cherished his vendettas, polishing them regularly, still hard at it in his last published column. "I wonder why X won't speak to me," he would say, grinning broadly; "it must be something I've said." He was like this, I realise now, not out of any deep malevolence but out of an irresistible mischief in his soul to provoke and

stimulate, to make a stir. Well, he certainly stirred up art criticism enough to make it newsworthy, and himself a celebrity in his own sort.

However, his editorship of *Modern Painters*, the quarterly art magazine he founded two years ago to defend and celebrate the true Ruskinian virtues against the anarcs and delusions of modernism, had given him the opportunity to address a broader scope, and it seemed he was at last developing the true editor's faculty for critical detachment, less the constant protagonist himself, more the active ring-master. His magazine, more even than his many books and copious published criticism, is his achievement and memorial.

The Life of Galileo

CONTACT THEATRE, MANCHESTER

The individual and society, authority and conscience, knowledge and power — ingredients for a heady cocktail, not to say a terrorist bomb. Bridget Larmour launches her regime as Artistic Director of Manchester's Contact Theatre, hosted by the university complex off Oxford Road, with a boldly ambitious crack at Brecht's socio-political epic. Surprisingly in this intimate space, the broad strokes come off best: notably a carnival, red lights sending rays upwards from beneath the stage, masked figures scurrying and bustling to the glow of paper lanterns, the cast of 12 (11 actors, one musician), luxuriously large for most theatres these days, fully deployed.

Where the production sags is at the centre. Charles Laughon played Galileo in America and his blend of coarse sensuality and vulnerability, visionary sensitivity would have been ideal. Joseph Myddell, a great success here in "Master Harold and the Boys", is a careful and dignified Galileo of restricted emotional range. At his most unbuttoned he is merely casual; at his most committed he is cold. It comes as a shock to realise that he is meant to be sleeping with his housekeeper (the sturdy Christine Abelson). "He celebrates his past pleasures more than any man I've ever met," says Cardinal Barberini, sounding no more convinced than I was at the spectacle of this primly restrained seducer.

A shame, since here is the physicist and astronomer that the world — literally — spinning. And here are arguments about the danger to humanity of unlimited scientific research that are as frighteningly relevant now as half a century ago. The reading is without intensity or passion.

Perhaps Mr Myddell's faintly New World tone as he spoke of "no problems, no strategies" could have been accentuated; then we might have had more of an impression of an interloper, an iconoclast taking old assumptions by the ears.

As it is, we lose not only a sense of the scientist's greatness but also the human being's frailty. The stubborn sacrifice of his daughter's happiness in the cause of principle is registered only in the excellent playing of Rachel Spry, who has little to strike sparks off. Otherwise there are promising moments played out against Kendra Ulliyart's design — a slanted round platform encircled by a tilting ramp, its wooden panels perhaps more northern in mood than Venetian or Florentine. Chris Monks' song-settings are just right — declamatory, tuneful, a hint of period archaism — and put over with neat musicality by the cast. Peter Nicholas' friendly Cardinal Sellarmin and Henry Troppski's inquisitor, sweeping menacingly across the stage, his skirts held high like an embattled galleon in full sail, are striking. Poor Simeon Deise has to play an 11-year-old (real Brechtian alienation here) who grows to radical young manhood, and doesn't avoid the trap of sounding like Dave Spert. Ms Spry's sweetly loyal Virginia is a find, able to play the violin (like Mr Nicholas) in the interludes and summon up a raucous ballad-style for the satirical carnival scene. She comes to Manchester after stints in Perth and Crewe; a heartening reminder that British provincial theatre is healthy, creative and fighting back.

Martin Hoyle

Maria Magdalena

THE GATE THEATRE CLUB

Written in 1944 and drenched in the German Romanticism of that era, Friedrich Hebbel's "Maria Magdalena", which now is reaching the British stage for the first time, is impressively modern in several ways. It's a domestic drama about a devoted daughter rejected by the man she loves, made pregnant by the fiancé she doesn't love, and obliged to personal misery by her father's sense of family humiliation. It is also a domestic drama, keeps showing how futile and misplaced these melodramatic are.

Malcolm Edwards, who has directed and designed this Gate production, has updated it to the recent American South. He has replaced the original Sarah Somekh's translation to this end. But a plot that involves deaths by shock, by duel and by suicide proves hard to take when the heroine begins in a puny tail and her father ends in a dreadfully loud mycel. Transferring it even as I watched, back to the Germany of Hebbel's day. The play's language — sometimes left very 19th-century, as in "Unfortunate girl, at last I understand you" — is often intensely Romantic. Single speeches contain as much significant imagery and metaphor — the gold buckle on one man's belt, the tear in another man's eye, the moon drowned in clouds, the candle on the table, bread in the cupboard, a mole in the ground — as a whole Schubert song-cycle.

The same period flavour is true of parts of the plot. This staging zips so speedily through the sudden accusa-

tion of family disasters near the end of the first scene that they become ludicrous. Anton (Robert Jezek), mere seconds after his wife's collapse, stops people fetching the doctor by shouting, mere inches from her face, "I've never met you. That's the look of death!" Moments later, he is forcing his daughter Klara to swear a solemn oath on her dead mother's hand. Anton, a largely hateful character driven by self-righteousness, self-pity and self-dramatising may well be the hardest role of all; and Jezek, stressing his booming insensitivity, at this point tipped the play into *Maria Marten* terrain.

To some of Friday's audience, guffaws would show their sophistication. It never recovered. One character's last words were "will I never have another drink in this world?" a perilous line to speak in a pub theatre after some hours of grief. But no interval. The play's truly modern elements were in fact submerged by this modern setting.

The cast had been well coached by Jeff Crockett into their American accents. But the play was held back by too many other incidental features. Jezek is too young for Anton and his force too externally applied; Laura Eddy, rightly showing how Klara is a victim of her inconsiderate family, underplays her martyrdom. Maria Skiffin, Robert Bowman and Claran de Michels make much of other roles. This is a play I hope to re-encounter in other conditions.

Alastair Macaulay

Mirella Freni

FESTIVAL HALL

The hall was full and the welcome both warm and, in all honesty, a touch hysterical for a much-loved soprano who made her debut an unbelievable 35 years ago. The warmth was in every way deserved: Freni was in superb voice and looked and seemed if anything younger than the years she has been in the profession.

Indeed, the youthful freshness of her soprano is astounding, so even, so velvety, so effortlessly full in the lower register without any recourse to "chesty" forcing. The top is as secure as ever, capable of both a melting piano above the stage and an excitingly vibrant, absolutely authentic *spinto* "ping". Both the seamlessness of her legato and the ideally clear projection of the Italian language easily contained within it put one in mind of her fellow Modenese Luciano Pavarotti: if this is a school, then one can think of any number of singers one wishes had enrolled in it at an early stage. Such longevity amongst singers is rare indeed nowadays, and whatever the secrets are one can only pray that they will be passed on.

To the crabbily-minded, the solos she sang with the Philharmonia under Giuseppe Sinopoli (the concert sponsored by the Banca Ambrosiana Veneto and Credito Finanziario) were thought short measures: "Visti d'arte", the obvious two from *Mignon Lescout*, and "Tu che di

gel sei cinta." But even in the context of a concert, she brought highly individual touches to her singing: the overwhelming regret of "di pace e d'amor" at the end of "In quelle trine morbide," the panic and despair of *Mignon*'s death scene, the sense of a very personal conversation with God in Tosca's moment of truth. To silence the crabbies, she gave "Un bel di" as an encore and through her instinctive understanding of the text brought Butterflies' narration to vivid life. A great artist!

Apart from heedlessly drowning Freni in "Sola, perduta, abbandonata" — and it was her who had come to hear, not him — Sinopoli's contributions included an insufferably mannered and harsh account of the *Forza del destino* prelude, which he capped by conducting the overture to *Gustav Telle* as though it were indifferent music, which it isn't. His treatment of Respighi's *Fountains of Rome* was, like the music itself, no better than it should be. The concert ended with The Pines of Rome which, my head ringing with Freni, a pressing subsequent engagement prevented me from staying to hear. Given the circumstances, the Philharmonia played well.

Rodney Milnes

ARTS

Patmos

DEUTSCHES MUSEUM, MUNICH

The "Münchener Biennale" is Hans Werner Henze's splendid showcase for other, younger theatre-composers, staged generously by the city of Munich and Spiltheater München, and its second season began last week. (In 1988 the Turnage/Berkoff Greek, soon to be staged by the ENO, was the guest success of the first one.) Its only equivalent would be the St. Louis festival of new opera, which probably plays safer.

The Biennale was certainly not playing safe when it decided to co-produce Wolfgang von Schweinitz's three-act, four-episode musical, "Patmos, with the Kassel Staatstheater. On Saturday the premiere had a stormy reception which was itself horribly fascinating: this foreign critic, for one, felt like a reluctant party to a painful family confrontation.

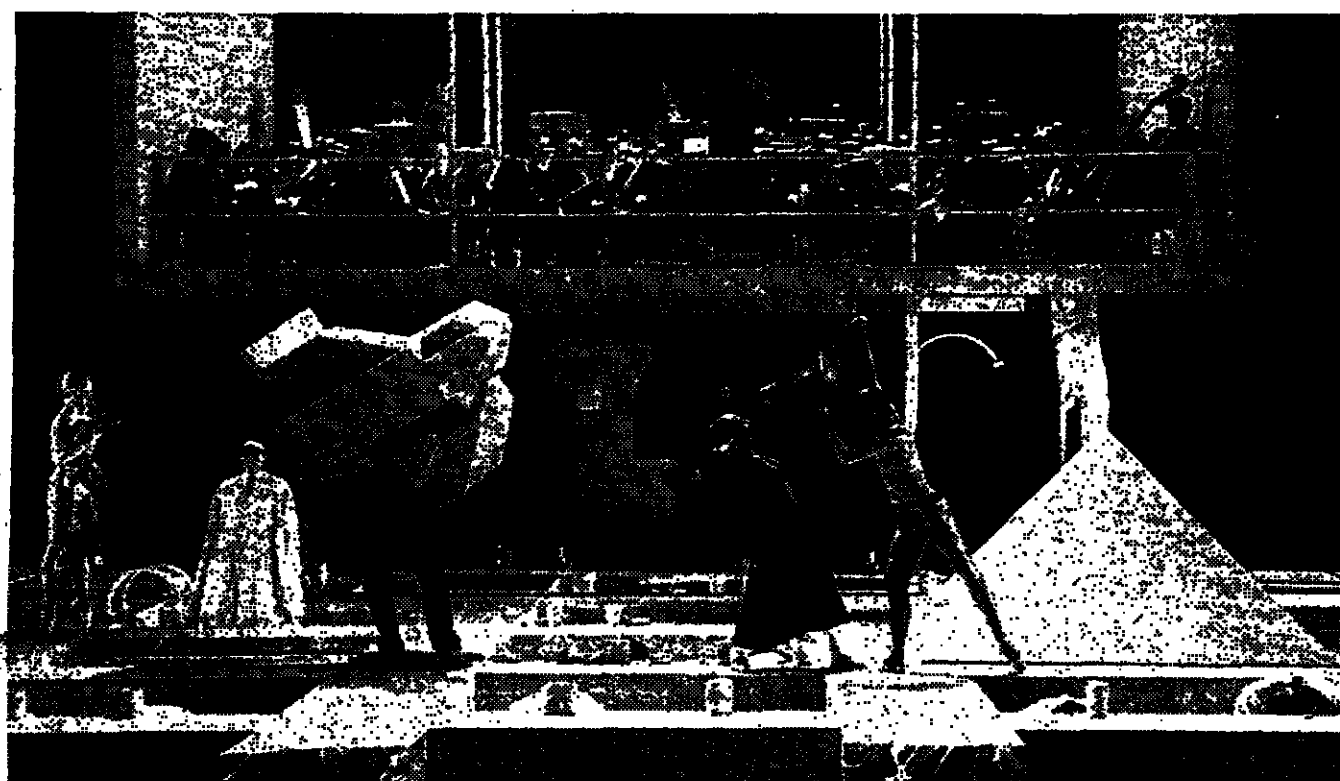
The composer Schweinitz, now 37, studied both in Hamburg and in America, and for a time with Ligeti. He wrote large orchestral pieces in the late 1970s, and then an intimate song-cycle of nerve and refinement, his op. 20 *Papiersterne*. From 1981 to '83 he worked at his *Messe* op. 21, a large-scale setting of the canonical Mass which omits just one line from the Credo: "Et unum sanctum catholicum et apostolicum Ecclesiam" ("I believe in one holy, catholic and apostolic Church." It is at once a highly organised musical edifice and an anguished, dramatic re-examination of what the text professes, composed by someone who sees a modern Apocalypse over all our shoulders. (There is an impressive CD recording, Wergo 60504-50.)

After drawing breath in four smaller works, Schweinitz

spent 1986-89 on *Patmos*, his op. 26. Naturally enough, for it is a rendition of the entire Book of Revelations according to St. John (set in Luther's translation, as in this performance, but also in the King James version), and "adjusted" by David Sattler for theatrical delivery. The role of Johannes is doubled by tenor and baritone; other passages go to an "Angelus antiquus" and "Angelus novus" (soprano and contralto) and "X" (Christ) with other soloists, two female trios, a male quartet and choruses of women and children, and, most notably, a large choir of men, women and children, and, most notably, a large choir of men, women and children, and, most notably, a large choir of men, women and children.

The whole conception presupposes some form of stage representation, unlike Schweinitz's *Messe*, but it prescribes nothing in particular. The apocalyptic text, lucidly set (the original is in German but chamber-sized), is meant to speak for itself; what's required is simply that the visible "axioms" should embody its sense with the maximum *Affekt*. This is where the production, both beautiful and brutal, comes into its own. At premiere and the final bows by composer and performers were fervently applauded; but when Miss Berghaus appeared there was a sustained, virulent outbreak of booing. I may have been mistaken in thinking that it came from particular parts of the hall, and that most of the angry Bavarian voices were young ones.

The aim of the Berghaus version revealed itself only little by little. It was enacted in Hans Dieter Schick's re-dressed set of the large Kongress-Saal in the Deutsches Museum. The central portion of the audience was accommodated on bleachers (agonisingly uncomfortable) in the middle of the hall, itself divided by the raw



Scene from 'Patmos', Wolfgang von Schweinitz's new work based on the Book of Revelations

remains of a concrete wall at either side, and overlooked by a modern watch-tower at the right; the stage itself, with a slot for the orchestra at the rear, featured a dozen low, symmetrical pits, like hygienic baths in some 19th-century institution, or Hockney's asylum for the Glyndebourne *Rake's Progress*.

The disasters in the first half of the Revelations were enacted by the soloists in leathery black-and-white, all but the Johannes-part in military style — even the valkyrie-esque Angela. Only the dancers (the Wife, the Lamb of God, the Dragon) were in bright Lurex hues, and the anxious chorus of women who stepped in and

out of the pools mimed plain, simple housewives. For the second half, when everybody appeared in black blonks, one pool acquired a swim-bath ladder and another a shower-pipe.

Once the children had come on blindfolded to cope with soup-canisters and to dig dutifully with spades, the shower-head spewed out a white gas and they subsided, each still gripping a dead hand. At the end — the erection of the New Jerusalem, which for Schweinitz is a "false Utopia" — the triumphant adult chorists adorned the pretty creatures with prefabricated halos and pious satisfaction. They were nevertheless quite dead,

though the music had developed from broad rhetorical paragraphs into sardonic neo-Baroque or even neo-Renaissance formal numbers, ever more consonant and comfortably reassuring.

I thought that Berghaus judged the drift of the work precisely, but also that her teeming stage-details — intended, in the "epic theatre" style, not to illustrate the score but to match it in parallel — were often too potent a distraction from the toughly concise music. Schweinitz has achieved remarkable things here: not only transcendent and tellingly original harmony within a serialist idiom, but memorably singable lines, rare

indeed these days.

That much was rendered vital by the heroic Johannes-part, by Renard and William Oberholzer, and by Liza Culmer-Schellbach and Regina Manel as the dauntless Angela. Though the conductor Adam Fischer's intentions were sound, his overtaxed Kassel strings were blithely — especially in rhythmic attack. It may have been that the bores were baffled and enraged by what struck them as pretensions opacity, but one guessed that they understood all too well what Berghaus, at least, was on about.

David Murray

ARTS GUIDE

OPERA AND BALLET

London
Royal Opera, Covent Garden: *La Cenerentola*, in Michael Hampe's staging (borrowed from the Salzburg Festival), is the latest London vehicle for Agnes Baltsa. The conductor is Carlo Rizzi (240 1065).
English National Opera, Coliseum: The return of *The Marriage of Figaro*. In Jonathan Miller's much-revived production. The conductor is Michael Lloyd. *Arlecchino* is graced by the formidable soprano of Anne Evans (Arlecchino) and Rita Collis (Compassion); further performances also of David Pountney's startling, and on the whole, very impressive new production of Verdi's *Macbeth* (286 2161).

Paris
Bastille Opera. The newly inaugurated controversial opera house presents Janacek's mystical *Krása Kabanova* in which seasonal love is followed by remorse and guilt and a final tragedy (4001/616).
Paris Opera. *Swan Lake* in Nureyev's choreography after Petipa and Tchaikovsky with the Paris Opera Orchestra conducted by David Coleman and Michel Quaverl (47422871).
Théâtre de la Ville. Carolyn Carlson's *Light* is followed by the Swedish ballet *Callisto* with Meis Ek presenting *Comme Antiope* and *Vieux Enfants*.
Opéra Comique. *Jeune Fille de France* presents *Le Si Tu N'as Pas L'En*. A solo performance in Bruni Agadi's choreography (4886885).

Milan
Teatro alla Scala. The ghost of Callas has finally been laid to rest with an excellent rendering of *La Traviata* conducted by Riccardo Chailly. Also, *A Midsummer Night's Dream* danced by the Scala Ballet Company with Robert de Warren's choreography and sets and costumes by Nadine Baylis (50.51.25).

Rome
Teatro dell'Opera. A lavish revival of Manno Bolognini's 1986 production of *Traviata* with the production of Franco Zeffirelli's *Merry Widow* done for the San Carlo in Naples, with new sets by Umberto Bertacca and splendid costumes by Umberto Tirrelli, conducted at the right (fast) speed by Daniel Oren. (45.17.55)

Florence
Teatro Comunale. The third Maggio Musicale opens with Pier Luigi Pizzi's production of Rimsky-Korsakov's *Legend of the Invisible City of Kitezh* sung in Russian, with Italian surtitles, conducted by Myung-Whun Chung (2775288).

Palma
Teatro Regio. Massenet's *Werther* conducted by Gabriel Chmura (755678).

Madrid
International Dance Gala. Part of Madrid's 2nd of May festival. A selection of international stars and companies in a mixed programme, featuring, among others, Maya Plisetskaya, Ballet del Teatro Lirico Nacional,

Emma Malera, Ballet de España de Foco Romero and Lydia Azavedo from Mon. TeatroAlbéniz (522 02 00).

Berlin
Opera. Janacek's *Die Saechle Makropulos* has fine interpretations by Karan Armstrong in the title role. *Die Zauberflöte* sung by Rita Kohnst, Lucy Fawcett and Christian Boesch. A Stravinsky ballet evening has choreography by Maurice Béjart/George Balanchine. *Adieu* features Orla Stapp, Bruna Baglioni, Giorgio Lambert and Inger Witzell. *Tosca* with Pilar Lorengar and John Sander rounds off the week.

Hamburg
Opera. *Romeo and Juliet* has John Neumeier choreography. *Fidelio* is conducted by Nikolaus Harnoncourt. Further performances of the successful *Fausts Verdonnerung*, sung in French. *Arabella* is expertly conducted by Heinrich Hollreiser.

Cologne
Opera. Die Walküre is part of the new Ring cycle in a co-production with the Düsseldorf Opera, produced by Kurt Horres. Also in repertoire: *Faust* with Josef Prochaska in the title role and *Mignon Lescout* with Barbara Daniels.

Roma
Opera. Jean Claude Riber's new Ring cycle opens with *Das Rheingold* and will be conducted by Roma's musical director Dennis

Russell Davies. Further offered a Bernd Weikl *Lieder recital* and *Der Barbier von Sevilla*.

Munich
Opera. Guest appearance of the soprano Agnes Baltsa. *Therese* in Jean Pierre-Fornelle's production has a first-rate cast led by Ghena Dimitrova. *Barba Knappe*, Lando Bartolini and Lando Folger.

New York
Metropolitan Opera. Julius Rudel conducts John Cox's production of *Il Barbiere di Siviglia*, with Kathleen Battle and Samuel Ramey. The season concludes with the third Ring Cycle conducted by James Levine in Otto Schenk's production. Opera House at Lincoln Center (262 6000).
New York City Ballet. With a repertoire still heavily steeped in Balanchine, the company features a Festival of Jerome Robbins' ballets in the middle of a season that lasts till July 1. New York State Opera House, Lincoln Center (870 5570).
Paul Taylor Dance Company. A month of mixed repertoire from this classic and popular modern company. Ends May 13. City Center (246 0102).

Tokyo
Susanne Linke. Solo performance by leading German dancer on Tues. Spiral Hall (405 5658).
Matsuyama Ballet Company with Yoko Morishita perform *Swan Lake*, *Burlesque*, *Orchard Hall* on Thurs (408 6640).



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Tuesday May 1 1990

Rewards in the boardroom

Are top businessmen overpaid? The latest crop of UK company annual reports reveals large increases in remuneration for several chief executives. The increases relate to a period when profits were climbing sharply, but both the amounts - close to £1m, or even more, in some cases - and the percentage rises are unwelcome to Ministers who are urging wage restraint. They also raise questions about the rationale underlying executive rewards, and their disclosure, which companies, and especially non-executive directors and institutional investors, need to address.

Some of the pressure for higher pay comes from the internationalisation of business. Companies in Europe and North America are to a degree competing for the same pool of talent. Even though rewards paid to some American businessmen appear to have lost touch with reality, the US remains the pace-setter to which European executives aspire.

Another factor has been the move to supplement salaries with profit-related bonuses; the spectacular improvements in profits in recent years have produced commensurate gains in pay. These incentives are good in principle, but companies need to distinguish in their annual reports between salary and bonus and to explain the basis on which bonuses are awarded. The criteria commonly include both financial targets, such as return on capital, and specific goals for the chief executive. Some companies also offer longer-term performance bonuses, tied to the share price or, much better, to earnings per share over a 3-5 year period.

Guaranteed bonuses

The targets must be demanding. Two often they are set so low that a large bonus is virtually guaranteed. Hence, the charge that senior managers earn an entrepreneur's reward for doing a bureaucrat's work. While an entrepreneur stands to lose everything if the business fails, senior executives in large corporations enjoy a substantial degree of protection against bad times. Bonus plans, pension and stock option arrangements are some-

times adjusted so that the effects of a downturn in the business or the share price are cushioned. Some service contracts are for two years (if they are needed at all, two years should be sufficient, leading to excessive pay-offs when a failed executive leaves the company).

Wide discretion

The total amount paid to a chief executive should be high enough to be competitive and to provide sufficient "headroom" for a logical salary progression below the top job. But it leaves wide discretion in the hands of the board, or its remuneration committee. For instance, the US magazine, commissioned a survey which compared "rational" pay levels (based on such factors as company size, profit performance and degree of risk) with the actual amounts paid to chief executives of leading companies. The size of the gap, amounting to several million dollars in some cases, showed that at least in those companies pay was far higher than it needed to be.

There is no precise formula for arriving at the "right" figure, but a rational approach is possible. There is room for argument over whether the ratio between the chief executive's pay and that of the average employee should be 5 to 1, 10 to 1 or even higher, but boards of directors should be aware of what the ratio is and how it compares with similar companies.

One of the benefits of the Thatcher years is that successful businessmen can earn high rewards and arouse less resentment than in the past. But the suspicion remains that some of them have arranged a comfortable cocoon for themselves, in which rewards are generous and risk largely eliminated. Companies need to be able to argue that this suspicion is unfounded. Indeed, at a time when non-hierarchical styles of management are gaining ground and distinctions between different categories of employees are being eroded, chief executives might consider aligning the structure of their pay and conditions more closely to the rest of their staff, so that risk and reward are more equitably shared.

The farm cartel saved again

THE ANNUAL marathon which is the EC's farm-price fixing ended last Friday after the customary all-night session. Both Mr Ray McSharry, EC Agriculture Commissioner, and Mr John Gummer, Britain's Agriculture Minister, have since claimed that the settlement was a victory for both. Farm spending would remain well within the guidelines set for it, while the agreement would, they said, send the right signals to the Community's partners in the final negotiations of the GATT's Uruguay Round.

At first sight, such a sanguine judgment seems perverse. As they did their sums over the weekend, UK farmers could hardly believe their luck for the accolade could give them price rises of up to 11 per cent, which the National Farmers Union reckons will put an extra £500m into their pockets. The explanation for the apparent contradiction lies between the official claims for the package and the reality (at least for Britain's farmers) lies in the complexities of the common agricultural policy. The price package provided for a freeze in prices in ecu terms. But by a series of devices, mainly involving the special green rates which are used to translate ecu prices into national currencies, the impact on some member states is softened.

Tough package

As a weaker currency country, Britain comes off particularly well, since bigger than expected devaluations were agreed in several sectors. For other member states the package is much tougher: France abstained from voting for it because it failed to get the compensation it wanted, while Germany finally agreed because there was no revaluation of the green DM for cereals (and thus no fall in farm prices) and because the blow of the price freeze is cushioned by speedier payment for some commodities.

But if Mr McSharry and the farm ministers can, in these terms, claim to have produced a broadly neutral package, judgment as to its longer term effect must be reserved. It could well send the wrong signals to farmers as they con-

plate planting for next year. The EC's whole budget could be in severe strain again if big harvests in the EC and the US this year were to bring world prices down, thus sending export subsidies soaring again.

Remedy at hand

There is of course a remedy at hand in the GATT negotiations. Three and a half years have gone by with virtually no progress on farm reform in the Uruguay Round. The EC and the US remain far apart, with the US insisting that all trade-distorting subsidies be eliminated and the EC maintaining that they are essential to its farm policy. To make matters worse, until very recently the two sides were lambasting each other in a public war of words which seemed to bode ill for any eventual agreement.

Today, there are a few welcome signs that this may be changing. Slowly, not very surely or very publicly, officials on both sides are beginning to talk of the possibility of compromise, most recently following last week's meeting in Washington between Mr McSharry and Mr Clayton Yeutter, the US Agriculture Secretary. The two sides have agreed that their senior officials will now meet regularly to thrash out a framework for the negotiations by the end of July, to make possible final agreement in December.

The problems are still huge. Only in plant and animal health, often used to impede trade, is there agreement on how to proceed. There is no such agreement on the reduction of trade-distorting domestic farm supports or on border protection, even though there is some talk now of the possibility of compromise in these areas. There is apparently no movement at all on what would prove the central obstacle to farm trade reform: reduction in the export subsidies that have done so much to distort trade. It will take a great deal of ingenuity, perseverance and political will to solve these problems. But there is no other way of restoring sanity to a world where, the OECD reckons, agricultural subsidies are costing the OECD countries an annual \$72bn in lost economic welfare.

There is no unequivocal consensus among Tories on the Prime Minister's future, reports Philip Stephens

It is 11pm in one of the elegant lobbies of the Palace of Westminster and a senior member of Mrs Margaret Thatcher's Government is reflecting on whether she can survive the next few months.

A few days later in one of the over-priced, mediocre, Westminster restaurants that serve as enclaves for MPs and political journalists, another insider explains the mechanics of a putative coup against the Prime Minister.

The minister, weary after a day of political fire-fighting and facing the prospect of several hours more ploughing through the latest cluster of problems deposited by his civil servants in his overnight "red box", is cautious.

As gloomy backbench colleagues drift by towards the Commons tax-rank, he responds: "I just don't know. I don't think we will go. But you never know. What do you think?"

There is a note of frustration when he is pressed on how the Government, let alone Mrs Thatcher, can ride out the political storm over the poll tax. "She is such a difficult woman to help. If only she would go away for a few months we might be able to sort it out."

Then a more considered point: "After 11 years everything is geared to her, everyone second-guessing what she will say... Just at the time when she most needs advice, the whole (Whitehall) structure is operating in the other direction."

The conversation with the senior party figure in the restaurant has a different tone. The next few weeks would be awful but the worst should be over by the autumn. Then the Government would be into 1991, with the real hope of a steep fall in the inflation rate and - most important of all - a similar drop in mortgage rates.

The "froth" would come off Labour's 25-point lead in the opinion polls. The Conservatives would begin the fight-back to victory in a 1992 election. The Prime Minister, securely aware of her own place in the history books, would stick it out.

Even an optimist, however, must consider the worst. So yes, it was possible that if things got even rougher Mrs Thatcher might find herself confronted by a cabinet crisis, or even urged her to put the Conservative Party before herself.

Anything half-hearted would not succeed, but if they were all there - the Party chairman, the Chief Whip, the Chairman of the backbench 122 Committee and, possibly, Lord White - then perhaps, just perhaps, she might decide to stand down.

Such conversations are being replicated daily in the corridors, bars and tearooms of Westminster as Mrs Thatcher's 10th birthday approaches. It was first elected in 1979.

If this Thursday's local election results and the inflation figures a week later are as bad as most ministers expect, the speculation will reach a still higher crest.

Mr Michael Heseltine, the former Defence Minister whose blatant if unadmitted challenge to Mrs Thatcher grows stronger by the day, will be standing by to seize the opportunity he has dreamed of since starting out her Cabinet in 1983.

In its detail, the constant speculation is frequently not illuminating - the same thoughts, guesses, opinions, are recycled constantly. As the latest confusion over the Government's intentions towards the poll tax simply demonstrates, the picture of Westminster both magnifies and distorts reality.

Discussions over the past few weeks with more than a dozen senior Conservatives inside and outside of the Cabinet have revealed that there is no unequivocal consensus on Mrs Thatcher's future.

Falklands' new status

■ Something is brewing in Argentina. The Argentine Congress voted last week to convert Tierra del Fuego from a national territory to a province.

As part of this constitutional change, Congress also voted to incorporate the Falkland, Sandwich and South Georgia Islands, as well as the Antarctic, into the country's 23rd province.

The British Foreign Office is not unduly concerned and tends to regard the move as a piece of local gerrymandering.

Tierra del Fuego has around 50,000 inhabitants - no one is quite sure of the exact number. At present, they are expected to be the worst off in Argentina's severe recession.

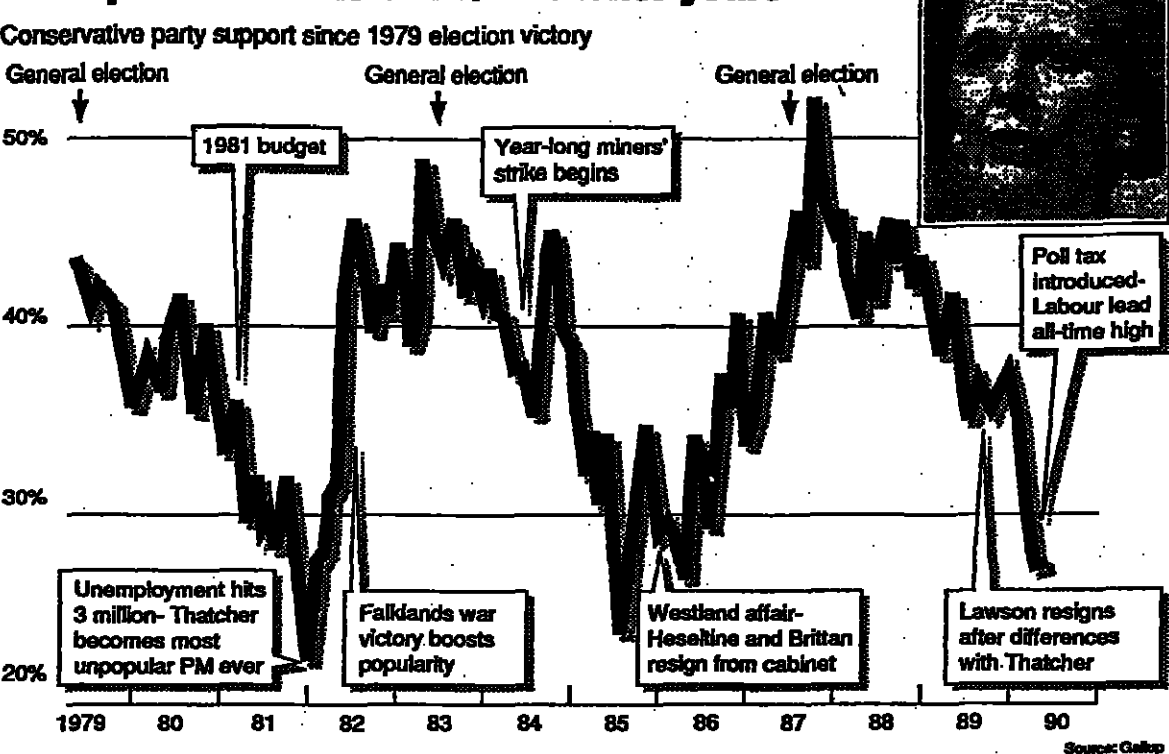
The bulk of them are employed in screwdriver workshops, assembling electronic goods for local-based foreign companies, attracted by low taxes and industrial promotion schemes which have now been suspended for the duration of the economic crisis.

Still, the constitutional change could create legal obstacles not simply to any future negotiations over the Falklands, but also the vast Antarctic territory, which many governments wish to see given a neutral status. Negotiations with Argentina on both issues are no longer a matter for diplomats, but for the Argentine Congress and its byzantine legislative operations.

As for the 2,000 or so Falkland Islanders, they will now have the right - indeed, the duty, since voting in Argentina is compulsory - to participate in the selection of 2 senators and 2 deputies for the Argentine Congress. No one expects them actually to exercise it. In theory, they are also now liable to pay Argentine taxes. But perhaps that does not matter very much since a large

Time of reckoning for Mrs Thatcher

The ups and downs of the Thatcher years



On balance, most believe she can - if she is sufficiently determined - survive. But no one really knows just what she is thinking, and not many are ready to bet their own political future on a particular outcome.

The speculation does not find any resonance within the inner sanctum of Downing Street.

Those close to the Prime Minister insist that she is resolute as ever in the face of the challenges of high inflation, the apparently irredeemable poll tax, and a Europe seemingly set on leaving Britain behind.

From the perspective of her office, anxious backbench Tory MPs are faintly

gauge of the extent to which Mrs Thatcher has been wounded. When a Cabinet Minister, as did one recently, talks unselfishly about the merits of Mr Douglas Hurd, the Foreign Secretary, as the Establishment's candidate in a leadership contest, something is happening.

There are signs also that the Prime Minister's once unquestioned authority within the Cabinet is being chipped away. If she does fight the next election as party leader, then it may be on a manifesto that is distinctly less "Thatcherite" than the radical agenda she presented the electorate in 1979. Mrs Thatcher, many senior ministers believe, can no longer afford to ignore their advice.

Such judgements must come with a health warning. Too many myths have grown up since 1979 and too much personal pride and prejudice is involved to assess with great confidence subtle shifts in the inner workings of the Cabinet.

The stereotype of a Prime Minister simply dictating her will to a score of cowed ministers never wholly fitted the facts. Mrs Thatcher has always been unbending on some basic issues of principle, but has known when to be flexible on others.

"She is a politician to her finger-tips. I have seen her change her mind on scores of occasions. She does not like it - but she does it," one long-serving minister comments.

The insistence of Mrs Thatcher's advisers that she is continuing to "lead from the front" finds echoes among ministers who have been scalded by her criticism in recent private meetings. Mr Nigel Lawson's resignation as Chancellor last October did not bring the instant switch to an idealised version of consensual government which many Tory MPs -

and most political commentators - demanded.

"She backs her judgement... after she has tested the arguments of others to destruction," one minister insists. Mrs Thatcher does not like to show her doubts: "She never backs down at a meeting. If you have persuaded her, you learn it later from officials," he adds.

Others, often with a tinge of resentment, cite several issues on which the Prime Minister's will has prevailed in recent months against the advice of her ministers.

Though he has been characteristically discreet, Mr Hurd is said by

friends to have been dismayed by the approach that Mrs Thatcher has adopted towards Germany.

Her initial public hostility to speedy unification and her later repeated insistence on a range of international-agreed conditions were seen at the Foreign Office as provocative. Yet Mr Hurd could do little but send soothing telegrams to an increasingly irritated Bonn Government.

Her ministers add that she has shown again in recent weeks that she remains ready to intervene in every aspect of policy - from the detail of the core curriculum for history teaching to plans to phase out sewage dumping in the North Sea.

Though some believe that a solution to the present mess over the poll

tax would be best left to Mr Chris Patten, the Environment Secretary, and Mr John Major, the Chancellor, Mrs Thatcher has determined that she will have the decisive voice.

But as the problems have mounted, Whitehall insiders have begun to spot cracks in Mrs Thatcher's armour of self-confidence and conviction - and a parallel increase in the influence of her most senior ministers.

Her unpopularity in the country and the visibly growing support among backbench MPs for Mr Heseltine's leadership candidacy are said to have left her less confident, less sure-footed. "She is in a flap," says one senior official.

Another insider chooses a colourful if inelegant metaphor to illustrate Mrs Thatcher's predicament. "She has spent her career driving into cul-de-sacs, then... knocking down a house to get into the next street."

Mr Major's next Budget - and the one after that - will continue the process. The wealthy, the Chancellor believes, have done well out of Thatcherism. They can look after themselves. His tax strategy will be designed to help the lower-paid, to give Conservatism a gentler face. But the Prime Minister has little choice but to welcome the change.

The Chancellor and Foreign Secretary find their views and instincts - over Europe, over social policy, over the role of public sector - reinforced by other colleagues who see their political futures stretching well beyond that of Mrs Thatcher.

Mr Patten, or Mr Kenneth Clarke, the Health Secretary - both potential contenders for the leadership - have fully absorbed the free-market economics at the heart of Prime Minister's policies over the past decade.

They, and many others, appear distinctly less certain that the "revolution" should or can continue in the face of a credible Labour alternative. Privatising the coal industry is no longer a policy that wins cheers in the Cabinet.

The irony, according to one of her senior colleagues, is that if the Prime Minister does survive the next few weeks and months, it may be at the expense of much of what has become known as "Thatcherism".

OBSERVER

Life at 60

■ A new life at 60 for Edgar Astaire, founder of the stock-brokers, Astaire and Co.

Astaire is joining Société Générale in Paris, where he will have a role described as "ambassadorial". "It's nice to think that the older generation still has a future," says Derek Strauss, the 50-year-old deputy chairman.

"Astaire was a friendly competitor when we were pioneering for business in the far east in the 1960s. He has another good five years in him." Astaire and Co is now part of Credit Lyonnais.

True Basque

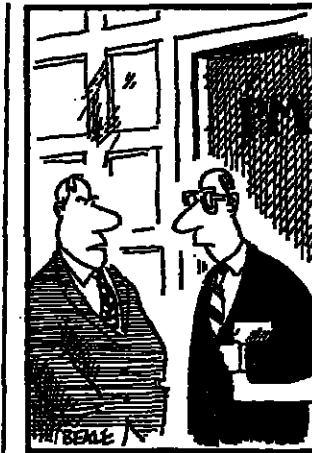
■ The story about putting too many Basques in one exit, told in yesterday's Observer, has some origin in truth.

When Franco's forces entered the Basque country in 1939, the Basques tried to get out through a single mountain pass with results that were none too happy. It was a British diplomat who coined the phrase. Nobody seems to be able to remember his name.

Dole's message

■ What has got into Senator Robert Dole? The Senate Republican minority leader - long known for his sharp tongue and acid wit - has developed a tic about Israel.

After a Holy Week tour of Arab capitals, which included a session with Israel's arch-enemy, President Saddam Hussein of Iraq, Dole arrived in Jerusalem. He lambasted opposition to cutting US aid to Israel as "selfish", and demanded the repeal of a Senate resolution acknowledging



The sooner we get unity, the sooner we can blame the Euro pears for everything.

that Jerusalem "is and should remain the capital of Israel".

For good measure, he also suggested that US aid to Israel to settle Soviet Jewish emigrants could hurt funds for the homeless back in the US.

One theory is that Dole is acting as President Bush's messenger. The administration would like to redirect some of the \$5bn in annual aid to Israel to what it considers more deserving cases in Eastern Europe and Central America. But it is loath to say so in public. Bush, like Dole, shows signs of being fed up with Israeli intransigence over Middle East peace efforts; and there is little cheer in Washington over the prospect of dealing with another coalition government headed by Yitzhak Shamir.

Dole's curious courting of Saddam Hussein appears to fit in with the general picture of deteriorating US-Israeli relations. But there is another view. Some sources claim that Dole delivered a very strong message to the Iraqi leader from Bush.

The US administration is

much alarmed about Iraq's weapons programme. It is not inconceivable that it would turn a blind eye to a pre-emptive strike by Israel.

Off the map

■ If you think there are the days of open government, try ringing Immingham Parish Council on Humberside. The number is ex-directory. Try Immingham Town Council and the result is the same.

So you think that there must be something funny going on. "Not at all," says Maurice Barrick, the Clerk of the Council. "It's all the fault of British Telecom - bloody ridiculous." Immingham Parish and Town Council have been the same thing since the Local Government Act of 1972: it's just that the telephone authorities have not got round to listing them properly.

Barrick turns out to be a talkative fellow when you get through to him. He is a great admirer of Edward Heath, who was Prime Minister when the Local Government Act was introduced. "Heath was the man who recognised that the Humber was the last of the British estuaries needing to be developed, so he brought the local authorities together."

An interim report in 1988 suggested that Immingham should revert to Lincolnshire. A final decision is due in the next few weeks. Barrick hopes that it will stay with Humberside where, he says, standards are higher. The poll tax has been set at £364, with an extra local tax of £13.50 in neighbouring Cleethorpes.

There are no local elections this year, and anyway Immingham is solidly Labour. The last Tory was voted off the council in 1967. Barrick was having another shot at getting on to BT yesterday.

Frustrated

■ "He who laughs last..." One 13-year-old boy wrote: "Wanted to tell it himself."

Only JAL have 33 flights a week from Europe to Japan.



LETTERS

Problems inherent in political unity in Europe

From Rt Hon Aubrey Jones.

Sir, Sir Robin Williams (Letters, April 26), in chiding you for the view that political union is inherent in the European Community's foundation, quotes from the Heath Government's white paper of July 1971.

The passage cited gave an accurate still picture of the European Community as it then was. It may, however, have been disingenuous in failing to describe the historical evolution of the Community and, therefore, its possible future shape.

The history goes back to the First World War, during which the three allies on the Western front - Britain, France and Italy - were all dependent on overseas supplies of food and raw materials. The required

shipping was, however, almost exclusively in British hands.

Early in 1918 an Allied Maritime Transport Executive was set up, which allocated ships according to need jointly determined. Through the executive, Britain in effect surrendered sovereignty over her shipping.

The chairman of the executive was a Briton, Sir Arthur (later Lord) Salter, and the French representative was Jean Monnet, of Cognac.

Immediately on the outbreak of the Second World War, the executive was resurrected, with Monnet this time as its chairman and with Salter as his deputy. It was to be the prototype on which the European Community was modelled.

Between the two world wars, both Salter and Monnet served

in the League of Nations. Both later expressed their disillusionment with co-operation between sovereign states.

Thus Salter: "The intrinsic weakness of an 'inter-state' institution, which leaves national sovereignty unimpaired, is that a deterioration in the relations between its principal members can quickly reduce it to impotence. There is in such an institution... no means of arriving at effective decisions."

And Monnet: "... inter-governmental systems, already weakened by the compromises built into them, were quickly paralysed by the rule that the decisions must be unanimous. I had already learned this from my experience at the League of Nations. The United Nations organisation had the same

inbuilt flaw, and so had the Council of Europe."

The European Community was a method of overcoming this flaw, the essence of the method being that an independent commission has sought a view of the whole and engaged in a dialogue with sovereign governments whose views are, by definition, partial.

It was always Monnet's view, however, that ultimately the Commission should be made politically accountable. Such accountability would seem feasible only under some form of "political union."

Aubrey Jones, Science Policy Research Unit, University of Sussex, Falmer, Brighton, East Sussex

Eurotunnel and price-setting

From Professor John Kay and Sir Stefan Szymanski.

Sir, As your leader "Gainers from the tunnel" (April 25) rightly pointed out, shareholders will only be able to predict the future profitability of the tunnel if they consider the nature of competition between Eurotunnel and its major rivals, the ferry companies.

However, your suggestion that only "economists concerned about economic efficiency would recommend price cutting to maximise market share" and that Eurotunnel will seek to collude with the ferries to maintain high prices, commits the same error which has already been made by Eurotunnel's forecasters.

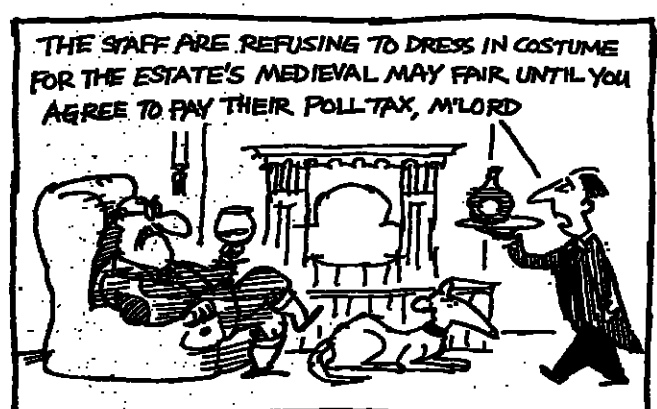
It is important to recognise that Eurotunnel's negligible incremental cost (in spite of its daunting fixed costs) makes a low price/high market share strategy the only plausible one for maximising profits.

After all, there are now no ferry services operating underneath the Humber Bridge, nor crossing the Gironde, and this is a strictly commercial outcome, not the result of some theoretically efficient model. In our recent paper in Business Strategy Review we showed that this outcome is robust to a wide range of differing assumptions about costs and service quality.

This rules out any sensible basis for co-operation between the ferries and Eurotunnel, since collusion would not enable Eurotunnel to earn higher profits. This is no more sensible than it is for IBM to collude with makers of abacus.

Given the recent escalation of costs, it would seem more important than ever that Eurotunnel, in addition to economists, pursue policies which maximise their revenue in the hope of some day paying the shareholders a dividend.

John Kay, director, and Stefan Szymanski, Research Fellow, Centre for Business Strategy, London Business School, Sussex Place, Regent's Park, NW1



Feudalism and the poll tax

From Mr Alexander Murray.

Sir, Whether surgery will save the poll tax will become clear in the next 18 months. But there is an historical reason why it should not. It is that the switch from rates to poll tax sought to give a coup de grace to feudalism, which will exact revenge.

Disraeli saw the essence of feudalism as the bond it drew between the possession of property and the fulfilment of political obligation. Ideally the obligation was met in the form of service, on farm or battlefield, or in administration.

In fact there was always some money commutation, and as this element grew, it engendered a taxation system based largely on property, with a growing admixture of taxes on goods. The assumptions behind this system were so hardy that when income tax began to fight its way in, in the 18th century, most people - the industrious Gladstones among them - thought the idea highly immoral.

That this position is now inverted is due partly to those socialists who have sought to restrict property taxes as a means of "distributing wealth." Overstated cases normally thus damage their own cause, and now it is the idea of property tax, not of income tax, that causes horror.

One result has been to leave the idea represented only by monstrous hybrids, taxes on

what feudal language would have called incidents: events in the history of property rather than property itself.

Such taxes not only oblige the treasury to keep journals of its taxpayers' transactions as distinct from mere inventories of what they own (which is why CGT and CIT are expensive to collect).

More important, being in their very nature unpredictable, these taxes hobble management, which must as best it can with expensive insurance, and accounting devices designed to pretend an incident is not an incident.

Most important of all, they inevitably divert private wealth from the more mobile to the less mobile areas of the economy - where there are fewer "incidents" - thus contributing, for instance, to the current double demand made on the nation's housing stock (which is used to protect people's wealth as well as housing them).

Domestic rates were the last expression, in our private taxation, of a truth older than parliament itself: that the stable enjoyment of property is a benefit made possible by the existence of an ordered state, towards whose expenses it is just that the property owner, as such, should make an appropriate contribution.

Alexander Murray, Tutor in Medieval History, University College, Oxford

Experienced in independence

From Andrew L.R. Stuttford.

Sir, Anatole Kaletsky (Lombard, April 26) writes that "Lithuania's demand for instant independence should be no more acceptable to any western government than it is to the USSR."

He cites the fact that Lithuania has been fully independent for "just 22 of the last 600 years." This misses the essential point, namely that Lithuania gained its independence in 1918 along with a number of other countries, such as Finland and Czechoslovakia, whose right to exist as independent nations is not today challenged despite historically brief periods of subordination.

In the inter-war years Lithuania became a member of the League of Nations and secured diplomatic recognition from all the major powers, including the Soviet Union. This period of independence ended by the deaths of someone familiar, such as David Blundy of the Correspondent, killed by a sniper's bullet in El Salvador, or Farzad Bazoft, executed by Iraq.

The Financial Times is not exempt from these vicissitudes. In the last six months alone, we have had one correspondent killed (twice) from Malawi, a third detained for a week in the Sudan and a fourth ambushed and abducted by guerrillas in Liberia. Fortunately, no physical harm was inflicted.

Nobody ever said journalism was all indoor work with no heavy lifting. It is a truism, but no less relevant for being so, that some of our correspondents have to be brave. Some reporters are attracted by danger. We can hope ours are street smart and know how to minimise risk on the ground. But there is no cast iron insurance policy against the random bullet that killed David Blundy.

The question for those of us at the centre is how far we are

From Mr W.A.P. Munster.

Sir, If Lithuanian leaders had said the things they are now in Brezhnev's or, still more, in Stalin's time, they would, at best, be in prison, and, at worst, be dead.

Mr Gorbachev has been a huge liberalising influence in Europe - perhaps the greatest since 1945. He has waved six east European countries on to a path of liberty, democracy and a free market. In his own country he is substituting a presidential democracy for a secret one-party hegemony.

Of course the Russian empire is unbending. He has said many times Lithuania will be independent. No doubt other territories will follow. But Gorbachev is right to ask for an organised disengagement. There are many economic, social, political and defence strands to disentangle.

The English, the French, and others also insisted, in the past, on an orderly dissolution of our empire; and these were in Africa, the Pacific and the Caribbean. How much more should Gorbachev insist when his colonies are only a few hundred miles from Moscow?

W.A.P. Munster, Putney Heath, SW1

completed, materially alters the liquidity of the original issue.

Such guidelines might relate to a maximum percentage, say 25 per cent, of an issue which could be repurchased, which, if exceeded, would require the company to tender for the balance of the issue.

The guidelines would need to be carefully drafted to take account of increases in the size of the issue arising from further tranches.

Richard H. Brance, Executive Director, Credit Suisse First Boston Ltd, 2a Great Titchfield Street, W1

Bonn's decision on East German mark 'appears balanced'

From Mr Jürgen Mortensen.

Sir, In the debate on conditions for implementing monetary integration between the two Germanys it has regularly been argued that, while political arguments appear to weigh heavily in favour of a 1:1 exchange of East Marks against D-Marks, economic arguments favour a lower value for the eastern currency.

Bonn's decision (April 28) to offer a general conversion rate of 1:1 is therefore widely seen as a victory of politics over economic analysis. However, an exchange rate rather close to the previous "official" rate of 1:1 may also be defended by purely economic arguments.

According to available estimates of relative productivity, output per head in East Germany would appear to be about 50 per cent of the average level in West Germany. Since wage costs per employee in East Germany are also (at the official exchange rate) about 50 per cent of the level in West Germany, there would at first glance hardly seem to be good grounds for recommending that East Germany should enter into monetary union at a strongly deval-

FOREIGN AFFAIRS

Too many 'cases of concern'

There is no guarantee against risk to foreign correspondents, argues Jurek Martin

Journalism is still supposed to be an interesting line of work, with the foreign correspondent at the glamour end of the business. But it never has been risk-free and, therefore, for a foreign editor, less the rub.

Last year, according to the New York-based Committee to Protect Journalists, 53 journalists lost their lives on duty, about double the 1988 figure. Of these, 35 were in Latin America (14 in El Salvador and 11 in Peru). Seven were non-native (i.e. foreign) correspondents, but about 50, also twice as many as the previous year, were expelled from countries in which they were working.

All told, the committee recorded 325 cases of arrest, 102 physical assaults and another doubling in the instances of publications being banned or confiscated. The figures, it is stressed, are "conservative".

The report identifies 16 countries as "cases of concern". They are China, Colombia, Cuba, El Salvador, Iraq, Israel, Kenya, Lebanon, Liberia, Peru, Romania, Singapore, South Africa, the Soviet Union, Sri Lanka, and Turkey. Not included, mostly because there is virtually no direct news flow, are countries like Albania, North Korea, Malawi, Burma, Somalia and Iran.

These figures and countries seem abstract, even to fellow journalists, made intermittently real by recollection of the continued imprisonment in Lebanon of Terry Anderson and John McCarthy, or brought home more brutally by the deaths of someone familiar, such as David Blundy of the Correspondent, killed by a sniper's bullet in El Salvador, or Farzad Bazoft, executed by Iraq.

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The question for those of us at the centre is how far we are

willing to expose our people to danger. The Observer has been criticised for allowing Farzad Bazoft, of Iranian extraction, to go to Iraq, but, even if the newspaper might have instructed him to be more circumspect, the censures are mostly wise after the event. The FT, let it be said, also sent a correspondent on the same trip and would have been disappointed if he had confined himself to covering elections in Kurdistan, as the Iraqi invitation had specified.

Of course, it helps to "know" your journalist well - and here is part of the problem. The most dangerous parts of the world are probably those where a newspaper will not have its own staff correspondent. Of the 16 "cases of concern", we are represented full time in only three - the Soviet

protracted and still unresolved "small wars" debate which questions whether our readers really care about conflict in, for example, northern Uganda. The curious thing is that if you stop covering such stories somebody, usually readers, will notice and complain. In any case, we have an obligation to inform and we try not to be parochial: if that happens to mean reporting on war and famine in Ethiopia it recognises the fact that that is what there is to write about Ethiopia. If there were a bond market in Addis, doubtless we would cover it, too.

But if something does go wrong, the power of the press, mighty at home, is quickly found to cut less ice in Khartoum or Beirut.

Union, South Africa and Israel. The others are served, if at all, by "stringers", mostly young freelance reporters keen to make a name. No newspaper with pretensions to cover the world can survive without stringers, and not only because they come cheaper. We like to think we choose them with care and school them as best we can, but the controls on and over someone in Beirut or San Salvador are inevitably going to be less than over an experienced correspondent in Paris or Washington.

It is undeniably tempting simply not to cover the most dangerous stories, especially if they are deemed marginal. Inside the FT, and probably elsewhere, there has been a

its very nature, generally has no alternative but to deal with whatever authorities control a particular country, many of whom would be happy never to admit a foreign correspondent into their territory, or who consider the breed fair game.

In the case of the FT's own recent problems, British diplomats were unfavourably helpful within the confines of their briefs - and this discreet approach worked. However there are limits on what embassies can do and these are going to get tighter. It is no secret that the FCO, needing to staff up in eastern Europe, is probably going to have to cut representation in the more problematic regions, like Latin America and Africa.

Non-governmental organisations, such as the Committee to Protect Journalists, the International Press Institute and the aid and humanitarian agencies, may also assist in mobilising protests and finding pressure points. The CPJ, for example, was able to open lines of communication with the New York office of the Liberator, the first confirmed news that Mark Huband was unharmed came in a telephone call from Charles Taylor, the rebel leader, to the BBC world service's Africa programme. This surely is evidence enough that such broadcasting services must be preserved.

But there is no guaranteed way of ensuring the safety of a foreign correspondent in trouble. In the last analysis, the only policy is to be as cautious as possible - and then to hope. In this context, the most sane advice recently received came from one of our stringers, Julian Osanne, after he had been released from captivity in the Sudan. After checking off the sensible things to do - staying in touch, carrying proper credentials, disposing of sensitive material and so on - he wrote:

"Africa hacks, myself included, sometimes believe we are untouchable because we are the world's press. We do take risks and do silly things. Sometimes it's the only way to get things done. Sometimes I think it can get very macho... and myself have experienced a much greater machismo rating among my colleagues since my detention. It's all rather pathetic and certainly not worth it."

"I don't know if there is any way of stopping this cat and mouse game of bravado. I just think journalists should think about the risks they are taking with other people's lives." Not forgetting their own.

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MOSCOW FACES OPEN DEFIANCE
Latvia close to vote for independence

By Quentin Peel in Moscow

LEADERS of the nationalist movement in the Soviet Baltic republic of Latvia yesterday claimed enough support in the newly-elected parliament to vote this week for independence and join the neighbouring republics of Lithuania and Estonia in open defiance of Moscow.

With two seats still in doubt in the 301-seat parliament, the Latvian Popular Front was yesterday six short of the two-thirds majority (134 votes) needed to change the republican constitution.

However, the Front is confident of winning the votes of up to 10 independent members in favour of a move to re-establish Latvian independence and return to the 1924 constitution. The claims were made yesterday as Lithuanian leaders insisted that they were not prepared to suspend their declaration of independence in order to open negotiations with Moscow, but only to freeze the consequences of that decision.

Meanwhile in Vilnius, the Lithuanian capital, crowds mourned a man who became a martyr of the republic's bid for independence by burning himself to death in a Moscow square last week.

Mr Vytautas Landsbergis, the Lithuanian President, told a crowd of about 5,000 who filed behind the man's coffin, which was draped in the red, yellow and green Lithuanian flag: "This is one of the greatest sacrifices that could have been made for Lithuania."

The Soviet energy blockade of Lithuania is having an increasingly serious effect on its neighbouring republics, with all private motorists in Latvia now denied petrol, and no sign of promised relief from the Russian Federation.

In spite of slightly differing tactics, Latvia and Estonia are moving into the same position as Lithuania. Both republics are demanding negotiations on the independence issue and are refusing to accept the hostile terms offered by President Mikhail Gorbachev in his new Law on Secession.

That requires a referendum to be held in any republic desiring to quit the USSR, with a two-thirds majority of all registered voters - just possible in Lithuania, but unlikely in Latvia and Estonia with both republics having large ethnic minorities.

Moscow's demand for Lithuania's independence declaration to be renounced, or at least suspended, is also much more complicated than it appears on the surface.

It could mean that Lithuania will have to give up its claim to have been forcibly annexed by the Red Army in 1940 and illegally deprived of its independence.

Mr Romualdas Ozolas, the Deputy Prime Minister, yesterday repeated the Lithuanian Government's refusal to go back on the March 11 declaration.

"We will not negotiate on the basis of suspending the



Lithuanian President Vytautas Landsbergis.

March 11 declaration," he told a news conference in Vilnius.

British Steel wins Iran railway contract

By Charles Leadbeater, Industrial Editor, in London

BRITISH STEEL is on the verge of a significant breakthrough into the Iranian market, after winning a contract to help rebuild the country's crumbling rail network.

The order, which is part of a large reconstruction programme for the Iranian railway after the damage caused during the Gulf War, could lead to further contracts for British companies.

The deal symbolises both the opportunities and the obstacles faced by British companies in offsetting flagging UK sales by increasing exports.

The contract to provide 7,500 tonnes of steel sleepers to the Iranian National Railways may well be followed by a large contract for railway tracks.

Although British Steel sold sleepers to Iran five years ago, it hopes a clutch of orders could open the country up as a much more significant market. The company said the commercial climate in Iran had improved markedly, suggesting that it may become a more significant Middle Eastern market for UK exporters.

However, to clinch the deal a team from the company's track

products division, which is based in north-west England had to devote six months to intensive negotiations with executives from Iran's National Railways in Tehran.

The Iranian contract is the most recent in a series of deals which British Steel, the UK's sixth largest exporter, has signed in the Middle and Far East.

The company is to supply about 80km of heat-treated rail track to mainland China, the first time the country has imported such steel, which is used to carry heavy goods

trains. That deal took 18 months to negotiate.

Under a contract signed earlier this year the company will supply 30,000 tonnes or more than 200km of heat-treated rail tracks to the Indian Railway Board.

Meanwhile, the company is hopeful of expanding its railway equipment exports in Europe given the plans for substantial investments in high-speed rail links.

It recently won a contract to provide 5,000 tonnes of high-speed rail tracks to Spain and Portugal.

Propaganda ship sours Peking's links with Taiwan

By Peter Ellingsen in Peking and Peter Wickenden in Taipei

RELATIONS between China and Taiwan, recently improved by better trade contacts, turned sour yesterday as Peking accused Taipei of "open provocation" in backing a radio ship designed to broadcast anti-Government propaganda to the mainland.

The ship, named "Goddess of Democracy" after the statue students erected in Tiananmen Square last year, is manned by leading Chinese dissidents and funded, according to Peking, partly by Taiwan.

It is due to dock in Keelung harbour, northern Taiwan, late next week, before sailing for international waters off the Chinese coast, where it will broadcast daily to more than 100 people.

The Taiwan stock exchange index yesterday fell sharply by 378 points, 4 per cent, on fears of instability.

The radio ship project has infuriated Chinese officials, who refuse to rule out the use of force to stop the broadcasts, and claim that the venture is in contravention of international law.

But the Taiwanese Government will not change its policy of allowing the ship to dock and giving it "humanitarian accommodation", said a spokesman yesterday. Mr Liao Cheng Hao, deputy director of the Government Information Office, said Taiwan would not change its position because of threatening remarks and intimidation from mainland China.

In Peking, the first broadcast was fired last week by Li Jinhua, a Foreign Ministry spokeswoman, who warned that China would not tolerate foreign support for the vessel. The New China News Agency yesterday raised the temperature, saying Taiwan paid half the cost of the ship. It claimed newspaper reports indicated that "Taiwan has an active part in plotting, and vigorously supported the whole scheme".

In Taipei, the government held an emergency Cabinet meeting yesterday to review its decision and decided to stand firm. Keelung is the last scheduled port of call for the vessel, now on its way to Singapore, before it begins broadcasting anti-Government programmes in the middle of this month. The French-based organisers of the mission made contact with the ship on Sunday after five days of silence.

Political analysts in Taipei expressed surprise at the Government's stance, which may increase the level of tension across the Taiwan Straits and jeopardise recent progress toward the re-establishment of direct transport links that were cut in 1949.

The ruling Kuomintang Party said it was adopting a policy of passive support for the ship.

However, the defence ministry announced last week that Taiwanese fighter aircraft and ships would "take appropriate action" if China used force against the ship in Taiwan-controlled waters.

In an apparent effort to calm fears on both sides of the straits, Taiwan's cabinet-level task force on mainland affairs yesterday approved a proposal to allow elected government officials from parliament to local council level to visit mainland China as private citizens.

But the Peking Government is taking a less conciliatory line. "In supporting the Goddess of Democracy ship, the Taiwanese authorities are taking a new step to oppose the Chinese Government, and to create disturbances on the Chinese mainland," the New China News Agency said.

ICI's medicine for the markets

The power of Imperial Chemical Industries over the London market is plainly undiminished. The FT-SE began yesterday by diving below 2100 for the first time in six months. On ICI's announcement of a mere 6 per cent drop in first quarter profits, it shot back up again. On closer inspection, it is not quite clear this was justified. Almost all ICI's extra profits are accounted for by 500m or so of one-off benefits, without that, the drop in profits was a less surprising 15 per cent.

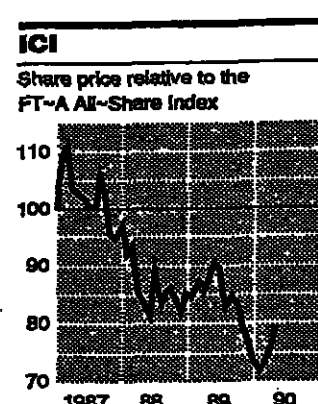
The composition of profits is just as might have been expected at this point in the cycle. Of the nine trading divisions, all except pharmaceuticals and agrochemicals showed a fall in margins. But those two, as ICI showed in 1989/90, are classically counter-cyclical. In the past year, they have moved from a third of group profit to more than half. Meanwhile the heavy end - petrochemicals and plastics especially - is plunging more rapidly than the market bargained for, despite the ideal combination of a rising D-Mark and a falling dollar.

Looking ahead, there seems little reason for full year forecasts to be amended. In Europe at least, the decline in heavy chemicals seems to have stabilised; but there are further falls to come elsewhere, particularly Australia. In agrochemicals, too, there may have been some bunching of business in the first quarter. At 100p, the shares are on below nine times prospective earnings and a forecast yield of 7.3 per cent. But the implied decline in pre-tax profits for 1990 is still only some 5 per cent. This is not the stuff of recession; and, conversely, of course, there is no reason to expect a dramatic bounce in a year or two's time.

Market making

It seems very proper, if somewhat belated, for Sir Gordon Borrie to have turned his attention to the delayed reporting of large share trades. After all, a market in which 78 per cent of alpha trades are not announced until the following day can hardly be described as transparent. Although the Stock Exchange is now proposing a reduced delay of 90 minutes, Sir Gordon is not mollified.

In the old days, the big market makers argued that revealing the details of large trades laid them open to spoofing tactics from their competitors. But that is surely the essence of market making. In any case,



it is hard to distinguish between a spoofing tactic and a logical response to information that a large line of stock is being sold. Sir Gordon found no evidence that immediate reporting caused either a widening of spreads or a reduction in quote size; rather the opposite, that better information helped liquidity by reducing the risk of dealing blind.

Delayed reporting distorts the pricing system and gives the big market makers extra information which discriminates against smaller competitors who do not receive the same insight into the markets. It is not too difficult to see the hand of the old jobbers' cartel behind its popularity.

There obviously has been a swing of power towards the institutions and away from the securities houses in recent years. Market makers do not always receive a decent return for dealing in large times of stock. But that is caused more by cyclical overcapacity than by deficiencies in Stock Exchange rules. A reduction in costs, such as City firms often urge on industrial companies, would be a much better solution than protectionist regulation.

Tootal

The impasse between Tootal and its near-30 per cent shareholder Coats Vytilla is thoroughly exasperating for investors in both companies. It also looks unlikely to be cleared up this side of 1991 at best. Granted, yesterday's rather dull figures from Tootal go some way to vindicating Coats's unwillingness last year to pay more than 110p per share for Tootal. But while both companies would evidently be better off merged, in the short term it is hard to see them doing the job on terms

that shareholders can be happy with. The 25.5m drop in Tootal's pre-tax profits to 235.1m would have been 21.5m worse if it had not been for the new SSAP 24 on pensions costs. Yet the fall's most disappointing aspect is that it follows four years and about £15m of heavy investment which were intended to prevent nasty surprises of this type, by limiting the company's dependence on UK and African textiles.

As it is, notwithstanding dividend growth averaging less than 10 per cent over the last five years, Tootal's dividend cover is an abnormally low 1.7; and at 17 per cent, its return on capital employed is the lowest since 1986. But with Coats's profits probably falling too, and Coats's gearing at 18 per cent, if one ignores its £17m pension fund surplus, it is not obvious that it could hold the necessary £300m without spoiling its own shareholders now.

Allied Irish Banks

One useful rule of thumb for investors in bank stocks is to steer clear of those banks which frequently tap their shareholders for fresh capital. Another tip is to stick with those banks which concentrate on their domestic markets. Allied Irish Banks falls both criteria. Yesterday, it announced its third rights issue in 5 1/2 years plus a hostile bid for a small US bank with an erratic record. Its shares dropped 14p yesterday, and they deserve to fall further.

To be fair to Allied Irish, its recent performance is considerably better than that of Bank of Ireland, and its First Maryland acquisition is one of the few foreign-owned US success stories. However, it is offering to pay close to 13 times earnings for Baltimore Bancorp and its shareholders face dilution. It already has more than a third of its assets in the US, so there is no pressing reason why it needs to diversify further in a market which has been the graveyard for many bankers' reputations. If Allied Irish's shareholders want more exposure to US regional banks, presumably they can invest directly - and more cheaply - by themselves. Allied Irish does not need this rights issue and is exploiting its own fancy share rating of close to two times book value. This only makes sense if Allied Irish itself could be a big target; and this is most unlikely.

LSE rule criticised as anti-competitive

By Richard Waters in London

A LONDON Stock Exchange rule introduced last week as part of a move to limit securities firms' exposure to losses in the London stock market was yesterday attacked as anti-competitive by Mr Gordon Borrie, director-general of fair trading.

His attack, contained in a report to the Mr Nicholas Ridley, the UK Trade and Industry Secretary, adds to criticisms from some in London's stock market that the rule change amounted to an attempt by the leading market makers to recreate the cartel they had enjoyed before Big Bang in 1986.

The rule, adopted in February last year, excused firms from having to publish details of deals worth £100,000

(£163,000) immediately, but allowed publication to take place the following day.

Market makers claimed that this gave them a chance to reduce any large exposure they took on, rather than alerting the rest of the market and exposing them to predatory trading tactics from others.

However, Sir Gordon said the rule, which affected nearly 80 per cent of trades in large, alpha stocks last year, deprived the market of information which was important in assessing the value of shares.

"This loss of transparency diminishes pricing efficiency and increases uncertainty," his report says. The result is higher dealing costs for investors and a loss of liquidity on

the stock market, although the OFT said there were "insufficient data in the available evidence" which had led it to this view.

Sir Gordon said a proposed exchange rule, which would reduce the 24-hour delay in publication to a maximum of 90 minutes, was unlikely to allay his concerns.

The Securities and Investments Board, the investment industry's chief regulator, has also expressed concern about the 24-hour rule. However, it is thought to take a less strict line than Sir Gordon on the proposed amendment.

The original rule change and the amendment were prompted by the Elves committee, set up by the exchange 18 months ago to recommend changes following one of the fiercest price

wars the stock market had seen. Mr Nigel Elves, committee chairman, defended the move, saying they were necessary to reinforce London's central equity market.

The exchange, while saying that it would bear Sir Gordon's views in mind when considering the 90-minute rule, also defended the change.

Large securities firms reacted angrily to the attack, and pointed out that the London equity market was the only one in Europe to have any form of on-line publication of bargains.

Financial Services Act 1986 - Trade Publication and Price Transparency on the International Stock Exchange. OFT, Room 612, Chancery House, Chancery Lane, London, Free.

International telecoms chief joins call for reforms

Continued from Page 1

trying to maintain recommendations which do not make sense."

Mr Irmer said that only one of the CCITT's 15 groups, Study Group 3, was concerned with economic matters. The rest were devoted to technical standardisation. Although Study Group 3's members were telephone companies, the CCITT was also open to manufacturers and users.

"The CCITT and its work cannot stand as a rock while everything around it is changing," Mr Irmer said. But he warned that change would be painful because if international prices were cut local charges

would have to increase. The ITU revealed last month that phone users around the world were being over-charged more than \$10n a year by the cartel for making international calls and that prices were on average three times costs.

This is partly because most phone companies have been granted monopoly rights over international traffic by their governments and because the cartel jointly owns most of the international facilities.

However, two of the pillars on which the cartel rests are enshrined in the CCITT's recommendations. These are the accounting rate system,

used to share revenues between the phone companies, and the tight restrictions on international private circuits which are designed to keep competitors out of the market.

Mr Irmer said he had as yet no clear idea of how the accounting rate system should be changed.

He predicted that the restrictions on private circuits would be reformed over the next few years. The matter is to be debated by Study Group 3 later this month with the US leading calls for reform.

Mr Irmer, an engineer by background, stressed the importance of technological

progress which was bringing down and changing the distinction between different telecommunications services as a force for changing the current system. "It would be stupid to suppose a monopoly could offer all the services now available as a result of technology," he said.

The secretary-general of the International Telecommunications Union, the United Nations affiliate which encompasses the CCITT, also said yesterday that international prices should be cost-related. However, he took a more conservative line than Mr Irmer, saying that no radical changes to the system were needed.

Seoul markets hit by unrest

Continued from Page 1

poles, waged pitched street battles with police for the third day since they were evicted after a wildcat strike. Workers at Hyundai Motor Company, South Korea's largest automobile manufacturer, started a two-day strike in protest at Saturday's violent suppression of the shipyard strike.

The prospect of broader unrest was raised when Chonhyong, a militant and illegal labour group, announced that workers at more than 500 companies had agreed to its call for a strike today.

I G Metall pay strike

Continued from Page 1

by expensive drive towards German unity may help damp militancy.

I G Metall has built up a strike fund of about DM1bn (\$690m) but is also in need of cash to prop up its sister union in East Germany. Pressure on the employers will come mainly from overflowing order books although their resolve is also likely to be stiffened by the knowledge that an over-generous settlement will provoke the Bundesbank into an immediate raising of interest rates.

If the union does step up strike action it will probably take the form of "rolling" strikes in large companies and all-out strikes only in selected small companies, with little

immediate impact on the rest of the economy. This will sidestep the new strike law and prevent retaliatory lock-outs by employers.

The more aggressive small employers will want to test I G Metall's real strength, especially in the light of repeated rebellions at local level over the union's tough stand against weekend working.

Such employers have threatened to leave the employers' federation if a major cut in working time is conceded, arguing that because most of them only work single-shift systems they will not be able to take advantage of the more flexible application of multi-shift systems which the union has offered.

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INSIDE

Restructuring doubts hit Elders share price

Shares in Elders (XL), the Australian wool group, lost 6 cents to close at A\$1.65 (US\$1.28) yesterday, reflecting fears that action by the UK regulatory authorities could derail the group's proposed financial restructuring. The fall left Elders' stock more than 30 per cent below its peak for the year, and worsened the problems of Harlin Holdings, the privately-owned parent company controlled by John Elliott, Elders' chairman. Page 31

Give and take in India



Reliance group, which flourished under India's former Prime Minister Rajiv Gandhi, seems to be losing its grip on Larsen and Toubro, the leading high technology engineering group it took over in 1988. The country's current Government wants to reverse what was India's largest takeover. But Dhirubhai Ambani (above), head of Reliance, is a corporate "street fighter" who will demand gain big concessions from the Government before he cedes control of L&T. Page 24

Car wars in America

The US luxury car market, which at around 1m units a year is by far the world's most important to manufacturers, could grow by 10 per cent this year. But the price war already raging in it, partly as a result of fast emerging Japanese competition, is likely to become increasingly fierce over the coming months, with some European producers expected to be among the heaviest losers. John Griffiths reports. Page 23

The Collar of money



The Brazilian stock market is coming to terms with the economic measures introduced by the country's new President, Fernando Collor de Mello (left), on March 15. The programme, which included the blocking of private financial assets, changes to the currency, and tax increases, sent share prices tumbling. But local observers have started to take a more positive, long-term, view of Collor's plans, and stocks have begun to recover. Jacqueline Moore reports. Back page

LTV blames fall on motor sector

LTV, the steelmaking group which is operating under Chapter 11 of the US bankruptcy code, yesterday reported a 42 per cent drop in first-quarter net income. The conglomerate, which also makes aircraft products, electronics and off-road service equipment, blamed the drop on lower operating results from its steel business, partly because of the softening automobile market. Page 23

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Chief price changes yesterday

FRANKFURT (DM)			
BASF	811	+ 5	
Boehringer	1035	+ 45	
Colson	1035	+ 45	
DW	810	- 34	
Heraeus	282	- 30	
Pharmacia	534	+ 5	
Wolfsburg	555.5	- 4.5	
Zurich	530	- 14	
LONDON (Pence)			
BASF	15	+ 3/4	
Boehringer	40 1/2	+ 5	
Colson	55 1/2	+ 2	
DW	55 1/2	+ 2	
Heraeus	55 1/2	+ 2	
Pharmacia	55 1/2	+ 2	
Wolfsburg	55 1/2	+ 2	
Zurich	55 1/2	+ 2	

LONDON (Pence)			
BASF	825	+ 20	
Boehringer	1035	+ 45	
Colson	1035	+ 45	
DW	810	- 34	
Heraeus	282	- 30	
Pharmacia	534	+ 5	
Wolfsburg	555.5	- 4.5	
Zurich	530	- 14	
LONDON (Pence)			
BASF	15	+ 3/4	
Boehringer	40 1/2	+ 5	
Colson	55 1/2	+ 2	
DW	55 1/2	+ 2	
Heraeus	55 1/2	+ 2	
Pharmacia	55 1/2	+ 2	
Wolfsburg	55 1/2	+ 2	
Zurich	55 1/2	+ 2	

Allianz and Mixte pool French insurance

By William Dawkins in Paris

ALLIANZ of West Germany, Europe's biggest insurer, and Navigation Mixte, the French insurance services-to-food conglomerate, are to pool their French insurance operations.

If agreed by shareholders, the deal will create a group with an annual premium income of FF10bn (\$1.8bn), putting the joint venture among France's top 10 insurers by premium income.

This would include FF10bn from Navigation Mixte, a specialist in life, fire and accident insurance for private individuals, plus FF10bn from Allianz's French activities, concentrated on industrial risks.

The deal is the latest evidence of foreign insurers' interest in France, where the insurance industry has been swept by a wave of alliances over the past two years.

These deals have been mostly motivated by the search for size, in reaction to deregulation of European insurance, and have left independent players like Navigation Mixte looking small and vulnerable.

Yesterday's move is an important step in Allianz's policy of enlarging its European coverage. It enlarges on the German group's acquisition last November of a 50 per cent stake in Navigation Mixte's French insurance operations.

The Allianz group, which includes Rhin & Moselle and a string of smaller companies, Allianz later helped Navigation Mixte beat off a hostile bid from Paribas, the leading French investment bank.

Allianz will own 65 per cent of the new group - the name of which has yet to be fixed - while Navigation Mixte will hold 34 per cent, with the remaining 1 per cent going to as yet unnamed outside shareholders. The merger is likely to be completed by the end of the year.

"Our activities are clearly complementary," said Navigation Mixte. "From the very beginning, the intention was to merge," said Allianz.

The merger adds a twist to a long-running battle between Navigation Mixte and Paribas, the leading French investment bank, which holds 40 per cent of the conglomerate following an abortive bid last year.

Navigation Mixte launched a counter-bid in response, it picked up a 12 per cent stake in the bank which it still holds. Allianz refused to sell its nearly 10 per cent stake in Navigation Mixte to the bank, so playing an important part in repelling the unwelcome bidder.

Allianz said that the stock market battle stopped it from getting round to agreeing with Navigation Mixte on merging their French insurance businesses until now.

Mr Emmanuel Gautier, president of Navigation Mixte's Via Rhin & Moselle subsidiary, will head the new company, assisted by Mr Pierre-Yves Soleil, currently president of Allianz RAS Holding France, said Allianz. Neither side are releasing financial details of the deal at this stage.

ICI first quarter pleases markets

By Peter Marsh in London

IMPERIAL Chemical Industries, Britain's biggest manufacturing group, cheered the stock market yesterday with first-quarter pre-tax profits substantially better than many analysts predicted.

The result for the three months to March 31 was \$414m (\$680m) represented a 6 per cent fall on the \$442m for the corresponding period in 1989 but was sharply ahead of stock market forecasts of around \$360m. The FT-SE Index recovered early losses after the news, ending the day 3.2 lower at 2103.4.

ICI, the world's fourth biggest chemicals company, is considered a bell-weather of the UK economy. Its fortunes also indicate the health of the international chemical industry, one of the largest manufacturing sectors worldwide and one which sells most of its output directly to other production businesses.

In the past year, many large chemicals companies have had a difficult time. Prices and profits in many types of bulk chemicals have fallen, indicating weakening demand in many countries. Yesterday's announcement was interpreted as a sign that ICI's strategy of steering away from low-margin, high-volume chemicals, such as plastics, towards higher-value products was showing signs of working.

The units of the company concerned with high-value materials - chiefly pharmaceuticals and agrochemicals - increased profits significantly, helping to offset the decline in earnings from other parts of the group.

Some analysts were concerned, however, at the steepness of the decline in performance of parts of the group which make basic, high-volume industrial chemicals.

These units produced dismal results for the quarter.

ICI had sales of £23.45bn (\$32.21bn) in the first three months. Earnings per share declined by 3.1 per cent, from 39.2p to 38.1p. The company's shares fell sharply by 14p in early trading yesterday, in anticipation of the results, but rose to close at 1080p, up 20p on the day.

Sir Denis Henderson, ICI's chairman, was cautious in his interpretation of the results. He said they were "relatively encouraging in a period of considerable economic uncertainty."

The profit figure was also helped by a \$20m payment from Ciba-Geigy arising from the sale to the Swiss company of ICI's UK non-prescription drugs business. Lex, Page 20; Currencies, Page 46; London Stocks, Page 39

Warren Buffett's art of compounding success

Roderick Oram reports from Omaha, Nebraska, at the annual meeting of the best-known US investor

With the unpretentious geniality of the man next-door hosting an open house for his friends and neighbours, Mr Warren Buffett stood in the lobby of the Orpheum Theatre in Omaha, Nebraska, yesterday morning greeting more than a thousand shareholders arriving for the annual meeting of his company, Berkshire Hathaway.

"Good to see ya," he said time after time as he recognised people who paused to greet him warmly in the gloomy lobby. Once a vaudeville venue, the ornate old theatre, it was about to house another type of entertaining spectacle: three hours of the wit and wisdom of Warren Buffett, arguably the most successful and admired post-war US investor.

Since Mr Buffett took over the company, an ailing textiles maker, 25 years ago shareholders' equity has grown from \$19.46 a share to \$4,256.01, or 23.8 per cent compounded annually. Last year, as a diverse manufacturing and investment company, shareholders' equity grew by 44.4 per cent, or \$1.52bn, thanks to hefty appreciation of its holdings in Coca-Cola and other blue chips.

With 42 per cent of the company's stock in his name, Mr Buffett, 59, is worth around \$4bn. But with unruly greying hair, crumpled grey tweed jacket and a can of Cherry Coke in his hand as he stood in the lobby he looked more like a master of school boys than the universe.

Inside the 2,700 seat theatre were no flashy logos or screens for corporate videos. The huge stage was bare except for a table draped in yellow. Soon, Mr Buffett took his seat at the table to enthusiastic applause. A small

table with the sound system delayed proceedings. "That's why we don't buy technology stocks," Mr Buffett reassured shareholders as the problem was fixed.

In his usual fashion, Mr Buffett took only four and a half minutes to deal with formal business such as electing the six directors. "Since the events in Eastern Europe, this might be the last bastion of unadorned authoritarianism," Mr Buffett said as he moved rapidly on to his real meat, the questions and answers.

The first yesterday was from a young New York lad, a third generation shareholder. "I'd like to ask why Berkshire is going down," he said commenting on the slide in its stock price from a 12-month high of \$8,900 a share to \$6,700 yesterday. For the boy and other shareholders, during Mr Buffett's disquisition of the market and his natter conviction in long-term investments, it was not a serious question and they all laughed loudly.

"I have no good answer for that as I have no answer for why any stock goes up and down," he replied. Last year Berkshire's stock rose some 70 per cent before falling back but over five years or so it will "reasonably approximate its intrinsic value. Hold it for your old age," he said. His answers demonstrated an encyclopaedic knowledge of his own businesses and wider issues. He did not hesitate to poke fun at those whose business ways he considers less than honourable. Speaking of junk bond issuers, he said: "I could have easily been those businesses are not staying awake at night wondering about how to pay you back."

But he too was subjected to a few pointed questions about a

type of deal he chose to do last year which brought him criticism for the first time in his career.

He became a "white squire," buying large chunks of preferred shares convertible into common stock in companies vulnerable to takeover - Gillette, the toiletries group, USAir, a US airline, and Champion International, a large paper company.

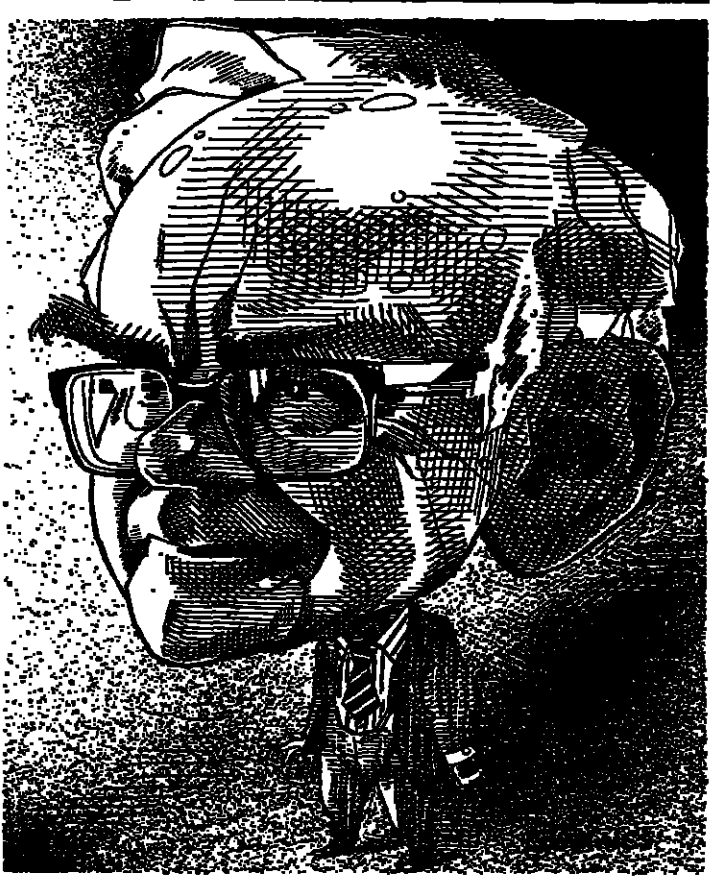
He had first used the technique to buy \$700m of such securities in Salomon, parent of the Wall Street investment bank Salomon Brothers, shortly before the 1987 crash and shortly after Mr Ronald Perleman, the corporate raider, had tried to buy into the firm.

In each case Berkshire Hathaway bought preferred shares yielding between 8 1/2 per cent and 9 1/2 per cent in annual dividends and convertible into common stock stakes of between 8 per cent and 12 per cent.

Mr Buffett says he likes such deals for their guaranteed, though modest, returns and their equity kickers. He joined the boards of two of the four companies.

Quiet mumblings of discontent about his foray into Salomon erupted into angry suggestions that he had compromised his principles when he did the other three deals in quick succession last year. He was critical said, accepting financial terms far more favourable than any other shareholder could get and, through the equity conversions, protecting incumbent management.

Others, enthralled by their hero's rigorous investment technique and abundant success, were troubled by his selection of companies. These were not the type of enterprises with uniquely



Oracle of Omaha: Warren Buffett, celebrating 25 years at Berkshire Hathaway, once a textiles maker, now an investment company

powerful market positions and talented managements that had built his reputation. Two - USAir and Champion - are among the poorest performers in their industries.

"We do not have a view on the future economics of these businesses," Mr Buffett told the annual meeting. But he said he had confidence in the managements to achieve at least the results of their peers.

"They are trusting us to be intelligent owners, thinking about tomorrow instead of today, just as we are trusting them to be intelligent managers, thinking about tomorrow as well as today," he wrote in the annual report.

His report had also contained

"A Condensed Version" of his sales over the past 25 years. Top of the list was buying Berkshire in the first place. It was a bargain because it was a textile company about to be wiped out by imports and other unfavourable factors. "When a management with a reputation for brilliance tackles a business with a reputation for bad economics, it is the reputation of the business that remains intact. I just wish I hadn't been so energetic in creating examples."

Yesterday, as over the past 25 years, shareholders were happy to forgive Mr Buffett that failure, even though, as he put it: "My behaviour has matched that admitted by Mae West: 'I was Snow White, but I drifted.'"

Allied Irish Banks makes bid of \$217m for Baltimore Bancorp

By David Lascelles in London

ALLIED Irish Banks, one of the Big Two Irish banks, yesterday announced a \$217m bid for Baltimore Bancorp. If successful, it would be its second major acquisition in the US.

The bid will be financed by a \$162m (\$253m) rights issue which is believed to be the largest equity financing ever made by an Irish company.

AIB is making the bid, which it described as "unolicited but friendly, through First Maryland Bancorp, the US bank in which it acquired a 100 per cent interest last year. The bid is worth \$17 a share, compared to \$10.25 at which the shares closed last Friday. It values Baltimore Bancorp at slightly above net tangible assets.

The offer received a frosty reception. Mr Harry Robinson, Baltimore's chairman, said in a letter to Mr Jeremiah Casey, his First Maryland counterpart: "The approach of delivering an offer to me and to my directors, on a Friday afternoon, before even having the courtesy to telephone me, the suggestion of a May 2 deadline for a response, and your immediate distribution of a press release, could have easily been designed to create a hostile atmosphere and to place pressure upon us. Please rest assured that we will not be cowed by these tactics."

AIB, which already owns 49 per cent of the Baltimore bank, said the proposed acquisition was a major strategic move by First Maryland, which would strengthen its operations in Maryland, one of the fastest growing retail banking markets in the US. Together, the two banks would have assets of over \$10bn, reducing First Maryland's existing position as number two in the Maryland market.

AIB's rights issue will consist of 92.5m new shares on the basis of one for six priced at \$11.75p per share. This is a discount of 32 per cent from the closing price last

Friday. Yesterday the company's shares fell 14p to 235p on the London exchange.

In connection with the rights issue, AIB announced that its profits for the year ending March 31 are expected to be \$123.7m, an increase of 52 per cent on the previous year's \$81.5m. This consists of a group profit of \$123.7m offset by a \$124.1m provision for Latin American debt. Earnings per share are expected to be \$2.44p, up 39 per cent. Mr Gerry Scanlan, chief executive, said the results reflected a higher level of earnings assets, strong growth in non-interest income and continued control of costs.

The board intends to recommend a final dividend of \$1.25p, bringing the total for the year to \$1.75p, a rise of 22 per cent.

Baltimore Bancorp had total assets of \$3.5bn at the end of 1989, a year in which it earned net income of \$17.6m. It has 61 branches.

Lex, Page 24

US oil company could fetch \$2bn

By Alan Friedman in New York

SHARES in Union Texas Petroleum, one of the largest independent US oil and gas producers, jumped by nearly 13 per cent yesterday after the board said it would explore the sale of the company. No prospective buyers were named.

The company's share price rose by 2 1/2 points to \$20 1/2 as oil industry analysts began estimating that a sale could fetch as much as \$25 to \$30 per share. This would value the equity of Union Texas at \$2.1bn, compared to its market capitalisation yesterday of \$1.65bn.

Union Texas, based in Houston, had long-term debts of around \$500m at the end of 1989 and \$275m of redeemable preferred stock. Since 1985 the company has been 40 per cent controlled by Othobeg Kravis and Robert (KKR), the takeover specialists, and 40 per cent by Allied-Signal, the engineering and aerospace conglomerate. The remaining shares are publicly quoted.

Union Texas said it was engaging investment bankers to advise it on a possible sale and to examine "other alternatives for enhancing the value of the equity of the company."

Analysts said yesterday that KKR might have decided the time had come to cash in on its investment in Union Texas, made in 1985. An encouragement for the move might have been the

recent purchase by the Chinese Petroleum Corporation of Taiwan of Huxford, a privately held Texas real estate and oil company.

This sale, believed to have fetched around \$600m, included among its assets a 16.6 per cent interest in an Indonesian production-sharing joint venture located in East Kalimantan. Union Texas holds a 38 per cent stake in the East Kalimantan venture.

Last year Union Texas reported \$172.6m of net income, an increase of 38 per cent, on \$1.6bn of revenues. Union Texas has oil and gas and petrochemical interests in the US as well as energy interests in the North Sea, Indonesia and Pakistan.

CHARTER GROUP

1989 RESULTS

Profit Before Tax £17.1m
(1988: £15.7m)
Net Assets £49m
(1988: £30m)

"1989 has been another year of strong achievement. The Company is committed to continued growth through active management of its own commercial property portfolio and further investment in other high growth commercial sectors".

Simon Miller
Chairman

To receive a copy of the Report & Accounts for the year ended December 31st 1989, please contact
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INTERNATIONAL COMPANIES AND FINANCE

Sofigen acquires 74% of French bank from Cerus

By William Dullforce in Geneva

CERUS, the French holding company controlled by Mr Carlo De Benedetti, is selling 74 per cent of its wholly owned Banque Duménil Leblé for about FF7750m (\$132m) to Société Financière de Genève (Sofigen) in a reshuffling of the Italian financier's foreign investments.

The realignment, which will effectively transfer cash from Sofigen to Paris, was seen in Geneva as part of Mr De Benedetti's efforts to consolidate his empire after his duel with Mr Silvio Berlusconi for the control of Mondadori, Italy's biggest publishing group, his failure to take over Société Générale de Belgique and the 40 per cent plunge in the earnings of Olivetti, the Italian computer manufacturer.

Originally established in Geneva as a hard-currency base for the De Benedetti group focused on investment opportunities in the D-Mark

and Benelux areas, Sofigen will become more or less a passive holding company.

Sofigen said yesterday that the operation aimed at forming, from a Swiss base and within the Cerus group, a unit "inspired by the experience of purely financial holding companies supported by a European banque d'affaires."

Cerus has raised its stake in Sofigen from about 32 per cent to 75 per cent since the beginning of the year, following its merger in December with Banque Duménil Leblé. Last week Cerus posted consolidated net earnings of FF1.1bn for 1989.

Mr Alain Minc, president of Cerus, will take over from Mr De Benedetti as chairman of Sofigen, while Mr Jacques Leterre, President of Banque Duménil Leblé, will replace Mr Tony Kirk as managing director. Mr Kirk will remain on the executive board.

Bankue Duménil Leblé's assets will make up roughly

two-thirds of Sofigen's new balance sheet. The Geneva company also holds 9.6 per cent of Compagnie de Banque et d'Investissement (CBI), which recently took over control of TDB American Express, Switzerland's biggest foreign bank, and some 7 per cent of Brown Shipley, a UK merchant bank.

So far Sofigen's biggest single asset has been its 4.9 per cent holding in De La Rue, the British banknote printing company, for which the UK stock market has been expecting a takeover bid to be made for months.

Yesterday Sofigen reported a 1989 consolidated profit of SF15.5m (\$12.7m), up from SF14.4m in 1988, but announced that the profit would be reduced to SF14.3m after certain holdings had been adjusted to their current market value.

These provisions are understood to have been mainly for De La Rue.

BMW lifts net profit by 23% to DM558.1m

BAYERISCHE Motoren Werke (BMW), the West German luxury car maker, boosted 1989 group net profit by 23 per cent to DM558.1m (\$333m) from DM454.9m the year before, the annual report said, Reuter reports.

Group sales rose 3 per cent to DM24.5bn from DM24.5bn. BMW's accounts are published on a worldwide basis for the first time.

The report also said that 1989 operating profits rose about 30 per cent to 1.6bn. Production increased to 511,476 cars from 484,121 in 1988, and deliveries of cars rose to 523,021 from 486,767.

Sales of motorcycles rose to more than 25,000 units after problems in the past. BMW expects a continued good year in 1990 with high demand and orders in hand for cars and motorcycles.

In the first quarter of 1990 production and deliveries surpassed figures for the same period last year. Worldwide sales in the first quarter rose accordingly, and all models contributed to a strong rise in earnings, BMW said.

The company's strong earnings meant it was in a position to safeguard its competitive position through large investments, BMW said.

Interest earnings surged last year to DM146.1m from DM35.5m the previous year, partially due to the company's high liquidity. The 1989 cash flow was DM2.2bn but no comparison with 1988 was available.

The dividend payout will total FF7750m (\$133.39m). Of this, FF742m will be for the state and FF74m for employee shareholders. Renault last month announced a 1989 group net profit of FF9.30bn, up from FF8.83bn in 1988.

■ Banco Central, the big Spanish bank, more than doubled first-quarter pre-tax profit to Ptas30.19bn (\$2.84m) from Ptas14.02bn. The bank said the latest figure included profits on minority holdings of Ptas4.8bn, against Ptas1.3bn a year earlier, Reuter reports.

Cash flow in the first quarter was Ptas4.55bn against Ptas2.34bn, and total revenue rose to Ptas175.63bn from Ptas116.64bn.

■ Hydro Aluminium, one of three divisions within the light metals business of Norsk

LVMH Moët Hennessy-Louis Vuitton, the French luxury goods group, declined to approve the 1988 results of its 98 per cent-owned luggage unit Louis Vuitton at a long-postponed Vuitton shareholders' meeting yesterday, Reuter reports.

The accounts presented by Vuitton reported a 52.6 per cent rise in attributable net profit to FF9.43m (\$187.7m) in 1988.

STORA TERMS FOR REMAINING 15% DISAPPOINT SHAREHOLDERS DM540 for Feldmühle minority

By David Goodhart in Düsseldorf

STORA, the Swedish pulp and paper group, said yesterday that it has now acquired 86 per cent of the West German conglomerate Feldmühle Nobel, but surprised and disappointed holders of the outstanding 15 per cent by announcing it would be offering only DM540 per share despite having paid an average of DM567 per share for the rest.

An extraordinary, and most un-German, eleven months of the parcel with Feldmühle Nobel thus appears to have reached its conclusion with the two main German owners - the Flick Brothers financiers and the Veba energy-based conglomerate - considerably richer and Stora now claiming fourth place in the world pulp and paper market.

The story began when the Flick Brothers, grandsons of the famous German industrialist Friedrich Flick, acquired a 40 per cent stake in Feldmühle Nobel at the end of 1988 and beginning of 1989. The brothers, Friedrich Christian and Gert-Rudolf, had a double

motive in acquiring the stake. First, they wanted to prove that management-shaking hostile takeovers are not, as many believe, impossible in Germany. Second, they wanted to settle a family score with Deutsche Bank which had bought the three companies built up by Friedrich Flick - Feldmühle (paper), Dynamit Nobel (chemicals and explosives) and Suderus (construction and kitchen equipment) - and then packaged them together and floated them off at a large profit.

The Flick Brothers believed Deutsche Bank did too well out of the deal and created an illogical conglomerate which, they claimed, was unacceptably managed after the flotation.

By selling their stake to the highly regarded Veba conglomerate, which with shares of its own had more than 50 per cent, they expected a thorough shake-up at Feldmühle Nobel. This was despite the 5 per cent "poison pill" voting restriction which prevents owners interfering with managers in many

large German companies. In fact the 5 per cent rule proved more effective than the Flicks believed and after Veba flunked an opportunity to strike it down at a shareholders meeting, partly because Veba feared questions might be asked about its own 5 per cent rule, the planned takeover was abandoned.

Mr Klaus Pitz, the new Veba boss, said yesterday that Veba was "restricted" by the 5 per cent rule and with little synergy in the merger said that buying out the outstanding shareholders could not be justified. He also claimed that new investment in East Germany was now more important.

Behind these arguments lies a change in strategy which is probably connected with the sudden death last autumn of the former Veba boss, Mr Rudolf von Bennigsen-Foerster, who had seen in Feldmühle's paper business a potential fifth leg for Veba.

Mr Pitz, perhaps deterred by increasing concentration in the world paper market, decided to seek out buyers from that market. Stora won the auction despite competition from the rival Swedish company SCA, the US group Scott Paper and others.

By selling its 50 per cent stake Veba has made a near DM400m (\$263.7m) return on its DM1.4bn investment over 11 months. Stora bought a further 25 per cent from US investment funds and the Flick Brothers provided another 5 per cent (Mr Friedrich Christian Flick will join the Feldmühle Nobel board).

The Feldmühle Nobel management has looked on rather bemused and irritated by all these deals but seems, according to analysts, to have been inspired to start the restructuring process itself.

And despite the apparent blow to supporters of German hostile takeovers the Flicks may have played some role in Deutsche Bank's recent decision to come out against the voting restriction system it has always hitherto supported.

Nestlé pulls proposed rights issue

By William Dullforce in Geneva

NESTLÉ, the biggest Swiss company, announced yesterday that it was withdrawing its proposal for a one-for-20 rights issue because of "the deteriorated situation on the (Swiss) stock market." The proposal was to be put to the shareholders' meeting on May 31.

The foods group's decision to renounce its capital increase comes only 10 days after Ciba-Geigy, the biggest Swiss chemicals company, announced that it was pulling its proposed one-for-15 rights issue. Earlier Aluisse-Lonza, the alumin-

ium and chemicals group, had said that it was postponing its capital increase.

Analysts calculated that Nestlé was expecting to raise some SF1.1bn (\$690m) while Ciba-Geigy would have been looking for around SF600m.

The spate of demands for fresh capital had been widely seen as an important factor in depressing the Swiss equities market and analysts yesterday saw the Nestlé move as a positive influence for share prices.

Nestlé said, when announcing the rights issue in March,

that it would only proceed if conditions were favourable. At that time the Nestlé registered share was trading at SF18.375, yesterday it closed at SF17.975.

The capital increase had been meant to improve the company's financial structure and provide for possible prior needs, Nestlé said, but, according to a spokesman, the company did not need the money immediately. Legal action by a small group of shareholders has so far blocked the company's earlier decision to issue reserve shares.

Interest earnings surged last year to DM146.1m from DM35.5m the previous year, partially due to the company's high liquidity. The 1989 cash flow was DM2.2bn but no comparison with 1988 was available.

The dividend payout will total FF7750m (\$133.39m). Of this, FF742m will be for the state and FF74m for employee shareholders. Renault last month announced a 1989 group net profit of FF9.30bn, up from FF8.83bn in 1988.

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LVMH refuses approval of Vuitton results

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The accounts presented by Vuitton reported a 52.6 per cent rise in attributable net profit to FF9.43m (\$187.7m) in 1988.

■ Banco Central, the big Spanish bank, more than doubled first-quarter pre-tax profit to Ptas30.19bn (\$2.84m) from Ptas14.02bn. The bank said the latest figure included profits on minority holdings of Ptas4.8bn, against Ptas1.3bn a year earlier, Reuter reports.

Cash flow in the first quarter was Ptas4.55bn against Ptas2.34bn, and total revenue rose to Ptas175.63bn from Ptas116.64bn.

■ Hydro Aluminium, one of three divisions within the light metals business of Norsk

COMPANY NEWS IN BRIEF

Renault said it would pay its shareholders - the French state and its employees - their first dividend since 1980 Renault's status as a "regie" or state agency was reformed by parliamentary bill last week to allow a wide-ranging partnership with Sweden's Volvo, Reuter reports.

The dividend payout will total FF7750m (\$133.39m). Of this, FF742m will be for the state and FF74m for employee shareholders. Renault last month announced a 1989 group net profit of FF9.30bn, up from FF8.83bn in 1988.

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■ Hydro Aluminium, one of three divisions within the light metals business of Norsk

Corange expands with acquisition of UK group

By Peter Marsh

CORANGE, a large West German healthcare and drugs company, has consolidated its position in the world's \$18-a-year market for artificial hip-joints through the purchase of Chas. F. Thackray, a private UK group.

The price for the acquisition, agreed yesterday, has not been disclosed but is thought to be about £76m (\$122.7m). The UK company, based in Leeds, Yorkshire, has annual sales of about £30m and employs 540 people, mainly in the Leeds area.

Corange - better known by the name of its trading arm, Boehringer Mannheim - has its headquarters in Mannheim and is registered in Bermuda. It is one of the world's top three companies in replacement hip joints, the others being Pfizer and Bristol-Myers Squibb, two US healthcare companies.

Mr Curt Engelhorn, chairman of the privately owned Corange, said yesterday that Thackray's operations fitted in

well with those of DePuy, Corange's orthopaedic-products subsidiary. DePuy is based in the US and gains most of its sales from that country.

Corange has annual sales of about £2bn, mostly accounted for by diagnostic systems and medicines. The UK acquisition would enable Corange to expand in hip joints in areas where Thackray is strong, said Mr Engelhorn. Besides Britain, these included Scandinavia and Japan.

Thackray was founded in 1922 by Mr Charles Thackray, a pharmacist. The company moved into artificial joints in the 1960s. In recent years it has pioneered development of "tailor-made" hip joints which are machined from steel to fit patients exactly.

About 400,000 people a year worldwide receive an artificial hip. The numbers are rising by 15 per cent annually as more people, particularly the elderly, are advised to have a replacement for a hip joint that has become worn or defective.

All of these Securities having been sold, this announcement appears as a matter of record only.

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April, 1990

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In another article we compare the benefits provided by public and private sector occupational pension schemes to those provided by personal pensions. We also question whether UK pension funds undervalue the role of bonds in their portfolios. We have also considered the case for including Asian markets in a diversified international portfolio to reduce the overall volatility of the fund.

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A FINANCIAL TIMES PUBLICATION

INTERNATIONAL COMPANIES AND FINANCE

Gardini to press on with Enimont capital increase

By John Wyles in Rome

MR RAUL Gardini appears set to try to steamroller through a controversial £1.7,250bn (\$3,250bn) capital increase for Enimont, the Italian public-private chemicals joint venture, despite the continued opposition of Eni, the state energy group which owns 40 per cent of the company.

Yesterday's extraordinary shareholders' meeting to consider the proposed capital increase was adjourned until tomorrow because of the absence of a quorum.

Since Mr Gardini's Montedison and his allies lack the 65 per cent of votes needed to adopt the increase, tomorrow's meeting will also lapse. Montedison's legal advice is believed to indicate that the proposal could be adopted by a simple majority at a third extraordinary convocation. Montedison and allies hold just

over 51 per cent of Enimont. Since Eni and Montedison have scarcely succeeded in maintaining a diplomatic tone in their public exchanges in recent weeks, it is hardly surprising that they are still failing to agree on Mr Gardini's proposal that around half of the capital increase should fund Enimont's acquisition of Montedison's chemicals interests.

Eni would be bound to try to challenge in the courts any attempt to push through the Gardini strategy by a simple majority.

In the meantime, some Eni board members have been trying to foment a public row over differences in valuations placed on the Montedison chemicals companies by a team of experts appointed by the Milan Tribunal and another group recruited by

Enimont which is headed by Morgan Stanley.

The Tribunal offered a maximum estimate of £5,950bn while the highest Morgan Stanley group figure was £4,050bn. The difference is largely explained by the fact that the Enimont valuation did not include all of the companies examined by the Tribunal valuers.

Mr Sergio Cragnotti, Enimont's managing director of Gardini affiliation, yesterday stressed that, despite all appearances, normal life at Enimont was continuing with due efficiency.

He drew attention to the Enimont board's 14 hours of labour over the weekend which resulted in adoption of a 1990 budget containing a £1,500bn programme of disposals, and capital increases for operating subsidiaries totalling £500bn.

Elders IXL shares fall on fears over restructuring

By Kevin Brown in Sydney

SHARES IN Elders IXL, the Australian breweries group, last 6 cents to close at A\$1.68 (US\$1.23) yesterday, reflecting fears that action by the UK regulatory authorities could derail the group's proposed financial restructuring.

The fall left Elders' stock more than 30 per cent below its peak for the year, and worsened the problems of Harlin Holdings, the privately owned parent company controlled by Mr John Elliott, Elders' chairman.

Harlin's 55 per cent stake in Elders - its only asset - is now valued at just over A\$2bn, compared with debt of more than A\$2.5bn raised to finance the purchase.

The latest fall in the share price followed the announcement in London on Friday, after the Australian markets had closed, that a proposed £366m (US\$592m) pub-for-breweries deal between Elders and Grand Metropolitan is to be investigated on competition grounds.

The deal would have involved the purchase of GrandMet's UK breweries by Courage, an Elders subsidiary, and the merger of the two groups' 8,500 British pubs in a joint company to be managed by GrandMet.

The UK Government's decision to order an inquiry by the Monopolies and Mergers Commission is the third time an Elders' attempt to strengthen its position in the UK brewing market has been subjected to official scrutiny.

The latest investigation was regarded as serious because the GrandMet deal is central to Elders' plans for a capital reconstruction which would provide Harlin with funds to reduce its heavy borrowing.

Elders said the decision, pointed by the UK Government's decision to seek an investigation of the proposals, but remained convinced of the sound logic of the deal, and confident that the reconstruction would continue.

However, analysts said the pressure on Elders was likely to be increased by a fall in the share price of BHP, Australia's biggest company, which has a A\$950m preference share holding in Harlin. BHP shares fell 16 cents yesterday to A\$74, compared with a 1990 peak of A\$10.20.

BHP said it had discussed its stake with Harlin, but remained confident in the underlying value of Elders' assets and the possibility of a similar reconstruction to the group's problems.

Battle lines are drawn for car wars

John Griffiths finds manufacturers fighting in a tougher US market

Next week, some 1,500 workers at the UK's Rover cars group will become temporary beneficiaries of a luxury car market war gaining ominous momentum in the US.

The workers, assembling Rover's 800 range cars - sold as Sterlings in the US - will be laid off on full pay for most of the week to reduce stocks. The same will happen on one week in June and again in July - as it did, briefly, just before Easter and at the end of last year.

The temporary lay-offs decision is aimed primarily at keeping 800 Sterling stocks at a comfortable level in the UK.

But it also reflects the fact that Rover, as one company executive acknowledges, "is having to fight like hell for every car in the States" - and not succeeding at anything like the rate it hoped.

Yet Rover's problems form only a small part of an intensifying market struggle in the US which threatens to embroil all luxury car importers. At the strictly financial level, it threatens seriously to damage profit margins. But it also has political ramifications with, for example, Mr Eberhard von Koenig, the chairman of BMW, openly accusing the Japanese of dumping their new luxury cars in North America.

The US luxury car market, which at around 1m units a year is by far the world's most important to manufacturers, could grow by 10 per cent this year.

But the price war already raging in it, partly as a result of last emerging Japanese competition, is likely to become increasingly fierce over the coming months, with some European producers expected to be among the heaviest losers.

Virtually all manufacturers in the sector are offering rebates and other sales incentives, extending up to \$5,000 per car on Mercedes' most expensive models.

This is despite the fact that following "a very tough year for everybody in 1989," according to Mr Michael Dale, Jaguar's senior vice-president for sales and marketing, the US luxury car market has risen by 20 per cent in the first quarter of this year.

The momentum is not expected to be maintained, and most of the gains, in any case, are being made by a resurgence of Ford's domestic luxury cars division, Lincoln - now a sister company to Ford-owned Jaguar - sales of which are up by nearly 35 per cent.

BMW sales were nearly 17 per cent down in the first quarter and Mercedes' were static. Porsche's sales are stronger than in last year's first three months but, at an annual rate of just over 9,000 units, only one third the peak levels

achieved in the mid-to-late 1980s.

Jaguar, BMW and other European car company executives now see the biggest risk of a sharp escalation of the price war coming from Toyota's Lexus and Nissan's Infiniti luxury car operations, both of which were launched in the US last year.

The Lexus LS400 saloon range has been a spectacular success. In the first quarter of this year more than 13,000 Lexus models have been sold - almost as many as the entire BMW range, which includes a substantial proportion of cheaper and smaller cars.

Nevertheless, the Lexus coupe, the ES250, has not quite lived up to sales expectations. And, more seriously, Nissan's Lexus equivalent, its Infiniti models, are being outsold at a rate of more than three to one by Lexus. Only 3,700 Infinitis were sold in the first quarter.

Both Japanese companies regard the battle to establish themselves as top-rank luxury car makers as being won or lost in North America.

Lexus and Infiniti are already pitched below their European rivals in price and, according to Mr Dale and Mr Graham Whitehead, Jaguar Cars Inc president, the fear is that Nissan and Toyota, following previous practices in other

car market sectors, will adopt the pricing practices necessary to establish market share and reduce stocks later this year.

Mr von Koenig charges that Toyota's Lexus and Nissan's Infiniti ranges are already priced unrealistically in relation to production costs in pursuit of market share goals. "Lexus in the US costs \$36,000. The same car in Switzerland is \$37,900 (\$54,000), making the US car one-third cheaper. That's dumping. It's nothing to do with cars - it's dumping."

Not unnaturally, Toyota and Nissan executives reject such allegations, insisting the cars are competitively priced for whichever market they are destined.

"How big the market finally turns out to be will depend on incentives," according to Mr Dale. "Incentives can change it by an enormous amount. And if the Japanese aren't doing well by later in the year you can be sure they'll find ways to push through."

The inevitable result will be a further reduction in profitability for already hard-hit European producers, Mr Dale predicts.

Jaguar is being cautious about its own prospects for the full year. It sold 19,700 cars in the US last year. But this was well below the record 24,000 of 1988, and Mr Dale speaks only of hoping "to do over 20,000" during the current year.

their prices. Manufacturers have also refused to lower prices, claiming that government price controls have held their retail prices artificially low.

Companies say that export sales, the usual escape valve at times of recession, are unattractive because the overvalued exchange rate makes exports uncompetitive.

The collapse in sales will severely dent 1990 balance sheets. Mercedes Benz had expected a 10 per cent drop in sales to \$1.5bn this year, but now forecasts a far steeper decline. In some cases, Brazil may affect parent company financial figures.

In 1988, Volkswagen's Brazilian operation turned over \$1.8bn and earned \$262m net profit.

Recycling would meet some of the increase in demand in the next 10 years, Mr Morton predicted, and Alcan expected secondary metal to account for 40 per cent of total supply at the end of that period, against 30 per cent today.

He also indicated that the group expected to play its part in the further restructuring of the world aluminium industry, a process which he suggested was far from over.

PepsiCo up 10% in first quarter

By Martin Dickson in New York

PEPSICO, the world's second largest producer of soft drinks, yesterday announced a 10 per cent rise in first-quarter net income, helped by strong growth in US drinks sales and a rise in restaurant earnings.

Net income totalled \$181.5m on sales up 24 per cent at \$3.7bn, with earnings per share rising from 62 cents to 68 cents. The company said per share earnings had been diluted by about 12 cents from acquisitions made last year, notably the \$1.5bn acquisition of the British snack food companies Walkers and Smiths Crisps.

Operating earnings rose 26 per cent - 22 per cent without acquisitions - and Mr Wayne Calloway, the chairman, said

1990 should be another year of record profits. Soft drink sales were up 25 per cent at \$1.5bn, with operating profits 27 per cent ahead at \$151.5m. Excluding acquisitions, sales were up 8 per cent, but operating profits rose 24 per cent.

US domestic profits, driven mainly by strong volume growth, were up 22 per cent on an 8 per cent sales gain, recent acquisitions excluded. However, international profits were down, when compared to last year, when compared to last year, when compared to last year.

Snack foods operating profits were up 20 per cent at \$186.4m, while sales rose 27 per cent to \$1.1bn. Excluding the Smiths and Walkers acquisition, both sales and profits were up 14 per cent.

Strong volume growth internationally was a significant factor behind the rise, while higher advertising and marketing costs and a shift towards lower margin products held back the US side.

PepsiCo's three restaurant chains - Pizza Hut, Kentucky Fried Chicken and Taco Bell - all increased profits by 37 per cent or more, with the international side advancing by 50 per cent and domestic profits up 37 per cent. The strongest growth came from Taco Bell, where operating profits were up 48 per cent to \$16.4m.

The company also wants the removal of covenants which require it to purchase \$100m of the 19.25 per cent bonds it is to be sold below a share level in two consecutive quarters. It violated this provision in the first quarter of this year.

The plan also includes reclassification of its class A and class B preferred shares into common stock to eliminate accrued dividend arrears. Apart from its heavy interest burden, Western Union has been hit hard by a shift away from its telex services to facsimile transmission of data and increased competition in money transfer and electronic mail operations from American Express and MCI Communications.

Western Union, the US telecommunications company which was acquired in 1987 by Mr Robert LeBow, a junk bond financier, yesterday unveiled a recapitalisation plan designed to keep it from filing for bankruptcy.

The company, which is being crippled by interest payments and a decline in its business, is seeking to exchange \$500m of junk bond notes which were issued through Drexel Burnham Lambert in 1987 when Mr LeBow and partners gained control of the company with a \$25m equity investment.

Under a "reset" mechanism, Western had to raise the interest on the bonds from 16.5 per cent to 19.25 per cent last summer, at which level the notes

Western Union to recapitalise

By Martin Dickson

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Under a "reset" mechanism, Western had to raise the interest on the bonds from 16.5 per cent to 19.25 per cent last summer, at which level the notes

were supposed to trade at par. However, they have recently been trading at around 38 cents on the dollar.

Under the proposed recapitalisation, the holders of those bonds and a \$30m issue of 16 per cent notes would receive a package consisting of notes with a much lower coupon and a rather longer life, plus some equity. For each \$1,000 of bonds, they would receive \$400 of 13 per cent notes, due September 1992 and \$600 of 5 per cent notes due December 1995, plus 150 common shares.

The new notes, which would not pay interest until the end of next year, could have their maturities extended by the company.

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Dofasco down to C\$876m

By Robert Gibbins in Montreal

DOFASCO, Canada's biggest steelmaker, says demand for flat rolled products softened significantly in the first quarter with earnings falling to C\$22.5m, or 9 cents a share from C\$38.2m or 10 cents a year earlier. Revenues declined to C\$876m from C\$981m last time.

Dofasco said most selling prices were lower. The high Canadian dollar was making it more difficult for customers to compete in the US market, and high interest rates were restraining capital spending.

The car industry had slowed its first-quarter production but demand had improved recently. Demand for tubular products from the oil and gas industry, however, had weakened. Dofasco is pushing off-shore rolled products exports but margins are thin.

LTV books 42% drop and blames motor sector

By Martin Dickson

LTV, the steelmaking group which is operating under Chapter 11 of the US bankruptcy code, yesterday reported a 42 per cent drop in first-quarter net income.

The conglomerate, which also makes aircraft products, electronics and oilfield service equipment, blamed the drop on lower operating results from its steel business, partly because of the softening automobile market.

Net income declined to \$44.2m, from \$76.6m in the same quarter of last year, on sales of \$1.5bn, against \$1.6bn, which brought earnings per share down to 32 cents from 61 cents last time.

Operating income from the steel business was \$41.1m, against \$87.1m in the same period of last year, while sales fell from \$1.03bn to \$981m. The

company's facilities operated at 89 per cent of capacity during the quarter, compared with 93 per cent a year earlier.

The aircraft products side had an operating loss of \$4.2m, reduced from \$25.1m in the same quarter last year. Operating income from missiles and electronics declined to \$6.2m from \$6.6m, while energy products produced income of \$1.7m, up from \$1m.

Mr Raymond Hay, chairman, said the Supreme Court might rule by the end of June on a battle between the company and the Pension Benefit Guaranty Corporation, a federal government agency. The issue, he said, remained the largest obstacle to LTV's emergence from Chapter 11 protection. It filed for Chapter 11 in 1986, partly due to a \$2.3bn shortfall in its pension plans.

Tabacalera chairman backed by Ministry

By Tom Burns in Madrid

CRITICISM of the management of Tabacalera, the big state-controlled Spanish tobacco group which is now in the throes of diversification, has moved the Economy Ministry to voice confidence in its chairman and support for the group's moves to consolidate its non-tobacco products.

Reacting to press reports that Mr Miguel Angel del Valle Inclan, Tabacalera chairman, was on the point of being dismissed scarcely a year after his appointment, the Economy Ministry said he had the full backing of the Patrimonio del Estado, the industrial portfolio run by the Treasury that owns 51 per cent of the group.

Doubts had been cast on the future of Mr del Valle Inclan after lacklustre results last year, when net group profits of Ptas 7bn (\$91m) were only marginally up on 1988, and a sustained drop in the group's share price.

Market fears that Tabacalera was running into difficulties over its diversification were fuelled by the resignation of Mr Manuel Gago, its chief executive for non-tobacco products.

Under Mr Gago, Tabacalera branched into the food business three years ago when it bought 50 per cent stakes in domestic biscuit manufacturers Artach and Marbu and also in Nabisco Brands' España. It subsequently acquired all three companies outright last year as well as moving into food distribution - and into pension fund management through an association with Eagle Star of the UK.

Tabacalera's strength lies in its status as Spain's sole processor of tobacco, in the strong profits it derives from this party tobacco affiliates such as

Philip Morris España and in its unchallenged control of the vast majority of tobacco distribution in the country.

Its resources, however, have been tested by the decision two years ago to acquire from INI, the public company holding corporation, a food processing division called Endiaria that included the troubled dairy producer Lactaria Española.

This acquisition was widely viewed as a poisoned chalice accepted by Tabacalera in order to aid INI's own balance sheet.

The tobacco group has had to inject Ptas 7.2bn into the Endiaria companies after they sustained losses of Ptas 2.94bn in 1988 and of Ptas 2.90bn last year.

Tabacalera's image also suffered as a result of an apparent sharp difference of opinion between the Agriculture Ministry and the Economy Ministry over the merits of building a strong food distribution business under the umbrella of public companies. Mr Carlos Solchaga, the Economy Minister, has strongly opposed such ventures and has cut short a series of initiatives, some of which involved Tabacalera, sponsored by the Agriculture Ministry.

The Economy Ministry said there were no plans by the Patrimonio del Estado to jeopardise the tobacco group's present diversification strategy although a possible sale of the dairy division had not been ruled out.

According to the ministry, Tabacalera's first-quarter results showed a marked improvement and there were strong indications the food processing division would achieve an operating break-even point later this year.

Alcan will cut capital spending by nearly a quarter this year, from US\$1.5bn in 1989 to US\$1.1bn, "because we don't want to overstretch ourselves," said Mr David Morton, chairman, in London yesterday.

However, Mr Morton stressed he believed the aluminium industry could expect at least two or three more years of "good business." The industry was producing flat out, shipments were keeping pace with output and stocks were low.

Known additions to western world primary aluminium capacity for the next three

years represented only an annual 2 per cent increase, whereas demand was growing at between 2 and 3 per cent a year.

Consequently, said Mr Morton, there was little potential for prices to fall but a great deal of "upside potential."

Alcan expected to produce about 1.6m tonnes of primary aluminium this year, about the same as last year, but well below the peak 1.84m tonnes in 1988.

Mr Morton said: "We've been taking orders for May ingot deliveries at about 75 cents a lb. We see reasonably firm

prices ahead." The price of aluminium for immediate delivery recently dipped to 67 cents a lb, but has rebounded to more than 70 cents in recent days.

Recycling would meet some of the increase in demand in the next 10 years, Mr Morton predicted, and Alcan expected secondary metal to account for 40 per cent of total supply at the end of that period, against 30 per cent today.

He also indicated that the group expected to play its part in the further restructuring of the world aluminium industry, a process which he suggested was far from over.

LEGAL NOTICES

CCA Computer Group Plc
CCA Microsystems Limited
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(All registered in England and Wales)
NOTICE IS HEREBY GIVEN, pursuant to section 46(2) of the Insolvency Act 1986, that a meeting of the above-named company will be held at 100, Abchurch Lane, London, EC4N 3DF, on Tuesday, 5th May 1990 at 12 noon for the purpose of having laid before it a copy of the report prepared by the administrator in accordance with section 46 of the said Act. The meeting may, if:

- Creditors are only entitled to vote if:
- they are delivered to or at the address shown below, no later than noon on May 1990, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and
- there has been lodged with the company a copy of the creditor's claim to be used on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including telex copies) are not acceptable.

Date: 23/4/90
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Auto side depresses Aetna Life

AETNA LIFE & Casualty, the largest investor-owned US insurance company, has reported improved first-quarter earnings, in spite of weakness from its personal auto insurance business, writes Karen Zagor in New York.

Net earnings for the three months to March 31 grew to \$179.8m or \$1.61 a common share, from \$173.6m or \$1.52 a year earlier. Revenues advanced to \$4.77bn from \$4.58bn. The 1990 results include net realised capital gains of \$20m compared with \$21m in the 1989 quarter.

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INTERNATIONAL COMPANIES AND FINANCE

Uneasy peace settles on India's star takeover battle

David Housego and R.C. Murthy focus on the birth pangs of popular capitalism in India



Dhirubhai Ambani will fight to last for L&T

Large-scale corporate battles are still a sufficient rarity in India for all eyes in the business world to be glued to the dramatic tussle for control of Larsen & Toubro (L&T), the leading high-technology engineering group.

At the end of the first round Reliance - a group controlled by Mr Dhirubhai Ambani and his two sons and the most aggressive of the large industrial houses which flourished in recent years on its close links with Mr Rajiv Gandhi, the former Prime Minister - seems to be losing by a short head.

It faces the danger of L&T slipping from its grasp - thus reversing the 1989 takeover which was the largest in India's recent corporate history.

But it stands to gain important concessions from the Government over such issues as environmental clearance for Reliance Petrochemical's new gas cracker at Hazira on the west coast, access to fresh loans from the financial institutions, and customs clearance for its projects - doubts about which have all been weighing on its future since the change of Government in December.

What is also clear - and what creates uncertainty about the final outcome - is that Mr Ambani is a "street fighter" by

instinct who will not let L&T go before pulling every last punch. "The war is over but the skirmishing goes on," says a Reliance official of the tussle announced ten days ago calling off the extraordinary general meeting of L&T that had been demanded by the state-owned financial institutions, the largest shareholder in the group.

The weak point in the Ambani's armour is that if the ECM had been called and ended in a vote, the Ambanis with less than 25 per cent of the shares, would have lost. On the other hand, the Government and financial institutions had no wish for a full-scale battle to gain stock and votes that could have badly disrupted the capital markets.

Mr Dhirubhai Ambani, with over 3m shareholders in his Reliance companies, has pioneered popular capitalism in India and the raising of large equity funds through the capital markets. To have humbled him publicly would have been to impose a reverse on the markets the Government is keen to encourage.

Under the compromise that was thus hammered out with the Finance Ministry, Mr Dhirubhai Ambani has stepped down as chairman and his eldest son Mr Mukesh Ambani as vice-chairman. Four Ambani nominees remain on the board

- including the two Ambani sons. Mr D.N. Ghosh, the recently retired chairman of the State Bank of India, has taken over as chairman.

Prime Minister V.P. Singh's administration sees these moves as a half-way house to its real objective of removing L&T from the Ambani's control. Reliance, which has annual sales of over Rs15bn (\$3.3bn), took over L&T for Rs3.6bn by what the Finance Ministry now considers "cleverness" and underhand techniques. It held only 7 per cent of the shares but had the support of the financial institutions which then acted at the bidding of Mr Gandhi.

Subsequently the new Ambani management at L&T got the group to purchase Rs760m of Reliance stock in what has been a bad investment for L&T with the plunge in Reliance shares. In another much contested move L&T last year launched a jumbo Rs5.2bn issue - of which Rs4.4bn of the proceeds was used to provide a suppliers credit for Reliance.

The Finance Ministry wants to put the clock back on these manoeuvres and establish L&T, as an official puts it, as "an independently-managed company run in the interests of L&T and not as a vehicle for deals that benefit somebody

else."

In line with this strategy, the next move of the financial institutions - and thus of the Government - is to remove the Ambani nominees within the management. These include Mr B.J. Patel, the finance director, Mr Sethu Raman, the company secretary, and possibly Mr U.V. Rao, the managing director.

The Government would also like to revoke the suppliers' credit that would have been used to help Reliance Petrochemical build the Hazira gas cracker as well as finance other schemes like a hotel project in Russia and a petrochemical venture in Taiwan.

A big difficulty is that L&T, left to itself, could easily founder. It was a conservatively-managed company that had difficulty in obtaining sufficient orders before the tie-up with Reliance. Reliance, a textiles and petrochemicals based group, opened up its horizons with the prospect of the two entering the world market for global turnkey projects in oil, gas, petrochemicals, refineries and power.

Whatever his other failings, as an industrialist Mr Dhirubhai Ambani is a shrewd strategic planner with a global perspective.

Reliance's ambitions for L&T were already reflected in a 36 per cent increase in turnover this year and a much larger increase in orders.

Should L&T cut anchor it has got to find new contracts that will at least enable it to service the fresh debt and equity it has taken on with its Rs2.2bn jumbo issue last year. For this reason one of Mr Ghosh's first calls after taking over as chairman was on the Chief Minister of West Bengal to see whether L&T could gain a foothold in the large Haldia petrochemical project to be put up in a new joint venture with the Tata group.

Another major difficulty is

that the Ambanis still hold strong cards. Their share of the equity of the group will increase when the first part of last year's mega-issue is converted next month. They continue to have a strong presence on the board. They remain a powerful influence in the stock market in that more individual investors have a stake in their group than in any other.

Mr Ambani intends to play all these cards either to maintain his grip on L&T - or if he is forced out to buttress Reliance further through Government concessions. One of the most complicated aspects to any final deal would be unwinding the cross-holdings between the two groups.

In the background of the tussle over L&T lie some of the major issues that face the corporate sector. What should be the role of the state-owned financial institutions who hold up to 40 per cent of the stock in a large number of companies? The Government wants to give them more autonomy - but still clearly sees them as useful instruments of intervention.

The battle also raises the question of how willing the new administration of Mr V.P. Singh is to allow large companies to grow to international size. Part of the unspoken charges against Reliance are that they have become too big.

SA stores chain boosts pre-tax profits by 21%

By Philip Gawth in Johannesburg

PEPKOR, the South African mass-market retail chain, increased turnover by 24 per cent to R1.5bn (\$5.6m) in the year ended February 28, 1990. Earnings per share for the group were up 17 per cent to 57.5 cents and the total dividend was 18 cents.

Mr Christo Wiese, chairman, said that although Pep Stores was anticipating a difficult year, he expected satisfactory results. He thought Shoprite would maintain above-average growth.

Specialty Stores' shares were suspended earlier this week amid speculation that Pepkor wants to acquire the company, a retail store operator, valued at about R100m. It was announced that negotiations are underway.

retail sector. The lower margins are reflected in Pepkor's operating profit growing at a slower rate than its turnover.

Earnings per share for the group were up 17 per cent to 57.5 cents and the total dividend was 18 cents.

Mr Christo Wiese, chairman, said that although Pep Stores was anticipating a difficult year, he expected satisfactory results. He thought Shoprite would maintain above-average growth.

Sharp advance by Seiyu and Mitsukoshi

By Gordon Cramb in Tokyo

STRONG RESULTS continued to emerge on Friday from the Japanese retail sector, with annual pre-tax profits up 22.6 per cent at Mitsukoshi, an up-market department store group, and 13.4 per cent at Seiyu, a leading supermarket chain.

For each the rate of earnings increase far outstripped their growth in sales.

Mitsukoshi's profits of ¥17.5bn (\$1.08m) for the year to February came on a 10.6 per cent rise in turnover to ¥787.9bn, while at Seiyu, where profits for the same period were ¥12.5bn, sales rose just 3.6 per cent to ¥1,004.1bn, above the ¥1 trillion mark for the first time.

Friends of Freesia deserts \$450m Avon Japan deal

By Gordon Cramb in Tokyo

AVON JAPAN, the Japanese subsidiary of Avon Products, is again up for sale after Friends of Freesia, a Tokyo mail order company, called a halt last week to a holding in the US Avon would secure it a voice on the board.

Freesia said it had become concerned about management changes at the New York-based cosmetics and toiletries group, which has been under threat of takeover, and had warned earlier last week that it might not be willing to conclude the purchase. Avon has been seeking wider-ranging asset sales to reduce debt and fend off Charwell Associates, a partnership including the Getty family which has amassed a 16 per cent hostile stake in Avon.

Freesia had sought new terms, which among other things would allocate it a 6 per cent stake in the parent within a year.

Mr Viji Sasah, Freesia president, said a holding in the US Avon would secure it a voice on the board.

He added that he would be prepared to revive the deal at a higher price, describing it as "absolutely essential" to the position of Avon in Japan.

It would resume talks with others if the Freesia deal fell through.

Privately owned Freesia, with sales equivalent to some \$180m, was planning to fund the \$300m cash component of the deal through bank borrowings - the rest would have come from royalties.

NEWS IN BRIEF

■ FAI Insurance, the Australian insurer, is to sell the stockbroking business of its wholly-owned Pembroke Securities to Rivkin for an undisclosed sum, Reuters reports.

Mr Rodney Adler, FAI chairman, also warned group underwriting losses for the year to June would rise about A\$20m.

■ Elders Finance, part of Elders IXL, the Australian brewer, has sold Elders Keep, its UK finance business, to Riggs AP Bank, the London unit of Riggs National Bank of Washington, AP-DJ reports.

■ Terms were not disclosed.

■ Australia and New Zealand Banking Group, is bidding 4.5m kina (\$4.5m) for Ningshi-Lloyds International Bank, AP-DJ reports.

■ Ningshi-Lloyds is 49 per cent owned by Lloyds Bank of the UK, 35 per cent by the Papua New Guinea Government.

24

SB

SmithKline Beecham

SmithKline Beecham p.l.c. (the "Company")

Notice of early redemption of

Floating Rate Unsecured Loan Stock 1990/92 ("Stock") on 1 June, 1990 and of an offer to convert Stock into

Floating Rate Unsecured Loan Stock 1990/2010 ("New Stock") of the Company

NOTICE IS HEREBY GIVEN to the holders of Stock in registered form ("Registered Stockholders") and to the holders of Stock in bearer form ("Bearer Stockholders") that the Company has decided to redeem the Stock on 1 June, 1990, at the rate of 100.10 per cent of the nominal value of the Stock, plus interest accrued up to, but excluding, the Redemption Date.

Consequently, the Company will, on 1 June, 1990, at the rate of 100.10 per cent of the nominal value of the Stock, plus interest accrued up to, but excluding, the Redemption Date, redeem the Stock. The Company will, on 1 June, 1990, at the rate of 100.10 per cent of the nominal value of the Stock, plus interest accrued up to, but excluding, the Redemption Date, redeem the Stock. The Company will, on 1 June, 1990, at the rate of 100.10 per cent of the nominal value of the Stock, plus interest accrued up to, but excluding, the Redemption Date, redeem the Stock.

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(A Canadian Chartered Bank)

\$100,000,000

Floating Rate Debentures 2000

Issue Price 100.10 per cent

For the three months 30th April, 1990 to 31st July, 1990 the Debentures will bear an interest rate of 15.475 per cent annum and the coupon amount per \$10,000 denomination will be \$390.05.

Agent Bank

Samuel Montagu & Co. Limited

CIVAS INTERNATIONAL LIMITED

SERIES CIVAS 18

U.S.\$25,000,000

Secured Floating Rate Notes due 1993

Interest Rate 9.25% p.a. Interest Period

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Interest Payable per US\$100,000 Note

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May 1, 1990, London

By Citicorp, N.A., (CIBC Dept.), Agent Bank

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All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

April, 1990

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5,000,000 Warrants

Paine Webber Group Inc.

Nikkei Stock Average Call Warrants

Expiring April 8, 1993

PaineWebber Incorporated

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Incorporated

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Incorporated

Wheat First Butcher & Singer

Capital Markets

PaineWebber™

7,000,000 Warrants

Paine Webber Group Inc.

Nikkei Stock Average Put Warrants

Expiring April 8, 1993

PaineWebber Incorporated

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Nomura Securities International, Inc.

Alex. Brown & Sons

Incorporated

A. G. Edwards & Sons, Inc.

Incorporated

Advest, Inc.

Incorporated

Boettcher & Company, Inc.

Incorporated

Janney Montgomery Scott Inc.

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Raymond James & Associates, Inc.

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The First Boston Corporation

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Capital Markets

INTERNATIONAL CAPITAL MARKETS

Arab bank gets go-ahead for international issue

By David Lascelles, Banking Editor

ARAB BANKING Corp, the Arab world's largest bank, plans to go ahead with its \$250m international share offering by the middle of this month. The issue will be the first to foreign investors by a Gulf-based company.

Mr Abdullahi, president and chief executive of the bank, said in London yesterday that the issue would be managed by Credit Suisse First Boston, CCBF - a Saudi-based investment house - and ABC's own investment bank.

The issue has required the passage of a special Bahraini law to enable the sale of the bank's shares to non-Gulf residents, Mr Abdullahi said. This was significant for future foreign investment and listing of foreign companies on Gulf exchanges.

The issue will increase ABC's paid-up capital from \$750m to \$1bn. The bank's

three shareholders, the Kuwait Finance Ministry, the Central Bank of Libya and the Abu Dhabi Investment Authority, have waived their rights so that fresh shareholders can invest in the bank. The bank hopes most of the issue will be taken up by Arab investors.

Mr Abdullahi said the proceeds from the issue would be used to finance the restructuring of the bank. In particular it wants to establish its European operations as a separate entity based on its three branches in London, Milan and Paris, which together account for 45 per cent of earnings assets. This new bank would probably be based in the UK, and would own ABC's subsidiary interests in Spain, West Germany and Monaco.

Resources would also be devoted to establishing ABC more strongly in the Arab

world, where it is relatively less known because of its emphasis on international activity. Mr Abdullahi said he believed there was potential in the growth of European-Arab contacts.

Last year, ABC showed a profit of \$36m, which was down sharply from \$142m the year before owing to non-payment of interest by less developed countries. It applied all this profit to LDC provisions, which are now equivalent to 43 per cent of exposure.

The group's capital ratio under the new international rules is 11.8 per cent compared to the agreed minimum of 8 per cent.

Orkla Borggaard, the Norwegian industrial group, is postponing a planned issue of around 2.5m B shares as a result of share market weakness.

Chinese banks recoup deposits

By John Elliott in Hong Kong

BANKS controlled by China have more than made up in money terms for the sudden withdrawal of deposits from the Bank of China group at the time of last June's Tiananmen Square crisis, although they have lost some market share, said Mr Tony Nicolle, Hong Kong's Banking Commissioner, yesterday.

During his annual report, Mr Nicolle also said that banks to consider carefully whether to continue with their lending policies which have led to the ratio of Hong Kong dollar loans to deposits growing from 92 per cent in 1986 to 117 per cent last year.

Mr Nicolle said that the figures showed there was a flight of capital out of Hong

Kong ahead of its reversion to Chinese sovereignty in 1997, and said there was "no shortage of Hong Kong dollars".

Last June there was a rush of withdrawals from the group by local Chinese in Hong Kong, and the bank was believed to have lost some HK\$200bn (US\$26bn), or 10 per cent of its deposit base, within a few days.

It was thought that this local business had not been regained, but yesterday's figures show a 10.1 per cent increase with the total deposits of China's banks standing at HK\$1,968bn at the end of 1988, compared with HK\$1,780bn a year earlier.

Total assets of the banks stood at HK\$3,280bn, 10 per cent up on a year earlier.

But these increases were well below overall banking growth and the banks' market share was hit. China's share of total assets fell from 21 per cent in 1986 to 19 per cent and its share of deposits from 22 per cent to 21 per cent.

For all banks, deposits were up 19 per cent from HK\$846bn to HK\$1,008bn, while total assets rose 14.5 per cent from HK\$3,698bn to HK\$4,247bn.

The figures also underline the growing importance of Japan, which has more banks - 30 - than any other country.

The Japanese banks' share of total Hong Kong dollar assets rose from 9 per cent in 1986 to 14 per cent in 1988 and 17 per cent last year.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 30, 1990. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Afghanistan (Afghani)	99.25	60.5367	36.0381	38.1304	Ghana (Cedi)	461.75	281.6407	167.7565	177.4255
Albania (Lek)	10.1172	6.3709	3.6756	3.8974	Guinea (Guinea)	12.367	7.6091	4.7109	4.9225
Algeria (Dinar)	13.09	7.9941	4.7556	5.0297	Guinea-Bissau (Guinea)	2.7525	1.6788	1	1.0376
Andorra (Pesceta)	9.2350	5.8328	3.5551	3.6485	Honduras (Lempira)	2.7525	1.6788	1	1.0376
Angola (Kwanza)	49.5455	29.9180	18	19.0376	Hong Kong (Hong Kong)	916.8685	515.2598	317.7814	326.0046
Argentina (Austral)	4.618	2.6947	1.6550	1.6975	India (Rupee)	1	0.0095	0.0063	0.0063
Australia (Dollar)	8005.77	4853.0588	2968.5449	3071.1044	Indonesia (Rupiah)	168.33	103.6474	63.845	63.845
Austria (Schilling)	2.9250	1.7865	1.0641	1.094	Ireland (Punt)	0.7875	0.4938	0.2963	0.3038
Azerbaijan (Manat)	2.1753	1.3533	0.7918	0.8133	Israel (Sheqel)	2.2350	1.3933	0.8333	0.8533
Bahamas (Bahamian Dollar)	10.345	11.7975	7.2821	7.4325	Italy (Lira)	2036.25	1221.7556	732.5158	774.7358
Bahrain (Dinar)	245.50	148.5206	88.4550	93.5638	Jamaica (Jamaican Dollar)	11.156	6.8055	4.0530	4.2866
Bangladesh (Taka)	0.6150	0.3745	0.2295	0.2395	Japan (Yen)	1	0.0095	0.0063	0.0063
Barbados (Dollar)	10.345	11.7975	7.2821	7.4325	Jordan (Jordanian Dinar)	0.6067	0.3745	0.2295	0.2395
Belarus (Belarusian Ruble)	2.0072	1.2517	0.7625	0.7825	Kazakhstan (Tenge)	0.6067	0.3745	0.2295	0.2395
Belgium (Belgian Franc)	36.4647	22.6377	13.8251	14.2521	Kenya (Kenyan Shilling)	35.50	22.2728	13.6239	14.0924
Belize (Belize Dollar)	2.0072	1.2517	0.7625	0.7825	Korea (Won)	118.14	71.8797	42.8054	45.2594
Bermuda (Bermudian Dollar)	1.0000	0.6999	0.4295	0.4495	Laos (Kip)	118.14	71.8797	42.8054	45.2594
Bhutan (Bhutanese Ngultrum)	0.0000	0.0000	0.0000	0.0000	Latvia (Latvian Lats)	0.0000	0.0000	0.0000	0.0000
Bolivia (Boliviano)	0.0000	0.0000	0.0000	0.0000	Lebanon (Lebanese Pound)	0.0000	0.0000	0.0000	0.0000
Bosnia (Bosnian Mark)	0.0000	0.0000	0.0000	0.0000	Libya (Libyan Dinar)	0.0000	0.0000	0.0000	0.0000
Brazil (Cruzado)	97.3125	59.3549	35.3542	37.3549	Lithuania (Lithuanian Litas)	0.0000	0.0000	0.0000	0.0000
British Virgin Islands (Dollar)	1.0000	0.6999	0.4295	0.4495	Madagascar (Malagasy Ariary)	0.0000	0.0000	0.0000	0.0000
Bulgaria (Bulgarian Lev)	1.0000	0.6999	0.4295	0.4495	Malawi (Malawi Kwacha)	0.0000	0.0000	0.0000	0.0000
Burkina Faso (CFA Franc)	1.0000	0.6999	0.4295	0.4495	Malaysia (Malaysian Ringgit)	0.0000	0.0000	0.0000	0.0000
Burundi (Burundian Franc)	1.0000	0.6999	0.4295	0.4495	Mexico (Mexican Peso)	0.0000	0.0000	0.0000	0.0000
Cambodia (Riel)	0.0000	0.0000	0.0000	0.0000	Moldova (Moldovan Leu)	0.0000	0.0000	0.0000	0.0000
Cameroon (CFA Franc)	1.0000	0.6999	0.4295	0.4495	Mongolia (Tugrik)	0.0000	0.0000	0.0000	0.0000
Canada (Canadian Dollar)	0.6999	0.4295	0.2595	0.2695	Morocco (Moroccan Dirham)	0.0000	0.0000	0.0000	0.0000
Cape Verde (Cape Verde Escudo)	1.0000	0.6999	0.4295	0.4495	Mozambique (Mozambique Escudo)	0.0000	0.0000	0.0000	0.0000
Cayman Islands (Cayman Dollar)	1.0000	0.6999	0.4295	0.4495	Nicaragua (Nicaraguan Cordoba)	0.0000	0.0000	0.0000	0.0000
Central African Republic (CFA Franc)	1.0000	0.6999	0.4295	0.4495	Niger (Niger CFA Franc)	0.0000	0.0000	0.0000	0.0000
Chad (CFA Franc)	1.0000	0.6999	0.4295	0.4495	Nigeria (Nigeria Naira)	0.0000	0.0000	0.0000	0.0000
Chile (Chilean Peso)	0.0000	0.0000	0.0000	0.0000	Romania (Romanian Leu)	0.0000	0.0000	0.0000	0.0000
China (Yuan)	0.0000	0.0000	0.0000	0.0000	Russia (Russian Ruble)	0.0000	0.0000	0.0000	0.0000
Cyprus (Cyprus Pound)	0.0000	0.0000	0.0000	0.0000	Saudi Arabia (Saudi Riyal)	0.0000	0.0000	0.0000	0.0000
Czechoslovakia (Czechoslovak Koruna)	0.0000	0.0000	0.0000	0.0000	Senegal (Senegalese Franc)	0.0000	0.0000	0.0000	0.0000

Special Drawing Rights April 27, 1990 United Kingdom £0.797825 United States \$1.30205 Germany West D-Mark 2.30331 Japan Yen 107.462 European Currency Unit Rates April 30, 1990 United Kingdom £0.794416 United States \$1.21687 Germany West D-Mark 2.04555 Japan Yen 103.644

Abbreviations: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Essential imports; (e) Financial rate; (f) Financial rate; (g) Financial rate; (h) Financial rate; (i) Financial rate; (j) Financial rate; (k) Financial rate; (l) Financial rate; (m) Financial rate; (n) Financial rate; (o) Financial rate; (p) Financial rate; (q) Financial rate; (r) Financial rate; (s) Financial rate; (t) Financial rate; (u) Financial rate; (v) Financial rate; (w) Financial rate; (x) Financial rate; (y) Financial rate; (z) Financial rate; (aa) Financial rate; (ab) Financial rate; (ac) Financial rate; (ad) Financial rate; (ae) Financial rate; (af) Financial rate; (ag) Financial rate; (ah) Financial rate; (ai) Financial rate; (aj) Financial rate; (ak) Financial rate; (al) Financial rate; (am) Financial rate; (an) Financial rate; (ao) Financial rate; (ap) Financial rate; (aq) Financial rate; (ar) Financial rate; (as) Financial rate; (at) Financial rate; (au) Financial rate; (av) Financial rate; (aw) Financial rate; 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UK COMPANY NEWS

New businesses behind NHL's rise to £15.5m

By David Barchard

NATIONAL HOME Loans, the mortgage lending and financial services group, yesterday announced pre-tax profits of £15.5m for the six months ended March 31 1990. This was six per cent up on the £14.65m made in the corresponding period of 1989.

Mr John Darby, group chairman, said that it had been a satisfactory rather than a brilliant period, but the group was no longer a one-product outfit and its vulnerability to occasional downturns in the housing market had been reduced.

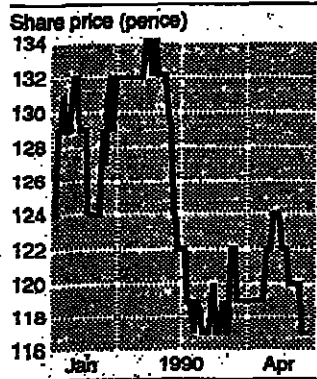
In March, Mr Richard Lacy, the chief executive, resigned suddenly and was replaced by Mr Kevin Milner, the finance director.

Mr Darby declined to give details of the financial settlement which Mr Lacy had been offered, saying the agreement with him prevented disclosure of the precise terms of the golden goodbye for the time being. The settlement was included in the current figures and would be made public in the final accounts.

The resignation was not about the group's diversification, Mr Darby said. "It was not where we were going but how we were getting there that was the problem," he added.

Net interest income fell from £20.67m to £19.48m, but other operating income was up from £2.45m to £7.18m. New businesses, including the group's commercial lending and less-

National Home Loans



ing operations, contributed £3.09m.

Group assets employed rose from £2.12bn to £2.47bn. These results demonstrate the resilience of the group in a tough mortgage market," said Mr Milner. He said NHL had an advantage over some other lenders because its portfolio contained relatively few first-time buyers.

"Nonetheless we have doubled our exposure against possible bad debts," the group was constantly reviewing the situation of its mortgage customers. "Where repossessions are concerned, we deal with them in a sympathetic and humanistic sort of way," he said.

Fully diluted earnings per share were 8.5p (8.9p) and the interim dividend is stepped up to 3.75p (3.26p).

COMMENT

Coming so soon after the jettisoning of its pilot and at a time when the mortgage market is sunk in gloom, NHL's mid-year figures look surprisingly respectable. Nonetheless, there is little of the resilience in evidence a year ago when it looked as if the group could steer its way through a bad year by relying on sophisticated remortgage products. The latest figures clearly reflect a market in which centralised lenders such as NHL, which rely on the wholesale money markets, are badly disadvantaged compared to the building societies. There is no sign that things are going to get any easier for the centralised lenders for many months, and an early return to the conditions of 1987 and the first few months of 1988 seems out of the question. NHL's diversification into new business areas, branded at the time as 'panicky' by some of its competitors, seems to have paid off and is making an impressive contribution to profits. This will offset some of the squeeze on its mortgage business, but is it enough? The group's capital ratios appear to be strong enough to see it through the difficult months ahead and it is arguably better-managed and better-positioned than most of the other centralised lenders and should fare better than they do. Nonetheless, the rest of 1989 looks like being a hard slog.

Nobo shares jump 31p on merger talks

By Claire Pearson

A LEAP of 39 per cent in its share price yesterday morning prompted Nobo Group, visual aids and office equipment concern, to reveal it was in the early stages of merger talks. The company said it was currently involved in preliminary discussions which might or might not lead to an offer being made.

Mr Roger Colvin, finance director, said the board had thought it necessary to make the announcement after seeing Nobo's share price shoot up to as high as 165p. It closed at 150p, 31p higher on the day.

After a warning from Nobo last month, analysts downgraded pre-tax profits forecasts for the 12 months ending April 30 1990 to £1.7m, down from the £2.9m earned last time.

Diversification away from the core visual aids business have proved more difficult and more costly to integrate than the company earlier anticipated. Directors control about 60 per cent of the share capital.

Cambridge Group up on forecast

Cambridge Group, Dublin-based financial services concern, returned profits of £23.02m (£23.85m) pre-tax for the year to end February. That was a sharp improvement over the previous year's £15.07m and some 6 per cent ahead of the £22.86m forecast prior to the USM debut. Turnover totalled £15.63m (£15.31m). Earnings emerged at 4.77p (1.96p). Dividend is the promised 0.27p.

New World still beckons the bold

David Lascelles on the continuing appeal of the US to UK banks

ALLIED IRISH BANKS' decision to go ahead with a second acquisition in the US is notable for two reasons.

First, it shows that the US still has its attractions in spite of the current fashion for expansion in Europe in the run-up to the 1992 EC single market - and notwithstanding the fact that AIB's chairman is Mr Peter Sutherland, the former EC Commissioner.

Second, it comes at a time when much of the US banking industry - particularly in the east where AIB's target lies - is being hit by the collapse of the real estate market.

These setbacks are believed to have prompted NatWest, for example, to put its US acquisition plans on a back burner.

Following the retreat of the UK clearers from the US after the disastrous losses in the 1980s, NatWest is the only large UK clearer with known acquisition plans. But NatWest USA, based in New York and New Jersey, saw its first quarter profits halved by a \$50m bad debt provision.

AIB, however, has reason to be more satisfied with its incursion into the US. Nearly eight years have passed since it entered the market by buying a minority stake in First Maryland.

The relationship flourished, and the stake was increased to 100 per cent last year. Over that time, First Maryland's profits increased at an annual compound rate of 25 per cent. Last year they rose 40 per cent to \$70m, showing that it is possible to make progress. In fact, AIB thinks that the worst of the property debacle is further north than the Baltimore-Washington area.

Mr Desmond Moore, who is director of corporate strategy at AIB, said yesterday that



Peter Sutherland, AIB's chairman and former EC Commissioner

the US still offered the best expansion opportunities in spite of developments in Europe.

"We have looked very closely at continental Europe," he said, "but we have not found anything which presents value for money. It is also more difficult than the US for many reasons such as language and culture. Continental Europe is heavily banked, and it is very hard to find profitable opportunities."

Many European bankers would probably agree with that view. Over the past two years, AIB's chief rival, Bank of Ireland, and the Royal Bank of Scotland have both bought regional banks in New England. The Royal also made a sec-

ond \$150m bid two months ago for Bank Worcester in Massachusetts, though this deal has yet to go through.

The Bank of Scotland, too, bankers after a US acquisition, and came close to buying a Texas bank last year.

Even the large clearing banks without well-known acquisition plans are keen to expand their presence there through business growth.

Barclays Bank, which sold its retail operation in California two years ago and disposed of part of its remaining finance operation earlier this year, is still strongly committed to the US market, according to Mr John Kerslake, the chief executive for North America.

The fact is that while the EC single market has stirred much excitement in banking circles, bankers have found it extremely difficult to pinpoint attractive acquisition targets.

With the notable exception of the Deutsche Bank's purchase of Morgan Grenfell, there have been few cross-border acquisitions of note. Instead, banks have concentrated on forming alliances and cross-shareholdings.

The US holds similar attractions to the EC insofar as the imminent deregulation of state barriers will create a much larger market, and enable small regional banks to grow fast. But it offers the additional appeal of greater openness and a ready supply of information.

At this moment it also looks cheap. AIB's bid is equivalent to only 1.1 times the net tangible value of Baltimore Bancorp, which is well below the multiples paid for US banks in earlier acquisitions. It is also well below the going rate for European banks.

For the bold, the time is therefore ripe. "It's a cheap time to buy," says Mr Chris Wheeler, the banking analyst at Shearson Lehman Hutton. "But what are the consequences of that? The US market could become more sticky."

Thus, AIB's bid points up the paradoxes of current trends in banking. Although European banks are all devoting huge resources to their 1992 strategies, they still cannot escape the age-old tug of the US market.

In spite of the traumas that banks like Midland suffered through buying US banks, the New World preserves its appeal.

Property decline leaves Upton & Southern in red

A sharp fall in property values left Upton & Southern Holdings, the Middlesex-based retailing and property group in the red in the 52 weeks to January 30. Investors' rates were blamed at Southern and City, the property subsidiary, and provisions were made against certain developments which resulted in the loss.

However the auditors qualified the accounts on the point of the provisions and the work-in-progress figure in the balance sheet, which included capitalised interest of £596,000. They said that with the uncertainty in the property market they were unable to determine whether the provisions were sufficient to reduce the value of the work-in-progress to net realisable value.

Retailing was profitable overall, with satisfactory results for the department stores.

Turnover was £12.5m, (£13.42m for 53 weeks) for a taxable loss of £800,000 (£829,080 profits).

After a tax credit of £254,000 (£255,000 charge) the loss per share was 6.05p (earnings 10.31p) or 6p (7.75p) diluted. The dividend is being passed.

Abtrust backs new Polish radio station

By Emma Tucker

RADIO SOLIDARITY, soon to be launched as Poland's first commercial radio station, will go on air with the assistance of two investment trusts managed by Aberdeen Fund Managers, a subsidiary of Aberdeen Trust Holdings.

Abtrust's New European Investment Trust and Abtrust's Radiotrust, the only investment trust to invest solely in commercial radio ventures, are together financing the start-up and initial operating costs of the station providing a total of £200,000.

Radio Solidarity, which has been operating as a clandestine station since 1985, was given official recognition by Polish authorities and should

begin broadcasting in mid-May. "Obviously the investment is quite high risk, but it is at a relatively small initial cost," said Mr Martin Gilbert, managing director of Aberdeen Trust Holdings.

"We are getting in at a very low price compared to what you would have to pay to get a 49 per cent stake in a UK radio company."

Mr John Morton, investment manager and director of Abtrust's NEIT, said: "If the European Central Banks continue to contain the threat of inflation in the 1990s the new decade will bring unparalleled opportunities for development and expansion in eastern Europe."

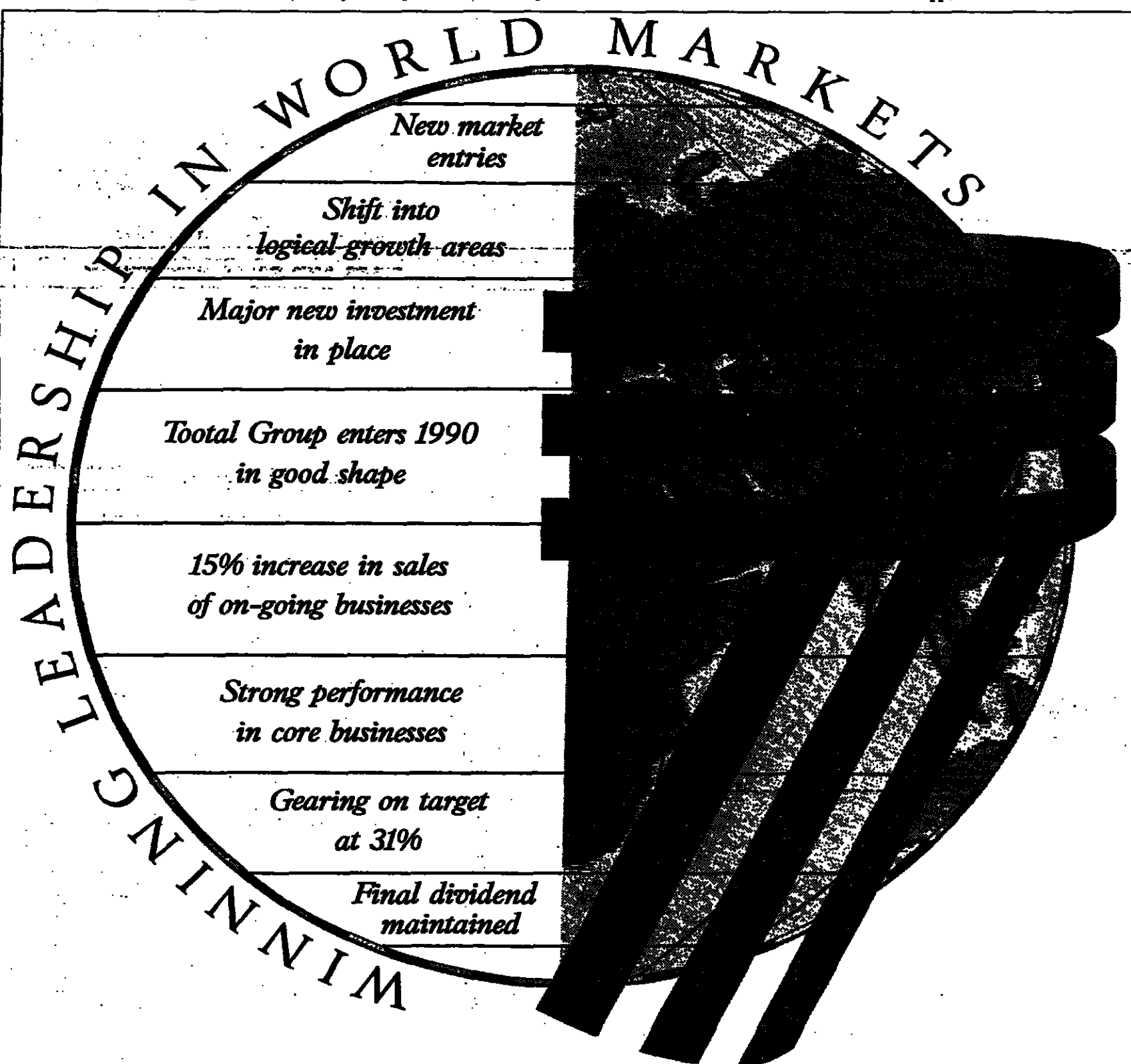
Atlantic Resources cuts losses

Although turnover more than halved from £2842m to £1404m (£394m) in the year to December 31, Atlantic Resources, the USM quoted exploration and oil and gas production company based in Dublin, reduced its pre-tax loss from £15m to £2m.

The profit was struck after

an exceptional charge of £12.2m (£15.01m). After a tax credit of £414,000 (£74,000 charge) the loss per share was 1.7p (5.7p).

The directors said that the reduced turnover was a result of the suspension of production from the Claymore field which recommenced production in August 1989.



This announcement appears as a matter of record only

May 1990

PERIQUITT
HOTELS

£100 million
Development Programme
First year funding of £25 million

The equity was underwritten by:

Electra Private Equity Partners
Schroder Ventures
AIB Venture Capital

The banking facilities were arranged and provided by:

British Linen Bank
Bank of Scotland

The transaction was arranged and negotiated by:

Electra Kingsway Limited

A member of IMRO



ELECTRA

The full annual Report and Accounts will be sent to shareholders during May.

1989/90 1988/89

£'000 £'000

SALES 529,844 491,551

PROFIT BEFORE TAX 35,719 42,291

EARNINGS PER ORDINARY SHARE 8.53p 11.00p

DIVIDEND PER ORDINARY SHARE 4.95p 4.85p

Tootal Group

If you would like to know more about Tootal Group, write to: Audrey Lloyd-Kitchin, Director of Corporate Affairs, Tootal Group plc, Tootal House, 19/21 Spring Gardens, Manchester M60 2TL. These results are extracted from the full Tootal Group accounts for the year ended 31 January 1990 which we are advised by our auditors will carry an unqualified audit report.



1990 First Quarter Results

Summary

ICI Group profit before tax in the first quarter was £414m, £28m below the first quarter of 1989. Profits were particularly strong in Pharmaceuticals and Agrochemicals, offsetting most of the fall in Industrial Products where profits had been at exceptional levels in early 1989.

	1st Quarter 1990 £m	1st Quarter 1989 £m	Percentage Change
Turnover	£3,454	£3,210	+8%
Profit before taxation	£414	£442	-6%
Earnings per £1 Ordinary Share	38.1p	39.2p	-3%

A summarised profit and loss account is given in the second table below.

Comparison with the First Quarter of 1989

In the first quarter of 1990, turnover increased by 8% compared with the same period in 1989 due to a combination of higher sales volume (3%), increased local selling prices (1%), and exchange effects (6%), less the net effect of divestments (-2%). Most of the growth in sales volumes occurred in the Pharmaceuticals and Agrochemicals businesses.

In the Consumer and Specialty Products segment trading profits increased by £48m to £195m. The result reflected a strong performance in Pharmaceuticals, largely due to continued growth in the main products, enhanced by profit on the disposal of its UK over-the-counter business. Paints recorded a good seasonal upturn in business in the latter part of the quarter and Colours and Fine Chemicals profits advanced significantly.

In the Industrial Products segment trading profits were £106m lower at £126m, due to a decline in margins in both General Chemicals and Petrochemicals and Plastics from the peak levels achieved early in 1989.

In the Agriculture segment trading profits increased by £16m to £74m. This was entirely due to Agrochemicals where the season began well; sales volumes were higher due to strong early season buying.

Comparison with the Fourth Quarter of 1989

Group profit before tax in the first quarter was £118m higher than in the fourth quarter of 1989. The increase included the usual seasonal lift in Agriculture and strong profits in Pharmaceuticals. In addition there were better performances in Other Effect Products following a weak fourth quarter. These increases were partly offset by slightly lower profits in Industrial Products and a significant decline in related company income which in the fourth quarter included the profit on divestment of Tricel.

The following table provides financial highlights for 1989 and for the first quarter of 1990.

	Turnover £m	Profit Before Tax £m	Earnings per £1 Ordinary Share pence
1989			
1st Quarter	3,210	442	39.2
2nd Quarter	3,432	483	42.8
3rd Quarter	3,212	306	26.3
4th Quarter	3,317	296	26.7
Year	13,171	1,527	135.0
1990			
1st Quarter	3,454	414	38.1p

Taxation

The tax charge for the first three months of the year amounted to £138m (three months 1989 £160m), comprising UK corporation tax of £48m (£60m) and £90m (£100m) in respect of overseas and related companies.

Chairman's Comments

In announcing the results, ICI's Chairman, Sir Denys Henderson, commented: "The first quarter's results are relatively encouraging in a period of considerable economic uncertainty. Looking ahead, the need to retain a tight grip on costs remains paramount."

The unaudited trading results of the Group for the first three months of 1990, with comparative figures for 1989, are as follows:

1989 First Three Months £m	Year* £m	1990 First Three Months £m
730	2,917	714
2,480	10,254	2,680
3,210	13,171	3,454
433	1,467	416
117	536	139
51	279	53
-42	-219	-55
442	1,527	414
-160	-531	-138
282	996	276
-14	-66	-11
268	930	265
-	127	-
268	1,057	265
39.2p	135.0p	38.1p

*Abridged results: full accounts with an unqualified audit report will be lodged with the Registrar of Companies after approval at the Annual General Meeting.

Trading results for the first six months of 1990 will be announced on Thursday 26 July 1990.

IMPERIAL CHEMICAL INDUSTRIES PLC

UK COMPANY NEWS

Northern bias insulates housing side from effects of falling market Lilley more than doubled at £19m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS of Lilley, the contractor and property developer which recently failed in its bid to acquire Tilbury a rival construction company, more than doubled in 1989 to £19m.

This compares with £7.53m in the 11 months to December 31, 1988. Earnings per share over the period rose by 27 per cent from 7.5p to 9.55p. Two years ago earnings per share were 3.3p.

Turnover increased by 44 per cent to £294.35m compared with £204.49m.

Three years ago Lilley appeared to be heading for the rocks after announcing a deficit of £50m in 1986-87, mainly due to heavy losses on US tunnelling contracts.

Mr Lewis Robertson, chairman, said yesterday he was confident there was more improvement to come in the present year even though trading conditions were likely to be more difficult.

"Whilst the housing market has sagged, particularly in the south, the group has been less affected because most of its operations are in the north, where demand and prices have remained strong in Scotland and Cumbria," said Mr Robertson.

Less than a third of group operating profits last year came from residential and commercial property development.

Property profits last year rose from £2.23m to £5.76m, helped by a first-time contribution of £4.2m from Standen Homes the Nottingham-based housebuilder.

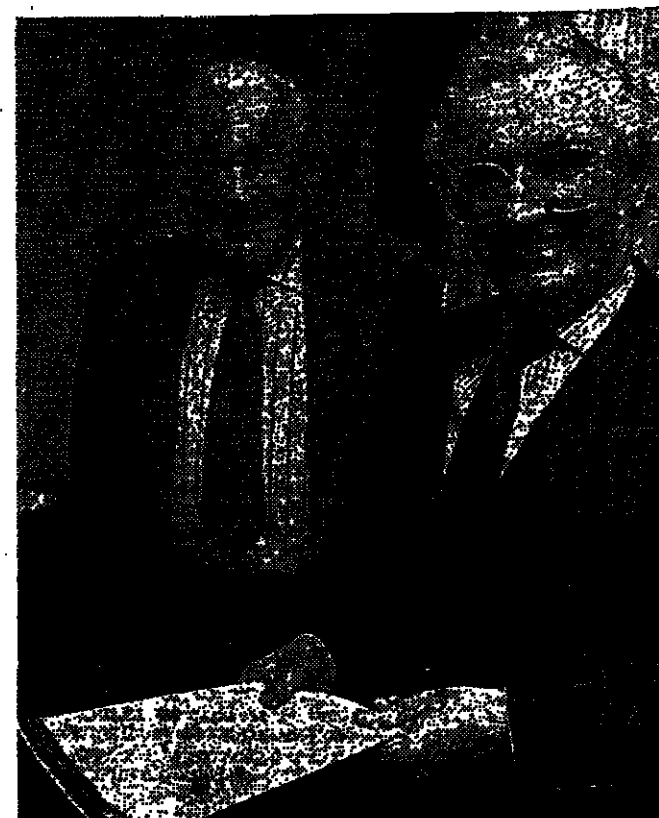
Contracting profits jumped from £3.04m in 1988 to £8.11m last year. Specialist contracting, including piling, tunneling and plant hire, rose from £2.27m to £4.53m.

Mr Robertson said it was disappointing the group had failed to acquire Tilbury after achieving acceptance representing 48.84 per cent of the group's shares. He added that the Tilbury stake, which had been reduced to 29.9 per cent, had made a positive contribution to earnings per share. The group was still considering its next move.

A final recommended dividend of 1.5p makes 2.5p for the year. This compares with a total 1.5p for the 11 months to the end of December, 1988.

COMMENT

Lilley has grown rapidly on the back of a string of acquisitions and share issues. This has made it difficult to compare performances in separate years. Earnings per share however have almost trebled in the past two years. The cost of has been a sharp increase in group debt. Gearing, if financing of the Tilbury stake is included, is an uncomfortable 115 per cent. At the trading level the group's concentration on contracting and in housing north of the border should assist in a difficult year. Pre-tax profits helped by 65p share contributions from the latest set of new acquisitions, including Hatfield Estates, the St Albans contracting and property group, could be about £26m which should ensure a further



Looking for further improvement: Lewis Robertson (left), chairman, and Bob Rankin, chief executive

modest increase in earnings. This puts the group on a prospective p/e of about 4.5. This may look cheap but a re-rating is unlikely until the Tilbury

situation is resolved. The market will also want Lilley to consolidate its position and reduce its borrowings before further acquisitions are made.

Video Store falls £2.72m into the red

By John Thornhill

THE VIDEO STORE Group, which changed its name from Goodman Group and transformed itself from a fashion retailer into a video chain, reported a pre-tax loss of £2.72m in the year to January 31, 1990.

This compared with pre-tax profits of £594,000 in the previous year.

During the year, Video Store completed a series of disposals as part of its strategy of withdrawing from the fashion sector. Last November, it sold its licensed Benetton high street

shops and the following month disposed of Tube, its retail shoe division.

Since the year end, it has also sold Parkes Clothing, the menswear wholesale and retail division, which had incurred a substantial loss in the previous year.

Mr Chris Simpson, chief executive, said these disposals had been accompanied by stringent cost-cutting measures reducing head office costs and director's salaries. The board was substantially restructured during the year

with four directors resigning; three new directors have since been appointed.

"We are now left with an economically lean group involved wholly within the fast-growing video retail business," he said.

Last August, Video Store entered the video retailing market through the purchase of Ashburtons and Peblettape. These chains contributed operating profits of £225,000 boosted by an extraordinary tax credit of £380,000.

The group is currently

expanding its interests in video retailing and is opening three to four new stores a week. It has 31 stores at present but has a target of 200 by next January.

In 1989-90 there was an extraordinary loss of £1.7m resulting from losses and provisions from disposed of businesses.

Sales were down at £8.94m (£11.42m). Losses per share descended to 8.6p (2.1p). The dividend was passed but the board said it looked to the future with great confidence.

NEWS DIGEST

Folkes advances by 20%

FOLKES GROUP lifted its pre-tax profit 20 per cent, from £3m to £3.6m, in 1989. Its activities cover engineering, property and building products.

Turnover rose only 3 per cent to £58.51m (£56.73m). Earnings fell to 1.87p (2.1p).

There was an extraordinary loss of £57,000 following the disposal of the holding in Dart Corporation.

The interim dividend is again 1p at a cost of £428,000 (£152,000), reflecting capital increased by acquisitions. Payment of a final dividend would be reviewed when the full year figures were available. Earnings fell to 1.87p (2.1p).

The directors were optimistic about the return expected from the major investment in the Washington Centre project. In engineering, order books were healthy although certain sectors were showing some weakening in demand.

Disposal of the bar bright drawn steel business last December yielded substantial funds and the group expected all gearing to continue into next year unless it needed funds for a major acquisition.

Year-end net asset value was 73.98p but rose to 81.5p after the sale.

Earnings in 1989 came to 6.77p (6.33p) and the final dividend is 1.6p for a total of 2.05p (1.77p).

Commercial Bank of NE profits rise

Pre-tax profits of the Commercial Bank for the Near East rose from £765,572 to £900,761 in the year to December 31 and after tax of £284,151 (£244,683) earnings per share improved from 42.1p to 53.7p. A maintained 30p dividend, exclusive of tax credit, has been recommended.

Expansion continues at Principal Hotels

The fast expanding Principal Hotels Group, which operates 18 hotels with a total of nearly 1,600 rooms in four countries, turned in a pre-tax profit of £425,000 for the six months ended December 31, 1989, compared with £516,000 last year.

The hotels made £448,000 while the financial division incurred a loss of £21,000. Turnover fell to £11.57m (£12.29m) because of reduced activity in that division; negotiations for its sale were in progress.

The hotels side continued to grow both by acquisition and development. In the UK sales were £2.78m and gross operating profit £719,000, with occupancy level at 56 per cent, while in Europe sales were £4.32m, gross profit amounted to £1.74m and occupancy level

Assets decline for Lowland Investment

Net asset value per 25p ordinary share of the Lowland Investment Company amounted to 205.6p taking prior charges at par at March 31. That compared with 212.5p a year earlier and with 224.5p at end-September 1988. At market value, the figures were 207.4p, 211.2p and 223.8p respectively.

Attributable earnings for the half year to March 31 totalled £572,000 (£660,000), or 3.71p (2.81p) per share. The interim dividend is being lifted to 2.5p (2p) and the directors expect the final to be at least maintained at 4.5p.

Assets improvement for Albany Trust

Net asset value per 20p ordinary share of the Albany Investment Trust rose by 6.83p to 102.17p over the year to end-February 1990.

Attributable profits emerged at £377,533 (£313,140), equal to earnings of 3.77p (3.12p). A final dividend of 2.6p makes a 3.4p (2.8p) total.

Child Health sets sights on Europe

Child Health Research Investment Trust proposes a change in policy and in name, and expects soon to release details of a £25m fully underwritten rights issue.

The directors believe the trust should pursue the investment opportunities that are arising in Europe. They propose to adopt a policy which carries a strong emphasis on European equity and fixed interest markets and to increase the size of the trust.

The name will be changed to Thorton Pan-European Investment Trust.

The trust is due to be wound up in January 1994, and the proposals do not alter that. The directors will consider whether to extend the life of the trust nearer that date.

At December 31 1989 the trust's net assets totalled £2.59m (£2.11m). Value per share was 51.7p (42.3p) but that had slipped to 49.4p by April 20. Net revenue for the year came to £98,000 (£7,000).

British Assets revenue above £11m

Pre-tax revenue of British Assets Trust has leapt from £8.93m to £11.7m in the six months to March 31 but net asset value per 25p ordinary share declined to 88.6p from 93.8p a year earlier and 96.3p at the September 30 year end. Total revenue for the period was £16.72m against £11.7m.

Earnings were up from 1.66p to 2.1p after a tax charge of £2.66m (£2.51m) and there is a second quarterly dividend of 0.95p to make 1.875p (1.575p) for the six months.

Corporate clothing boosts Wensum

In its first full year on the USM, Wensum Company increased pre-tax profit by 22 per cent, from £226,000 to £283,000, and is paying a dividend of 1.8p.

The group makes clothing and has two divisions - one for corporate clients and the other for menswear.

Corporate clothing lifted turnover 44 per cent to £2.68m

C&J Clark tops £30m despite conditions

C&J CLARK, the biggest shoe manufacturer and one of the six largest private companies in the UK, returned profits of £30.32m pre-tax for the 12 months ended January 31, an improvement of 7 per cent over the previous year's £28.26m.

Sales at £599.58m showed a 2 per cent increase on continuing activities.

At the annual meeting at Street, in Somerset, shareholders were told that the major UK subsidiary, Clarks Shoes, had experienced a better year particularly in the light of current trading conditions in the high street.

In the group's other UK shoe businesses, K Shoes' profits were lower than in recent years while Havel and Lord and Farmer, the high street retail chains, delivered an improved performance 1 spite of tougher trading conditions.

The property division remained a strong performer and overseas profits were maintained.

Earlier this month, the company said it planned to join the main market when conditions improved.

Lucas makes £10m US acquisition

By Emma Tucker

As part of an ongoing investment policy to acquire high technology, specialist companies, Lucas Industries, the components group, is to acquire California-based NovaSensor for £10.1m-in-cash.

NovaSensor designs and manufactures silicon pressure sensors, accelerometers and microstructures to the medical, process control, consumer electronics and environmental control markets.

The company, which will continue to be known as NovaSensor, will complement the existing Lucas range of pressure sensor products and will be incorporated into Lucas Industrial, an operating sector of Lucas Industries. NovaSensor will also serve the two other sector companies, Lucas Automotive and Lucas Aerospace.

According to Mr Bob Dale, managing director of Lucas Automotive, programmes were already underway with NovaSensor to develop accelerometer sensors for suspension, braking and chassis control systems for Lucas Automotive.

Mr Bob Brown, managing director of Lucas Industrial said that the acquisition of NovaSensor would bring world class micro-machining technology to Lucas as well as considerable personal talent to the company's electronics and silicon capabilities.

Net asset value of Clydesdale Investment Trust slipped to 106.13p at March 31 compared with 111.55p a year earlier and 115.2p at the September year-end.

Attributable revenue for the first six months, however, was up from £146,000 to £188,000 and earnings per share came to 1.39p (1.08p). The interim dividend is doubled to 1p.

Clydesdale assets lower at mid-term

Net asset value of Clydesdale Investment Trust slipped to 106.13p at March 31 compared with 111.55p a year earlier and 115.2p at the September year-end.

Attributable revenue for the first six months, however, was up from £146,000 to £188,000 and earnings per share came to 1.39p (1.08p). The interim dividend is doubled to 1p.

With earnings rising from 11.11p to 17.8p, the dividend is increased by 1.75p to 6p, the final being 4.5p.

Turnover came to £48.55m (£38.08m) and the pre-tax profit to £2.53m (£1.89m).

Mr Coombs said all areas of trading contributed to the improvement. Hosiery made progress and should provide a valuable contribution this year.

The group was enjoying fairly buoyant demand in what was generally perceived as a difficult market; extending the range of customer choice had enabled growth to continue.

The quality of the group's credit was a major factor in the profitability performance, the chairman stated.

Panfida minority plans approved

Panfida Group, the Australian-controlled retail and property company which operates the Martins chain of confectionery, tobacco and newsagent stores in the UK, has obtained shareholder approval for its plans to buy out the minority interest in the chain.

Also approved is the subscription of around £10m by Mr Rupert Murdoch's News International, taking its stake to around 31 per cent of Panfida's equity.

That subscription, at 35p a share, was subject to an open offer to other shareholders at the same price. However, with Panfida trading at 16p, unchanged yesterday, in the market, only 1.140 of the 28.6m new shares have been clawed back.

Subsequent to the Principal Payment the Pool Factor will be 0.746.

MAERS Funding No. 2 PLC
27th April, 1990

MAERS Funding No. 2 PLC

MANAGEMENT: The Growing Business

Business failures

There's more to it than meets the eye

Charles Batchelor finds that attitudes are changing - but slowly

taxman, for the majority failure is a traumatic experience. Many businesspeople react to a failure in business in the same way as they do to losing a member of their family, says Allan Wicker, professor of psychology at Claremont Graduate School, California.

For others, though, the experience is less dramatic and it may be inappropriate to describe it as "failure" at all. People may set up in business after becoming unemployed or because working for others palls, find that this way of life does not suit them or the returns are not as great as they expected and then go back to employment again.

When a company does go out of business owners appear surprisingly willing to admit that they, rather than outside influences, were responsible for the closure, according to a study by Graham Hall of Manchester Business School.

"Overwhelmingly, owners identified problems in operational management, such as under-capitalisation, poor management of debt and inaccurate costings as the main reason for failure rather than factors beyond their control," he says.

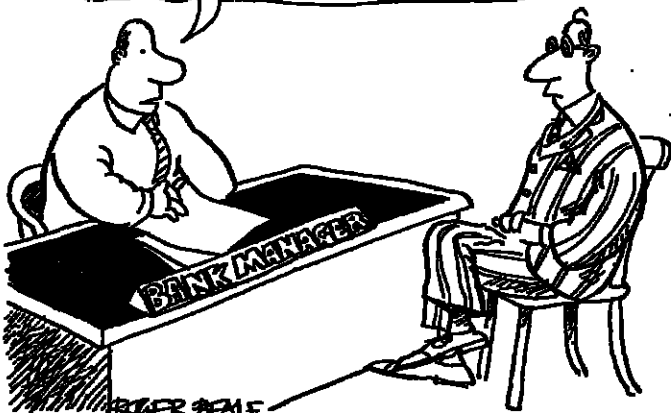
For many unsuccessful businesspeople failure is just a spur to try again. Eighty-four per cent of an admittedly small sample of Californian entrepreneurs contacted by Claremont's Wicker said they would start up again.

In the UK between 15 and 20 per cent of people who have experienced business failure make a second attempt, says John Stanworth, head of the small business unit at Central London Polytechnic. "Independence is addictive. Once you have the taste for self-employment it is difficult to adjust to working for somebody else again," he notes.

Many bolster this determination to succeed by refusing to talk about "failure." They say: "We ran into competition. We put the company on ice. We ran the company down," Stanworth explains.

Perhaps more important than the way unsuccessful entrepreneurs regard the

THIS IS THE THIRD SMALL BUSINESS YOU'VE FAILED WITH, MR HARDAKER. I THINK YOU'RE READY FOR A BIG ONE NOW



ROGER SEALE

demise of their businesses is how they are judged by the outside world. Will people like bank managers and venture capitalists be prepared to back them the second time around?

"If a businessman has failed on one occasion it would make us wary," says Brian Pankhurst, Lloyds Bank area director for south-east Essex. "We wouldn't automatically exclude anyone but we would want as much background as possible on why he had failed. We would also be less inclined to lend on the basis of cash flow forecasts."

Crucial to the bank's assessment of the individual would be the way he had handled his business failure and what efforts he had made to pay off creditors. "We would expect him to be open and not to have tried to walk away from his obligations," says Pankhurst.

Some venture capitalists seem prepared to take a similarly forgiving attitude. "It would depend on whether it was the result of profligacy, incompetence or circumstances beyond the person's control," comments David Thorp, in charge of start-ups at 3i, Britain's largest venture and development capital company.

3i would attach greater importance than usual to the views of businesspeople work-

ing in the same industry as the applicant for finance, he adds.

But not all financiers are prepared to take this view. "We would take previous failure as proof that this is a man to avoid," says Richard Connell, managing director of MIM Development Capital. "How could we justify it to our board of directors if something went wrong? There are sufficient deals which don't have that complication."

Crucial to the financial community's assessment of failure is the degree to which the individual can be held responsible for what happened.

"It is easy to say that failure is always the fault of management but we live in dynamic times," says Stephen Adamson, senior insolvency partner at accountants Ernst & Young.

The experience of the managers of a number of recent management buy-outs which have run into difficulties is a classic case of decisions over-

taken by events, he suggests. Eighteen months or so ago both managers and investors took a view of interest rates and the level of economic activity which has subsequently proved over-optimistic.

"Informed investors will not take a scathing view of management when even very professional managers can run

into problems," suggests Adamson.

This move to a more considered view of business failure has been supported by a number of recent legal changes. The Insolvency Act of 1986 removed some of the stigma of bankruptcy by allowing automatic discharge from bankruptcy after two to three years compared with the five-year period applied previously.

At the same time this legislation and the Company Directors Disqualification Act made it easier to hold directors responsible for their actions.

The Insolvency Act also created the position of administrator to give troubled companies more of a breathing space than had previously been available under a receiver. Like Chapter 11, the US legislation which gives companies protection from their creditors, administrators prevent any individual creditor from taking enforcement action against the company which would frustrate a rescue.

Unlike Chapter 11, though, control of the business does not remain in the hands of the directors but is transferred to the administrator.

The greater freedom of directors under Chapter 11 appears to reflect a generally more relaxed attitude to business failure in the US. "However robust Americans are in business, when things go wrong they are more supportive and indulgent," says David Graham, QC, a partner in insolvency specialists Cork Gully.

"In America there has never been the stigma attached to bankruptcy because the US was a pioneering society which wanted to encourage enterprise."

"My impression is that the US is more forgiving of failure," says William Dennis of the National Federation of Independent Business, the largest US small firms lobby group.

"We tend to look at failure as the negative result of a scientific experiment with no great stigma attached."

In the view of some people involved in the small firms sector in the UK a greater acceptance of failure would bring economic benefits. "If there are no failures then nobody is taking any risks," says Graham Bannock, a small firms consultant.

"People like Clive Sinclair (inventor of a range of electronic products) came up with a lot of good ideas - some successful, some not. It is socially desirable for that to happen. Birth and death rates for businesses should go up and down together."

Avoiding payroll problems

Handling the payroll system is one of the most demanding administrative tasks facing the small businessperson when he or she starts to take on staff. One businessman was sent some 30 documents running to 508 pages by the Inland Revenue and the Department of Social Security (DSS) when he signed up his first employee.

It is important for the employer to get his payroll administration right. Not only will this avoid an irate posse of employees querying their pay slips on a Friday afternoon, it will also prevent problems with the authorities.

Getting it right is the subject of *How to Set Up and Run a Payroll System* by Carol Anderson, a manager with accountants Ernst & Young.

There is no simple way of operating Pay As You Earn (PAYE), she suggests. The system must be set up regardless of the number of employees. As the system grows more complex - employers must also calculate and make sickness and mater-

nity payments - the DSS and the Revenue have become more zealous in finding errors, collecting underpaid tax and penalising employers for mistakes.

Employers rarely experience problems with clearly identified amounts of wages paid to full-time employees but difficulties can arise with payments in kind instead of cash and also where there may be differences of opinion about the status of an employee, for example, a self-employed or casual worker.

In cases of doubt, the safest decision is to subject that particular person or payment to PAYE because refunds can always be claimed, says Anderson.

But if there is an underpayment the employer will usually be asked to settle both his and the employee's liability together with a penalty and, under the latest legislation, interest as well.

If the sight of all the government leaflets is too daunting, the employer is best advised to ask his accountant to do all the

work, says Anderson. If he does it himself he must leave enough time to do it properly. If he pays his people on Friday he must not leave his calculations until after lunch on that day, she advises.

When possible staff, should be paid on a monthly rather than a weekly basis since this will reduce the number of times the calculations have to be performed. They should be paid by cheque or bank transfer since transporting cash is a dangerous and expensive business.

If the number of employees justifies it or if computers are already used for other purposes, it may prove economic to computerise the payroll.

However, a computer cannot take over the decisions which will have to be made about what income is subject to tax or the status of a particular employee.

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Charles Batchelor

In brief...

More than one in four small businesses had to write off a bad debt during the past year, according to a survey commissioned by National Westminster Bank. Of these, one in 10 regarded the effect to have been serious.

Of the companies experiencing bad debts 90 per cent said the problem was worse than it was 12 months previously. Almost two thirds of all small businesses now obtain their supplies on trade credit while nearly a half are, in turn, granting credit to their customers.

A surprising finding of the survey was that few businesses - only one per cent - had come under pressure from their suppliers to pay earlier, contrary to accepted wisdom.

The survey, conducted in January, covered 1,379 small businesses with an annual turnover of less than £1m.

The Uniform Business Rate may have an even more damaging impact on small businesses than was initially assumed by its critics, according to revised figures from The Forum of Private Business, a small firms lobby group. The Forum calculates that

45,000 businesses may have to close because they are faced with a tripling of their rate demands under the new system introduced last month. Its original estimate, made before rate bills were sent out, was that 40,000 firms would be hit.

The smaller the business the higher the rates increase which has been imposed, the Forum said. Businesses with turnover of up to £50,000 face an average rate increase of 91 per cent; businesses with turnover of £50,000 to £249,000 face rises of 25 per cent while businesses with sales of £250,000 to £1.5m face rises of just 8 per cent.

The Forum is pressing for a two-tier rating system to reduce the burden on small firms. On average, rates swallow up to 25 per cent of small firms' profits compared with just 3 per cent of the profits of public limited companies.

A directory listing the 150 winners of the 1989 Small Firms Merit Award for Research and Technology (SMART) has been produced by the Department of Trade and Industry. The directory, which is being sent to financial and technology transfer organisations, is intended as a source of information for potential investors.

A total of 1,300 companies has applied for the 1990 award compared with just 800 last year. The winners, which are judged for their innovative technology and business potential, receive up to £37,500 to help develop their product or process.

Available from DTI regional offices or by ringing 01-215 6485.

Midland Bank has launched a nationwide chain of 350 Enterprise Centres in branches in England and Wales offering a service to small businesses. The centres are staffed by one or more small business bankers known as enterprise managers.

This action forms part of Midland's segmentation of business customers into more clearly defined groups. Enterprise customers are defined as businesses with turnover of up to £250,000.

A series of two-day seminars on growth strategies for smaller companies will be held in London, Manchester and Cambridge between May and August. The seminars will look at planning procedures, identifying management skills and marketing strategies.

Contact: Newfront Training, Prepost, London W2 3ER. Tel: 01-362 3302. Fee £395 + VAT.

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The key to open systems

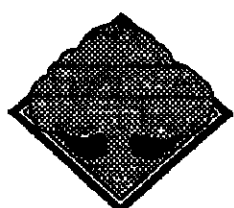
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BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE GETTING INTO COMMITMENTS

EXECUTIVE SEARCH

A leading French Executive Search company (with offices throughout France, in Belgium and Spain) wishes to form a close financial and operational association with a similar U.K. based company in order to maximise EC opportunities. A company with a turnover of £600,000 to £2.5 million operating in the top and upper-middle management bracket is envisaged but there is flexibility.

Interested parties are invited to reply in strict confidence to G. Brown with a view to discussions.

Waldron, Allen, Henry & Thompson Ltd.
100 Brompton Road
London SW3 1ER

IF YOU ARE

- A multi-millionaire who wishes to
- Looking for a partner to share
- Investment in expanding its current
- catalogue which currently is 18 titles.
- Interested parties should write to
- Mrs S. Bickerstaff at 88 Golden Lane,
- London EC1Y 0UA

WE ARE THE PROFESSIONAL TEAM WITH YEARS OF DOWNY ROAD EXPERIENCE IN THE VIDEO BUSINESS

Please phone, fax or write to discuss conditions and without commitment to BOWEN DAVIES ASSOCIATES LTD
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Central London Hotel Development Opportunity

Prime Bayswater location

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Sandhill Swiken Corporation (UK) Limited, owners of the internationally famous Q2 marque and manufacturers of the limited issue of Q2 golf clubs produced from the original propellers of the Cunard ocean liner Q2, invite interested parties to enter into discussion for exclusive area rights to market the limited allocation of sets of Q2 golf clubs in each of the following areas: Australia, Singapore, Hong Kong, Malaysia, South Africa, Germany, France, Italy, Spain, Sweden and Holland.

Interested parties contact Mr. Ian Bunch, Sandhill Swiken Corporation (U.K.) Limited on Tel: 557853, Fax: U.K. area code 0334 75037, Telephone: 0334 72268.

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Please write to P.K.PURI, Presidential Properties Ltd., 12 Fairclough St, London, E.1., IPR, Tel: 01-481-3315, Fax 01-488-4362.

VIDEO BUSINESS

A leading specialist music video label wishes to seek a partner to share investment in expanding its current catalogue which currently is 18 titles. Interested parties should write to Mrs S. Bickerstaff at 88 Golden Lane, London EC1Y 0UA

PETROL STATION - MAIN A6 TRUNK RD

Bedfordshire - Planning permission to redevelop currently circa 950,000 gallons - oil pipeline 1.5 million (after redevelopment + new road scheme) New roller car wash - on by 10 months (at 16p per gallon) - No petrol coupon clause. Offers circa £975,000. Also land adjacent for roadside restaurant by separate negotiation.

Contact: The Commercial Director, Silver Star Properties, 1 Chiswick Square, London W4 2QG Tel: 01-994 9882 Fax: 01-994 7012

TENPIN BOWLING COMPANY

Recently formed company headed up by break away management from leisure plc seeks joint venture partner to establish new tenpin bowling centre in London with additional ongoing opportunities. Location and corporate identity already in place.

For further information, please contact McGurran Salihon, 405 London Road, Croydon, Surrey CR9 3PE

PRIVATE COMPANY

Wish to hear from Bankers, who are willing to fund two Eighteen Hole Golf courses (pay and play). Both in the Midlands. Approximately two million required over eighteen months. Last value today is 2.4 million. (Company Net Assets) Which will rise to around 5 million upon finished Courses.

Contact: 0332 294429 - Office, 0332 881210 - Home, 0332 380029 - Fax

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

STOCKS/STOCKS/STOCKS
REQUIRED

Communicate in confidence with
J. Singer (Trust & Investment) Ltd,
Barkan House, 475 Bolton Road, Swinton,
Manchester M27 2TB
Tel: 061 793 9088 Fax: 061 794 4961

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Investor has up to £2,000,000 available for shares in a business.
This is a genuine investor who really has got the money, seeking a sensible investment.
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CONTACT CH MACDONALD

TELE - FAX: (0707) 52171 TELEPHONE: (0707) 57281

Expanding Construction Equipment Manufacturers
seeks finance/merger

Only competition is imported. Good customer base and £120,000 order book. 1st 15 months turnover £372k (exports 50%) next 7 months turnover £400k (exports 20%).
Mentioned in Hansard for export achievement.
Reply to Harker Young, 79 Oxford Street, Manchester M1 6HT
For the attention of M. Grundy.

A Midlands based executive
Chairman of a successful
PLC is to retire very soon.

His wish is to continue to aid smaller companies who need entrepreneurial input, and if necessary to consider taking a personal financial stake in the operation. Please reply to the following Box No and, if possible, give details of the business. All replies will be treated with the utmost confidentiality.

Box F9748, Financial Times,
One Southwark Bridge,
London SE1 9HL

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Max required 300k.
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in south east seeks merger possibilities, preferably tax-loss situations. Principals only.
Write to Box F9740, Financial Times, One Southwark Bridge, London SE1 9HL.

MD & FD SEEK COMPANY
REQUIRING TIGHT
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For outright acquisition or partnership with existing owners. Ideally manufacturing or distribution. Turnover £1m to £5m.
Write to Box F9746, Financial Times, One Southwark Bridge, London SE1 9HL.

PLANNING APPROVALS SECURED on JV basis by Property Professionals, Basle Land with Potential. 0800 264000.
BRITISH INVESTORS SEEK: prestigious property based investments in France. Tel: 0203 201740

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5 year capped rates from 9.5% minimum
loan £1 million -
maximum
LTV 80%.

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Mayfair developers

with excellent contacts throughout the property industry seek joint venture partner to take advantage of the present depressed market. We wish to proceed with investment and development purchases as soon as possible.
Write Box 76234, Financial Times, One Southwark Bridge, London SE1 9HL.

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London company director visits can accept assignments. Long experience all areas exp North. Local representation visit 2nd half May. Tel: 01-746 7442 Telex: 014022

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A completely developed, field proven product. Consisting of vehicle mounted electronic and IBM-PC compatible software for:
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Skilled/Semi-Skilled Turkish labour available on contract basis for major projects in Iraq or elsewhere. For information please contact Mr. Cincet Vardar in Istanbul. Fax No: 501 1 175 37 69.

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Rapidly expanding multi-office professional recruitment organisation, with permanent introduction for income c. £5 million, seek Big Brother to help exploit international professional related to 1992.
Write Box F9731, Financial Times, One Southwark Bridge, London SE1 9HL.

FINANCE DIRECTOR

Experienced accountant seeks part-time or non-executive assignments with small or medium sized companies in the Midlands.
Write Box F9747, Financial Times, One Southwark Bridge, London SE1 9HL.

M.L.M.

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BUYER OF LAST RESORT Offers immediate cash for individual or portfolio properties. Write Box F9745, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES FOR SALE

Garment Factory

RESPONSE LADIESWEAR
LIMITED
LEIGH, LANCASHIRE

The assets of this garment manufacturing company are offered for sale by the Joint Administrative Receivers.

Principal assets include:

- Excellent plant highly engineered for volume blouse production
- Skilled labour force of some 260 people
- Freehold site of approximately 1.6 acres with warehouse, offices, canteen and workshop. Total gross floor area approximately 62,525 sq.ft.

For further information, please contact the Joint Administrative Receiver, J. Warren, Ernst & Young, Lowry House, 17 Marble Street, Manchester M2 3AW. Tel: 061-953 9000. Fax: 061-834 7117.

Ernst & Young

Authorized by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Licensed
Function Rooms
North Leeds

The business and assets of this company which provide a venue for celebrity entertainments and private functions are offered for sale.

- Freehold property (GLA 14,800 sq ft)
- Function Room, banqueting suite, bars
- Celebrity advance bookings
- Annual turnover approximately £452,000

For further information please contact:
Scott Barnes, (Joint Receiver), Grant Thornton, 110 Albion Street, Leeds, LS2 8LA
Tel: 0532 455514
Fax: 0532 465055

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Engineering Business

Offers are invited for the business and undertaking of this steel fabrication company specialising in the manufacture and repair of road tankers, road trailers and industrial tanks, and associated engineering work.

- The company operates from leasehold premises in West Yorkshire and employs 40 people.
- Steel Fabrication
- 40 Employees
- Turnover £1.95 million
- Leasehold premises - approx 30,000 sq ft.

For further details apply in writing to Mr P.S. Fleisher F.C.A., Grant Thornton, Eldon Lodge, Bradford BD1 8AP

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BUSINESS FOR SALE

Tuesdays, Saturdays
and now FRIDAYS
(from 11.00 till 1.00)

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

For further information please contact

Gavin Bishop on 01-573 4780 or Sara Mason on 01-573 3368

BUSINESSES FOR SALE

Touche
Ross

Equity & General Finance Ltd

The Joint Administrative Receivers of Equity & General Finance Ltd, offer a portfolio of finance leases for sale.

- Future rentals receivable projected at £850,000.
- Income stream over 3 years.
- Offered free of encumbrances.

For further information please contact John McLeod or Tim Blunt at Equity & General Finance Ltd, John Scott House, Market Street, Bracknell, Berks RG12 1JB. Tel: 0344 862800. Fax: 0344 862811. Alternatively contact our office below.

55/57 High Holborn, London WC1V 6DX. Tel: 071-405 8799.

Telex: 261296 TRCHIAN G. Fax: 071-851 2528.

Authorized to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

AVIATION
BUSINESS

Large services group wishes to sell aviation business with one Learjet which employs four pilots and support staff based in the Midlands. Principals only. Please reply to Box H6133, Financial Times, One Southwark Bridge, London SE1 9HL.

EMPLOYMENT
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FOR SALE

North London commercial/catering long established £400K + T/O.

Write Box H6164, Financial Times, One Southwark Bridge, LONDON. SE1 9HL

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OFFERS FOR SALE
AN ESTABLISHED
JEWELLERY
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We are pleased to offer for sale the business and/or assets of this profitable manufacturer of gold and silver earrings based on stampings.

- Turnover in excess of £1m.
- Assets of around £2m.
- Established trade names.
- Modern freehold manufacturing facilities with capacity for substantial expansion.
- Selling to the major retail and catalogue groups.

This is a good opportunity to acquire a profitable manufacturing operation which in recent years has not been aggressively managed or marketed but which still retains a market niche with potential to benefit from new enthusiastic management.

Principals only should contact:

David Prince B.Com, ACA, or
Douglas Lambie FCA, ATII
The Business Exchange, 21 John Adam Street,
London WC2N 6JG.
Tel: 071-950 8985 Fax: 071-950 1041



THE BUSINESS EXCHANGE

Wire and Cable
Manufacturer

The shareholders of a manufacturer of insulated wire and cable based in Dorset offer the company for sale.

Principal features include:

- Established customer base
- Turnover of £300,000
- Capacity for turnover of £2 million
- Three production lines producing single core and multicores cables
- Freehold premises of 7,250 sq ft on a modern industrial estate
- Provision for 2000 sq ft extension to factory space
- Well equipped factory

For further information, please contact: J.R. Tickle, Coopers & Lybrand Deloitte, Corporate Acquisitions and Disposals, 5 Town Quay Southampton SO8 1ZG. Tel: 0703 622772 Fax: 0703 330498

Coopers & Lybrand Deloitte is authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Coopers
& Lybrand
DeloitteDartin Medical Limited
(In Receivership)

The business and assets of the above North West based company supplying specialist equipment in the radiotherapy field are for sale as a result of receivership.

- The company has developed fully its own unique treatment machine for the administration of x-rays in the treatment of skin cancer.
- The workforce has the expertise to service and recondition cobalt 60 machines used for advanced radiation treatment. Eight cobalt 60 machines are held in stock.
- The company is able to offer spares and servicing support including service contracts, equipment upgrades and radioactive source removal and replacement.

For further information please contact:
AJP Brereton FCA, The Joint Administrative Receiver, Price Waterhouse, York House, York Street, Manchester M2 4WS.
Telephone: 061-228 6541. Fax: 061-228 1429.

Price Waterhouse

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EXCELLENT MODERN ICE CREAM
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CAPACITY 2,000 LITRES PER HOUR - USED FOR QUALITY CATERING PRODUCTS AND LUXURY DESSERTS

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Broomfield House, 50/51 High Holborn London WC1V 6BG

Tel: 01-495 8411 Fax: 01-405 9772

HENRY
BUTCHERWEATHERSEAL WINDOWS
LIMITED
(In Administrative
Receivership)

The Joint Administrative receivers offer for sale on a going concern basis the business and assets of a significant double glazing manufacturer and retailer located in Oldham, Manchester

- Well-established trademark.
- Five acre leasehold factory, warehouse and offices.
- Turnover approximately £5 million in 1989.
- Substantial order book.
- Six leasehold distribution depots.
- Two national sales offices.

For further information contact J.J. Gleave or P. Stanley:

Arthur Andersen & Co.,
Bank House,
9 Charlotte Street,
Manchester M1 4EU.
Tel: 061-200 0297
Fax: 061-200 0362
Tlx: 666898

ARTHUR
ANDERSEN
& CO.Rollstud Limited
(In Receivership)

The above company manufactures studbolts and industrial fasteners in Aberdeen and Hartlepool.

- Anticipated Turnover 1990 - £3 million
- 60 employees

For further details please contact the Joint Administrative Receiver:

D.D. McGruther,
Grant Thornton,
112 West George Street,
Glasgow,
G2 1QF.

Tel: 041 332 7484

Fax: 041 333 0581

Tlx: 777726

Grant Thornton

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SPANISH LTD CO FOR SALE

(no debts) together with 3 new houses 2 x 2 bedrooms 1 x 1 bedrooms with bathrooms and kitchens superb views Riasa Bay Costa Brava also land to build 4 large villas. Swimming pool on site and office.
We have already built 12 houses on site and all sold. Good reason for sale. Bargain opportunity suit semi retired builder or company requiring foothold in common market. Price £375,000. No offers or exchange property or business in England.

G. Whitehouse 0902 636661

BUSINESS FOR SALE

The Bestwood plc

(In Receivership)

As the result of the receivership of the quoted holding company The Bestwood plc, the opportunity has arisen for the purchase of that company's investment in the following old established and wholly owned private subsidiary companies.

Furlong Brothers (Construction) Limited

Housebuilding in N East London and the northern Home Counties, operating from leasehold offices at Waltham Cross, Hertfordshire.

- 1989 turnover £22 million.
- Approximately 100 units completed and for sale, mainly comprising starter and retirement homes.
- Landbank of 6 development sites.

Furlong Brothers (Chingford) Limited

Civil Engineering and road surfacing contractor operating from freehold premises at Dunstable, Bedfordshire.

- 1989 turnover £9.5 million.
- Good order book.

Atlanta Trust Limited

An institution authorised under the Banking Act 1987.

The company operates from leasehold premises at Lloyds Wharf, London SE1 and specialising in the provision of second mortgage advances to the non status market.

- 1989 interest income £2.2 million.
- Current loan book £5.2 million.
- A history of profits over 27 years.

For further information please contact: CG Bird, FCA, Price Waterhouse, No.1 London Bridge, London SE1 9QL. Telephone: 01-378 7200 (071-839 3000 from 6 May 1990). Fax: 01-334 5566 (071-334 5566 from 6 May 1990).

Price Waterhouse

Price Waterhouse is authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business. SIB number 106002

REPROPRINT LIMITED

The Joint Administrative Receivers offer for sale the business and assets of Reproprint Limited.

- Web and sheet fed printers
- Annual turnover £5.5 million with blue chip accounts
- Recently re-equipped with modern machinery for in house repro-printing and finishing
- New freehold property in Rossendale Valley, Lancashire with excellent motorway access

For further information please contact the Joint Administrative Receiver: P. Ramsbottom

KPMG Peat Marwick Corporate Recovery
7 Tib Lane, Manchester.
Tel: 061-532 4221. Fax: 061-832 7265.

U.S. BUSINESS FOR SALE

Thriving, highly profitable and established North East firm in construction business for sale by owners wishing to retire. Company control 70% of regions market for pre-fabricated trusses because of its quality and service. Profit averages 20% sales and considerable scope for growth remains. Represents excellent route into US construction industry.

Serious enquiries to Mr. Reed in France: (33-1) 39 69 34 56

or write to box H6168, Financial Times,
One Southwark Bridge, LONDON, SE1 9HL

MENSWEAR RETAILERS

Selling through multiple concession outlets (shop within a shop). £1.5m minimum sales with excellent margins.
Write for further details to Box 18445, Phoenix House, One Southwark Bridge, London SE1 9HL.

**KENT SHUSS LIMITED**

(In Receivership)

The Joint Administrative Receivers offer for sale the business and assets of this company engaged in the wholesale of ski-wear, accessories and high quality sports footwear.

- Leasehold premises in London NW10
- Shuss trade name
- Valuable agencies
- Substantial order book
- Turnover c. £1-8M p.a.
- Considerable stocks

For further details please contact the Joint Administrative Receiver: Patrick Wadsted, Kiddsons Impey & Partners, Spectrum House, 20-26 Corsitor Street, London EC4A 3HY. Tel: 01-405 2088 Fax: 01-831 2206

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
KEITH DAVID GOODMAN FCA and PHILIP MONJACK FCA

IN THE MATTER OF

**TECHMOST ELECTRONICS LIMITED
TECHMOST COMMUNICATIONS SYSTEMS LIMITED
TECHMOST STAFF SERVICES LIMITED**

Offers are invited for the business and assets of these established companies operating as distributors of computer components; installers of large scale telecommunication systems and suppliers of specialist staff for the telecommunications industry.

Situated in modern leasehold premises in Bishop's Stortford, Herts., with excellent access to motorway links.

Enquiries to be addressed to the Joint Administrative Receivers
Leonard Curtis & Company, Chartered Accountants, 30 Eastbourne Terrace, London W2 6LF
Tel: (01) 262 7700 Fax: (01) 723 6059 Ref: 3/DGG

CASHMOR MANUFACTURING LTD.

(In Receivership)

FOR SALE**MEDICAL EXAMINATION
GLOVE MANUFACTURING PLANT**

The Medical Examination Glove Manufacturing Plant of Cashmor Manufacturing Limited is offered for sale as a unit. The plant comprises:

- 38,000 sq. ft. (999 year lease - nominal rent)
- 3 vertical dip action production lines
- Trained workforce available locally

Interested parties should apply for brochure to:

John Donnelly, Receiver,
Cashmor Manufacturing Ltd.,
c/o Deloitte Haskins & Sells,
43/49 Mespil Road, Dublin 4.
Telephone Dublin 604400/605500.

**Deloitte
Haskins + Sells****Springline Spares Limited**

(In Receivership)

The business and assets of the above company operating from leasehold premises in Sheffield, Yorkshire are available as a going concern.

- Established business engaged in the manufacture and reconditioning of commercial vehicle leaf springs with a customer base in excess of 200 customers.
- The company has successfully diversified into related markets.
- Annual sales of approximately £1.5 million.
- Implementation of BS 5750 Part 2 Quality Standard is in progress.
- Orders on hand in excess of £100,000.
- Two sales branches operate from leasehold premises in West Bromwich and Bridgend.

For further information please contact: AJP Brereton FCA, The Joint Administrative Receiver, Price Waterhouse, York House, 107, Street, Manchester M2 4WS. Telephone: 061-228 6541. Fax: 061-228 1428.

Price Waterhouse**Superwear Manufacturers
(Coventry) Ltd.**

For sale as a going concern the business, assets, goodwill and order book of the company's hosiery manufacturing, dyeing and finishing plant.

- Two freehold properties in Coventry comprising: 8,400 sq. ft. and 20,500 sq. ft. of office, factory and storage space together with large loading areas.
- Fully automated dyeing plant.
- Motor vehicles, chemical stocks.
- Combined annual turnover to November 1989 £2.2m.
- Full order book.
- 80 staff including administration staff and skilled technicians.
- Good communication links - M6/M1.

For further details contact R. Hoeking FCA, FIPA, Joint Liquidator (Ref. 13/PIC).

Stoy Hayward

A Member of Harwell International
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8 BAKER STREET, LONDON W1M 1DA
TEL: 01-486 5888 FAX: 01-487 5888 TELETYPE: 887716 HORWAT.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

CHRISTIE & CO

Upon instructions from Mr R Garthwaite MA (Oxon) FCA, of Brown Butler & Co Chartered Accountants. Liquidator of Alaska Bar Ltd.

HUDDERSFIELD**The Alaska Restaurant**

Superbly presented premises, excellent trading location close to town centre and ring road. Restaurant (50), lounge bar (40). Well equipped catering kitchen. Unexploited trading potential. Excellent business opportunity. 19 yrs remaining of 20 yr lease.

£80,000 leasehold
Leeds Office Ref 54/8415

LEEDS OFFICE

0552-459667

**SIGN MANUFACTURING
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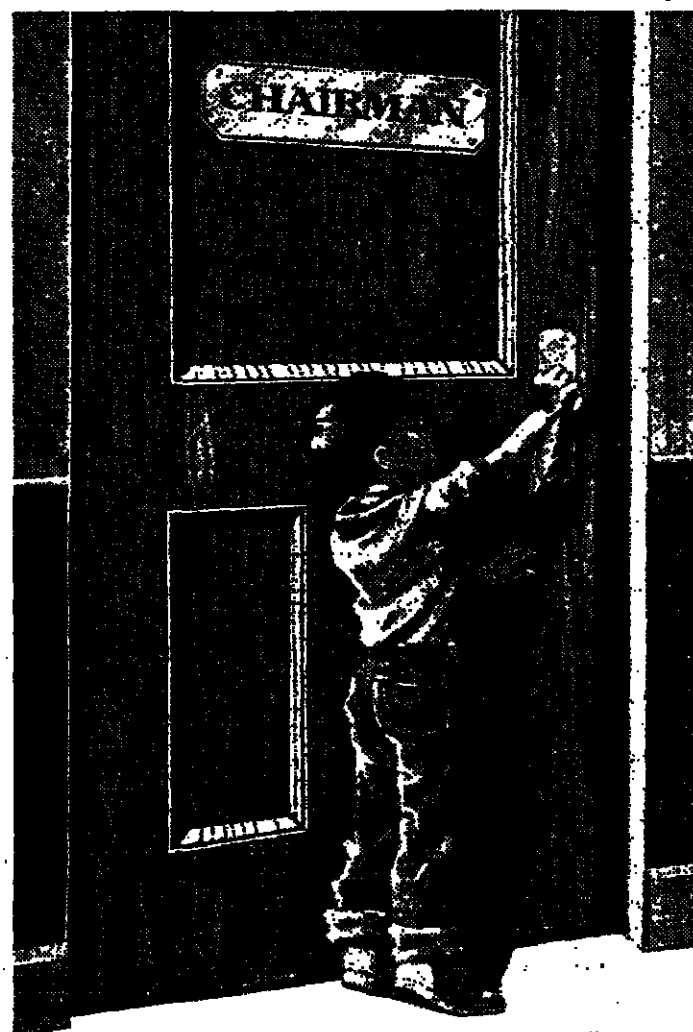
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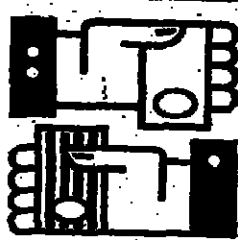
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FINANCIAL TIMES SURVEY



Rising interest rates have created a happy hunting ground for factors in the UK and abroad. However,

there are signs that clients are marking time instead of expanding. In addition, the increase in bad debts is highlighting the need for caution, says Charles Batchelor

In the front line of risk

FACTORING is one of those rare financial services which, in theory at least, should be almost recession-proof. As interest rates rise and company cash flows come under pressure businesses should be in even greater need of the advances which the factors provide against invoices.

Industry statistics compiled by the Association of British Factors and Discounters show that up to the end of 1989 this argument held up. The combined turnover of companies serviced by the association's 11 members rose 24 per cent last year to £11.6bn, continuing the rapid growth rates of much of the 1980s. The number of companies making use of factoring and invoice discounting rose by 15 per cent to 7,507.

Factoring has also expanded on a worldwide basis, rising by 18 per cent to \$190bn in 1989, according to Factors Chain International, which links factors in 35 countries.

However, the optimistic note set by these statistics is unlikely to be maintained in the UK in 1990 amid growing signs that high interest rates are forcing many companies to postpone expansion plans. If companies are marking time instead of expanding they have

less need of the cash injection provided by the factor.

Mr Allen Walker, associate director of H&H Factors, says: "1990 will be a tough year for us and for the industry. We are in the front line when it comes to risk because most of our clients are young companies which are highly geared. We are taking a lot more care with our portfolio of clients."

The need for care has already been demonstrated in the ABFD's figures for 1989. They revealed a 44 per cent increase, to £5m, in the value of bad debts absorbed by members and a 41 per cent rise in UK debtors where legal action was in progress.

RoyScot Factors began to notice the downturn in the autumn of 1989 and while business has picked up again in the first quarter of this year Mr John Butterworth, managing director, expects a difficult period in 1990. "High interest rates force companies to de-stock and to sell property and subsidiaries so their need for working capital declines."

In the slightly longer term, though, Mr Butterworth remains optimistic of an upturn. "After about a year the impact of high interest rates feeds through into balance

sheets. When bank managers get to see these balance sheets they tend to raise their eyebrows and suggest their customers might need factoring. My experience of two previous recessions has shown that that is a happy hunting ground for factors. Factoring may prove to be resistant to the downturn but it has had a long battle to establish itself in Britain as a respectable form of finance. When the technique was imported into Britain in the 1960s from the US - where it was, and still is, confined largely to the textile trade - it won an unfortunate image. In the early days too many unsound businesses were

backed and the industry received a name for being a "lender of last resort".

Present-day factors reject this label and point out that factoring is a perfectly respectable method of financing a company's growth by making use of an asset which the banks tend to overlook - the unpaid invoices a company has issued to its customers. By closely monitoring his client's sales ledger the factor can advance funds against an asset other lenders consider too risky.

Full-service factoring not only involves the provision of funds - up to 85 per cent immediately and the rest when

the bill is paid - the factor can also take over his client's sales ledger, send out invoices and make sure the bills are paid, assess credit risks and insure his client against bad debts.

The client is saved the expense and trouble of maintaining his own sales accounts department, of waiting for his customers to settle their bills, and of chasing up late payers. He avoids the bind of winning new orders which his bank manager refuses to finance.

The negative image of factoring has dimmed over the years as the banks have moved into factoring - most of the members of the ABFD are owned by UK clearing banks - and as

the industry has grown. Even so, many old school bank managers and accountants still retain their suspicions.

Much of the growth of recent years has come from invoice discounting - which is the relatively straightforward service of proving cash against invoices - and not from full-service factoring. The volume of sales handled under full factoring agreements rose 16 per cent last year to \$4.8bn while invoice discounting increased by 32 per cent to \$5.6bn.

Invoice discounting tends to be less profitable than full factoring because it provides less of a service but it is an easier business in which to get



FACTORING

In this survey	
<input type="checkbox"/> New players have joined the scene and the competition is fierce; How a factor assesses potential clients; The three main activities of factors	Page 2
<input type="checkbox"/> Export factoring - worldwide turnover topped \$10bn last year; Case studies: Avonon Stuart - rescued from the brink, and Printform Plastics - a formula for added success	Page 3
<input type="checkbox"/> Overseas experience: Italy, France and the US	Page 4

Illustration by Robin MacFarlan

started. Invoice discount clients retain control of their sales ledger so, unlike the factor, the discounter does not have to set up the systems and employ staff to administer thousands of client accounts.

RoyScot Factors, which was set up from scratch in September 1986 by Royal Bank of Scotland to offer both factoring and invoice discounting, has expanded its business rapidly over the past three years but it still does not expect to move into profit until this year. A pure invoice discounter could expect to move into the black more quickly.

It is partly for this reason that many of the recent arrivals on the factoring/invoice discounting scene - Schroders Discount and Union Discount Invoice Financing (UDIF) among them - have specialised in invoice discounting.

The growing importance of invoice discounting was recognised last January in the change in the name of what was previously known as the Association of British Factors and Discounters. The association had come under pressure from some of its members to make this change. One reason for this decision was a concern that unless a change was made the receivables financing industry would fragment. (A second organisation, the Association of Invoice Factors, already represents 10 much smaller factoring companies.)

The arrival of new specialised invoice discounters has been met with a less than enthusiastic welcome from the established factors. They have seen pressure on their margins as the newcomers fight to establish themselves in the market. They also face the prospect of losing their old-established clients to the invoice discounters once the client has reached a reasonable size. The traditional pattern is for small companies to drop full factoring once they are of sufficient size to handle their own sales ledger. Many would then transfer to the same factor's invoice discounting service.

One concern of the established factors is that the newcomers will run a greater risk of being hit by financial problems or even fraud among their clients. Since the invoice

discounter does not handle his client's ledger he is less well placed than a factor to keep a close eye on how the business is being run, the factors argue.

This may be so but even conventional factoring has its problems. One small factor, Clifton Mercantile, was recently pushed into receivership after the discovery that a client had been writing bogus invoices against which it claimed cash. Most of Clifton's clients have now been taken on by Chancery Factors. "We had to move very fast because obviously the cash flow of the other clients was heavily affected," says Mr Martin Forman, Chancery managing director.

Such setbacks apart, the factoring industry has been trying hard to broaden the range of its services. The impetus comes in part from the factors themselves who are seeking to add value to their basic service and partly from their banking parents keen to obtain the advantages of "cross-selling" a range of services.

Recent innovations include: ■ The launch, earlier this month of a "cash flow consultancy" service by Century Factors. This will involve a review of how clients handle their debtors to improve credit control, minimise bad debts and increase cash flow.

■ The use by Union Discount Invoice Financing of its invoice discount service to help clients make acquisitions. UDIF discounts the target company's invoices for the acquirer and can meet between 40 and 50 per cent of the purchase price.

■ A move by companies such as Beristoff Factors and H&H Factors to offer other trade finance services such as confirming bills and providing stock finance. Venture Factors offers development capital alongside factoring while Hill Samuel Commercial Finance provides an invoice discounting and secured lending package.

Whether these attempts to "customise" what some factors concede is a commodity product are successful remains to be seen. Many factors are reduced to talking about "quality" when asked to describe their competitive advantage. Selling this idea to the customer will be one of the challenges of the next few years.

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FACTURING 2

New players have joined the scene, says Charles Batchelor

Fiercer competition ahead

NEW players have been crowding on to the factoring scene over the past 12 months attracted by the rapid growth of the sector during the second half of the 1980s. Following several years during which the large UK clearing bank-owned factors have been consolidating their position in the market, the new arrivals have a more cosmopolitan banking background.

Most recent of the new arrivals is Schroders Discount, the Oxford-based invoice discounting arm of the Schroders merchant banking group, which opened for business last November. The other new entrants include:

■ Allied Commercial Finance, the invoice discounting subsidiary of Allied Irish Bank. Allied began trading last June with the aim of supplementing the bank's conventional corporate lending and targeting companies in the £1m to £100m turnover range as well as helping finance management buy-outs.

■ De Lage Landen Financial Services, a subsidiary of Rabobank Nederland, the Dutch co-operative bank. De Lage Landen set up at the end of last year to offer domestic and export factoring and invoice discounting. It plans these services alongside its established leasing business.

■ Venture Factors, which is owned by the United Bank of Kuwait. Venture Factors was established in March 1989 and offers factoring and invoice discounting in conjunction with development capital funding and import financing.

■ Hill Samuel Commercial Finance, part of the TSB Group. This company is not a new arrival to factoring but represents a relaunch of the TSB's UDT Commercial Finance operation.

The new arrivals have a bias towards invoice discounting at the expense of full service factoring and follow the trend of providing factoring and/or discounting as just part of a package of financial services. It is partly for this reason that the new companies rarely include the term "factoring" in their titles, opting instead for broader labels such as "commercial finance" and "financial services". Such titles not only reflect the wider ambitions of the newly-established groups, they avoid the stigma which

still attaches to the name of factoring in the eyes of some potential customers.

The new arrivals have increased the fierce competition among the established players but the market continues to be dominated by clearing bank-owned factoring houses. Lloyds, the smallest of the traditional "big four" clearers, has the largest presence in this sector through Alex Lawrie Factors and International Factors.

National Westminster Bank owns Lombard NatWest Commercial Services while Midland has Griffin Factors. Barclays, which withdrew from factoring in the mid-1980s returned in 1987 with the acquisition of a 75 per cent stake in Arbuthnot Factors, now renamed Barclays Commercial Services.

The banks are the natural parents of the factoring companies because they are among the few organisations in a position to provide the large amounts of finance which the factors need to support their clients. Some bank managers retain a suspicion of factoring in spite of all the urgings of head office. They are reluctant to recommend it to customers because by so doing they will reduce the size of their loan book and ultimately the manager's year-end bonus.

Some banks have introduced schemes to overcome their managers' reluctance to dilute their loan book with factoring. Royal Bank of Scotland last month launched its Cash Flow Scheme to allow its managers to offer a full factoring service while maintaining the secured lending arrangement.

The arrival of the new players in the factoring market is forcing the established bank-owned factors to respond and become more flexible. But will this be enough to set off the challenge? The clearing bank-owned factors have less freedom of action and may, for example, be reluctant to provide cash against invoices at an interest rate which undercuts the parent bank's loan rate, their critics claim.

Some experienced factors believe the market will polarise into two distinct segments — the clearing bank-owned companies who use their size and resources to provide a heavily priced service and the smaller factors which develop niche markets. Developing

niches may not prove that easy, however. "Differentiation is a problem when what you have is basically a commodity product," says Allan Walker, associate director of H & H Factors, which is jointly owned by Trade Indemnity, the credit insurance group, and Heller (Overseas), the financial services company.

H & H, which will be renamed Trade Indemnity-Heller in June, is building up its northern office in Stockport to be closer to its regional clients. It is also considering expanding the credit insurance element of its factoring service with the help of Trade Indemnity and of broadening its financial package to take in areas such as stock finance, letters of credit and the availability (endorsement) of bills.

Some factors see their future

in concentrating on the larger company. Security Pacific Business Finance has been rethinking its involvement in this market, says Mr Stephen Welton, chairman. "We recognise we can't compete with the clearers head on so we are trying to target larger clients."

The most recent arrivals on the UK factoring scene have started up at a time of economic downturn and a toughening of the competitive climate so it remains to be seen whether they can establish a position in the market. "The UK clearers are quite good at defending their patch," notes Mr John Butterworth, managing director of RoyScot Factors, part of the Royal Bank of Scotland group. "The survival of the newcomers will depend on their product development and marketing skills."

Paul Melly on the services offered by factors

The need for cash flow

A NEED for cash is often the main reason for a company to turn to a factor but sales ledger management and credit protection are equally important parts of the service offered. They can save time and costs and minimise exposure to bad debts.

Factors offer three main services, often combined in a single package: management of the client's sales ledger and collection of payments against invoices, credit management and vetting of the client's new customers, and funding up front against invoices, or invoice discounting.

Inevitably, at a time of high interest rates and fear of bankruptcy, when banks are more cautious about lending and sales, many firms look for new sources of cash. Their own customers may be delaying payments until the last minute.

What that executive often fails to realise is how important efficient credit and sales ledger management is in avoiding those cash-flow pressures.

Many people who set up a business do not pay sufficient attention to invoicing and collecting payment, says Mr Jan Fitz-Harris, commercial director of the Kellogg factoring

company. While production and sales strategy are priority areas, too many firms skimp on credit control and ledger administration.

He finds many would-be clients who approach his firm because they face cash-flow pressures do not like to admit their administrative systems are under strain.

This is less true in export business, where people expect to encounter problems in chasing up payments from abroad; perhaps half those who ask Kellogg about factoring their export business mainly want services other than finance. They want someone else to take on the hassle of chasing up payments from abroad, and vetting of the client's new customers, and funding up front against invoices, or invoice discounting.

But when it comes to domestic UK business, many small firms seem unaware of the savings they could make by leaving this side of the business to a factoring company.

In fact, after sending out your invoice to the customer you can forward a copy to the factor who will take care of everything else and advance you cash equivalent to 85 per

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Alex Lawrie Factors, Beaumont House, Beaumont Road, Banbury, Oxon. Shareholder: Lloyds Bank 100 per cent.
Barclays Commercial Services, Aquila House, Breads Place, Hastings, East Sussex. Shareholders: Barclays Bank 75 per cent, Yorkshire Bank 25 per cent.
Century Factors, Southbrook House, 25 Bartholomew Street, Newbury, Berks. Shareholder: Close Brothers 85 per cent, Management 15 per cent.
Crest Factors, 21 Farncombe Road, Worthing, West Sussex.
Shareholder: Midland Bank 100 per cent.
H&H Factors, 61-63 Watlington Road, Croydon. Shareholders: Trade Indemnity 50 per cent, Heller Europe 50 per cent.
International Factors, PO Box 240, Stovering House, Church Street, Brighton, Sussex. Shareholder: Lloyds Bank 100 per cent.
Lombard NatWest Commercial Services, Smith House, PO Box 50, Elmwood Avenue, Fellingham, Middlesbrough. Shareholder: National Westminster Bank 100 per cent.
RoyScot Factors, Exchange Court, 3 Bedford Park, Croydon, Surrey. Shareholder: The Royal Bank of Scotland 100 per cent.
Security Pacific Business Finance (Europe), 120 Dyle Road, Brighton, Sussex. Shareholder: Security Pacific Bank 100 per cent.
Lombard NatWest Commercial Services, Broken House, The Lion Green, Richmond, Surrey. Shareholder: TSB Group 100 per cent.
Hill Samuel Commercial Finance, Broken House, The Lion Green, Richmond, Surrey. Shareholder: TSB Group 100 per cent.
Kellogg Factors, Abbey Gardens, 4 Abbey Street, Reading, Berks. Shareholder: Bank of Scotland 85 per cent, Management 15 per cent.

Members of the Association of Invoice Factors

Angus Finance, P O Box 57, Kimberley House, Vaughan Way, Leicester. Shareholder: Anglo-Continental Bank 100 per cent.
Gaulle Invoice Factors, 77 Mount Ephraim, Tunbridge Wells, Kent.
Higgs-Poynter Factors, Parkhouse Industrial Estate East, Huddersfield, West Yorkshire.
Kilgore Securities, The Computer Centre, Bennet Campbelltown, Argyle. Shareholder: Anglo-Continental Bank 100 per cent.
Maddox Factoring (UK), Argent House, 15 Progress Business Centre, White Parkway, Slough, Berks.
Shareholder: Anglo-Continental Bank 100 per cent.
West Sussex. Under Factors, 7 North Street, Balfour.

allows him to monitor invoices, payments and the amount of funding available under his finance facility at any one time.

It will be interesting to see whether the gradual computerisation of banking services and the spread of home banking to the small business arena cuts the demand for factoring's traditional service strengths.

If modern office technology makes it easier for companies to run their own sales ledgers and to plug into outside credit checking services, the factors may have to rely more on the provision of bad debt protection and, most of all, finance up front as their main selling points.

INVOICE DISCOUNTING

Confidentiality the attraction

INVOICE discounters are still riding a wave of explosive growth in demand for their services as industry tries to compensate for the new caution of nervous banks.

While demand for all-round factoring services climbs steadily, there has been a spectacular surge in straightforward discounting of invoices from large firms which want to strengthen their cash flow without damaging relations with their clients. High interest rates have put pressure on everyone, particularly companies selling to a wide range of small buyers who delay payment for as long as possible.

The simple provision of finance against outstanding invoices is a particularly attractive resource for companies with the resources to maintain proper credit controls of their own. Generally, these are bigger groups than those which use factors. They do not need all the more expensive services extra factoring offers and they prefer to maintain their own contacts with customers.

Unlike a factor, a discounting does not require clients to disclose their interest on the invoice unless it is for an export shipment. Factoring has still not entirely shaken off the stigma, however, of last-resort finance for the company in crisis. This makes some leading industrial names wary of using it and the discounters have been able to make the confidentiality of their service a selling point.

"Invoice discounting is a good option for a company in terms of cost and in terms of running your own sales ledger," says Mr Roger Taylor, joint managing director of Union Discount Invoice Financing. He deals only with firms whose turnover is around £1m a year or more.

Big factoring groups will often take on clients who can offer only £200,000-£250,000 of business each year. There are factoring houses which specialise in assisting much smaller businesses.

What generally decides the minimum size of potential client

is cost. Kellogg, for example, needs to earn about £5,000 a year in fee commission to justify taking on a client and providing the relevant services, back-up and management time. Firms too small to generate this level of revenue are not worth looking at, unless sure of rapid growth.

Invoice discounters operate on a particularly tight margin, which is why they often focus on the big clients who can generate a commanding volume of business. Mr Taylor expects his UD Invoice Financing subsidiary to handle £300m-£500m in sales turnover this year. But his firm's income from that will not even reach £10m.

Some factoring competitors suggest there may be dangers in relying on invoice discounting. Kellogg commercial director Mr Jan Fitz-Harris says discounters will find it harder to chase up payments owing to clients who go bankrupt, because they lack the up-to-date control of the ledger enjoyed by a factoring house.

Naturally, Mr Taylor takes a different point of view, although UD Invoice Financing has only 22 staff members to run its business and supervise clients. He says his firm rigorously checks a firm's credit and ledger management before taking it on as a client. And his team regularly visits all clients to make sure they are keeping up standards. "We may even terminate a client if we don't feel that they are administering what is strictly our property in the right way."

Complex technical goods pose difficulties for discounters as well as for factors because payment is subject to so many conditions: there is usually a period of after-sales service built into the contract, and there are performance bonds or other rights which make payment subject to strict conditions. Says Roger Taylor: "We would not do capital equipment in any form whatsoever."

Paul Melly

ASSESSING CLIENTS

Credit where credit is due

AT 9.30am on most mornings a small team of senior executives meets in the offices of International Factors in Brighton, East Sussex, to consider applications for one of the company's factoring services.

On a Wednesday earlier this month Mr Brian Abbott, factoring director at International, and four managers from the operations, business development (sales) and accounting departments, sat down to consider three new business proposals and two applications from existing clients for an increase in their credit limits.

Elsewhere in International's offices the company's 70-strong team of credit controllers, mostly women, were on the phone to the customers of clients to make sure they had paid their bills on time. The computerised system triggers phone calls, letters and solicitors' letters to the 61,000 customers of International's clients depending on the extent of any delay in payment.

The purpose of the credit committee meeting under Mr Abbott is to decide whether the companies are attractive propositions and to set the terms on which the deals might be done. International, owned by Lloyds Bank, is Britain's largest factoring organisation but similar routines are followed at most other UK factors. International has 400 employees and provided factoring services to 1,381 companies with combined turnover of £2.3bn in 1989.

The first company to be considered is a distributor of computers and computer software. Computer distribution is riskier than some businesses because of the large number of computer retailers which have sprung up — and failed — in recent years but the company in question appears to be well run.

The business is just three months old and has notched up sales of only £280,000 but it is a subsidiary of a larger group which has agreed to provide guarantees. The average value of the company's invoices is £2,000. This is a plus point since it means international would not be handling large numbers of very low value invoices which would be costly and time-consuming.

International's sales team have looked at the company's accounts and cash books to see that PAYE and VAT payments are up to date. In the event of problems they do not want the Inland Revenue or Customs and Excise to step in as preferential creditors.

They have taken a close look at the company's dealings with its bank, which is not Lloyds. They look at the state of its bank balance and check what charges the bank has on the company's assets. What a factor becomes involved with a company its bankers will usually want to reduce the size of the overdraft because the sales ledger no longer forms part of its security.

None of these issues appears

to be a problem with the computer company but Mr Abbott is concerned about its customer list. As a new company it has only dealt with a handful of customers. Half of them are judged a good credit risk but the remainder are not known to International's credit department so will need further checking. A second difficulty is the company's sales forecast of £3m, which appears over-optimistic. If International bases its offer on these figures and the sales target is not reached then the factor will not make a profit and may not even cover its costs. A further complication is that the international team believe that another factor is also bidding for the business.

They decide that the company is an attractive proposition but that they need to build in safeguards in case the sales forecast is not met. They propose charging a fee of 1.05 per cent for handling the company's sales ledger but say they will review this figure after six months to make sure sales are increasing according to plan.

They will also offer to provide 80 per cent of the value of the company's invoices — 85 per cent is the top rate to be established or very sound companies at a rate 2.5 per cent above Lloyds Bank's base rate. This is also a figure which takes into account the likelihood of another factor bidding for the business.

This offer has four conditions: that the computer company's parent group provides the promised guarantee; that no single customer accounts for more than 35 per cent of the company's sales; that intra-company sales and contra accounts (dealing with customers who are suppliers) are excluded; and the parent group provides consolidated quarterly management accounts.

The second company for consideration is a slightly less attractive proposition. It has achieved turnover of nearly £300,000 in its first year of trading, supplying equipment for the construction industry, and is forecasting a rise in its second year to nearly £1m.

The company has a reasonable spread of customers and has been recommended by an existing factoring client of International's, which is in its favour. But the management does not appear to be particularly sophisticated in financial terms and once again the sales forecast appears optimistic. Mr Abbott and his team decide to offer the factoring service at 2.5 per cent and to charge 3 per cent for the cash advances.

The two companies which have applied for an increase in their credit limits are both clients of International's invoice discounting service — they only want cash against invoices and not a full factoring service. Both their applications are approved.

Charles Batchelor

WHAT ACTUALLY DROVE HIM MAD WAS HIS CASH FLOW PROBLEM

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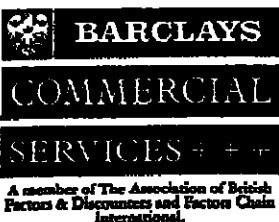
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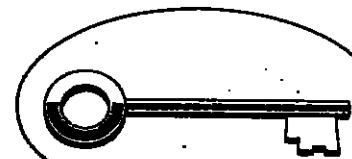
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FACTORING 3

Peter Montagnon assesses the growth in export factoring

A means of financing world trade

FACTORING is rapidly establishing itself as a recognised technique for financing international trade. Worldwide turnover in export factoring topped \$10bn last year for the first time, reaching a record \$10.83bn, according to Factors Chain International, the industry's leading umbrella organisation.

Though this is still only a fraction of the industry's total turnover of \$190bn, growth in international factoring has been rapid in recent years with turnover in this segment of the market more than doubling since 1985.

While part of the increase is due to the efforts by factoring houses to expand their services into new markets, it also reflects the fast growth of world trade and a growing desire among small and medium exporters to protect themselves better against non-payment by customers in far-flung places.

A particular growth area is Asia, whose trade frequently involves the export of textile and consumer electronic goods manufactured by small companies which have no on-the-spot representation in Europe. Normally their buyers prefer to trade on an open account basis, but this is risky for the Asian manufacturer since he has no means of being sure that he will be paid.

According to Mr John Beane, the executive responsible for international business at Midland Bank's Griffin factors unit, factoring offers such companies a way of trading that differs little from open account in practice but protects exporters from non-payment and is cheaper than letters of credit.

Growth in international business affecting Asia was rapid last year with a growing number of banks opening up for factoring in South Korea and Taiwan. Indonesia recently permitted banks to provide a factoring service and this should produce further growth.

By contrast, one part of the world where factoring has not yet taken off is in eastern Europe. Forfeiting, which involves the discounting in a second market of longer term fixed rate trade debts, has always been a popular way of financing East-West trade, but factoring, which involves no secondary market and deals

only in short-term credits of up to six months, is less popular. Though factoring services are available in Hungary and Czechoslovakia, other East bloc countries have been slow to develop them.

Generally speaking factoring services are also not available in countries suffering serious payments problems. This means that Latin America and Africa also tend to be excluded.

There is still, however, ample room for growth in the leading industrial markets of Western Europe where the development of the single market is expected to entice smaller firms into export markets with which they are unfamiliar. The advantage to them of factoring services is they can collect on their invoices without the hassle of dealing with an unfamiliar customer in a foreign country.

The sheer convenience of this justifies the cost of factoring services, according to many in the industry. Factoring provides both debt collection and credit risk cover. Moreover, the cover extends to the full value of the sale, whereas an export credit agency guarantee policy may cover only some 85 per cent of the sale and the exporter also always has to wait while a claim is settled.

In addition, it provides cash flow without tying up capital and drawing on bank overdraft lines. According to Mr Beane, typical fees charged by factoring concerns range from 1 to 2.5 per cent with credit interest calculated on top. Though these rates are steep compared with other forms of trade finance, none offer quite such a comprehensive service.

However, the growing interest in factoring means that the market is becoming more competitive, just at a time when the credit insurance industry

is gearing up to take the European market by storm after 1992. The expectation among analysts of this market is that there could for a while be a period of severe overcapacity. This would result in lower credit insurance premiums and could make factoring relatively less competitive.

There are even signs that export credit agencies themselves are looking more closely at factoring as they seek to diversify their product range. Hermes, the West German export credit agency, has set up a joint venture in factoring with Dresdner Bank. NCM, the Dutch credit insurance agency, is also forging closer links with the factoring market. Trade Indemnity, the UK's leading private sector insurer has acquired a 50 per cent stake in H&H Factors.

International Factors, which claims to be the UK's market leader in factoring with turn-

over of £2.3bn last year, has recently launched a scheme combining a collection service with cover from the government's Export Credits Guarantee Department. This uses an exporter's own policy with ECGD, the existence of which allows International Factors to lower the rates it charges.

According to Mr David Richardson of International Factors, this service contrasts with that of other ECGD-linked factoring schemes in that these often involve using a factoring house's own policy to which standard rates may be applied. Good quality customers might thus risk subsidising lower quality ones, because they all pay the same premium.

Worldwide factoring volume (\$bn)			
	1988	1989	% Increase
World domestic factoring	151,522	179,198	18
World international factoring	8,894	10,826	22
World total	160,406	190,024	18

Source: Factors Chain International

Factoring volume by country, 1989 (\$m)			
Country	Domestic	International	Total
Italy	50,150	1,030	51,180
US	45,217	530	45,747
UK	19,800	980	20,780
Japan	12,090	297	12,387
France	10,037	741	10,778
W Germany	5,871	2,147	7,818
Netherlands	4,450	2,450	6,900
Finland	4,820	253	5,073
Mexico	4,000	8	4,008
Sweden	3,500	210	3,710

Source: Factors Chain International

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CASE STUDY: PRINTFORM PLASTICS

Formula for added success



Ken and Val Hardacre

capital, but were determined to retain control of their business. "We did all the hard work, why give someone else a lump of the profits?" says Mr Hardacre.

There were only two options left, according to Mr Hardacre. "Either we carried on as before and let the business grow slowly or we would have to look for an alternative method of financing." That was when factoring became part of the equation.

"I did some projections while we were considering factoring and concluded that the growth we could achieve in five years through normal methods of finance, we could establish in two years with factoring," says Mr Hardacre.

After some searching, the Hardacres turned to RoyScot Factors, part of the Royal Bank of Scotland group. They signed a deal for what RoyScot calls agency factoring and credit cover. Under this arrangement, Printform sells the invoices to RoyScot for up to 80 per cent of face value and within days the money is in their bank. The Hardacres are also insured

good relationship with them." Printform was unwilling to risk that relationship and RoyScot, after examining the company's control systems, had no objections.

Asked about the somewhat doubtful image companies reflected in the past after calling in factors, Mr Hardacre says: "It wasn't a rescue package. We never looked at it that way. We saw it purely as a vehicle to expand the business."

It all sounds like a marriage made in heaven; and neither side has any complaints. "My original projections have proved me right," said Mr Hardacre. "Turnover before factoring was about £450,000 per annum and since then it has gone up to almost £750,000."

The recent purchase of a second extruder machine means that Printform will soon be able to double output, and should not have to worry about cash flow as long as the orders keep coming in. "We could easily do up to £1.5m this year with the new machine," says John Butterworth, managing

director of RoyScot Factors, sees Printform as the ideal success story. Yet he does not claim factoring is the answer for every struggling company. Printform's qualifications lay in the Hardacres and their management methods.

"One of the joys of factoring is to pick the right account. We were comfortable about the people we were financing and didn't have to change a thing," he says. "A factoring company looks for an energetic management team, a good knowledge of the product and customers, and a reasonable degree of financial acumen."

But the idyllic relationship cannot last forever, he adds. "The most successful clients are those who will leave us." But Ken and Val Hardacre are not looking quite that far ahead at the moment. The benefits still far outweigh any disadvantages, which they say are virtually nil. "In seven years of running a business it is one of the best decisions I have ever made," says Mr Hardacre.

Peggy Hollinger

CASE STUDY: AVALON STUART

Rescued from the brink

WHEN Ian Stuart bought Avalon Stuart, of Lingfield, Surrey, his father's typewriter ribbon manufacturing and distribution company, in 1986, little did he know that within a few months the venture would turn sour.

Initially, prospects looked bright. In the first year alone he increased the orders by 35 per cent. But while he was out getting new business, overheads sky-rocketed, accounts were neglected, and the management he had hired to help revamp the company failed to keep him informed.

That was when Mr Stuart had to take a more active role in managing the company, as well as getting the orders and chasing the debtors. He cut back on staff and production costs, but outstanding invoices were still a problem. "To make matters worse, the VAT man demanded £35,000."

"We had problems getting our hands on \$500," says Mr Stuart. "I told him I didn't have it, but he said I had 10 days to raise the money."

Mr Stuart was staring bankruptcy in the face. With an average debt collection time of 80 days, there seemed little hope that \$35,000 could be raised in 10. But by knocking on doors and pleading with bigger customers, Mr Stuart managed what had seemed impossible - money collected on outstanding debts totalling £36,000. "It rescued me," he says. "At the same time, it crucified my sales ledger."

"I was looking at a brick wall," Mr Stuart ruefully admits. His bank was "fed up with the situation" and the new bank he had turned to "couldn't go the whole hog". He looked into venture capital, and was prepared to relinquish some control to save the company.

But no one was interested in a company certain to fail. "If you can just fast four to five months, we'll talk to you." It was not good enough. Even factoring did not seem to offer Mr Stuart any great hope. Although the first factoring company he approached had recommended sales ledger management, an invoice discounting, he needed more than the standard 75-80 per cent

offered on outstanding debts. So, when a new company called Venture Factors offered to take Avalon Stuart on at 100 per cent of the invoices, Mr Stuart could hardly believe his luck.

"It took a lot of guts to back a business on the rocky side," says Mr Stuart. "Together with Lloyds Bank a deal was worked out to provide Avalon Stuart with all the financing it needed to get back on its feet."

"Lloyds put the mortgage in and a small overdraft," says Tony Cox, managing director of Venture Factors, while his company financed 100 per cent of the debt and kept tabs on the sales ledger. Mr Stuart decided against credit cover because, he says, his invoices were too small.

Venture Factors recommended some changes to the way Avalon Stuart was run - including marketing, pricing and sourcing of products. The company also owned a small ribbon factory in Scotland, which the factoring group saw as a drain on resources. "We asked Ian to concentrate on what he knew best - distribution," says Mr Cox. "So we told him to sell the Scottish factory."

The factory was sold, but with a clause stating that Avalon Stuart had exclusive rights to distribute the goods, thus keeping on its old customers and ensuring a friendly supplier.

Within 14 months turnover has gone from £2m and a bit, operating at a loss, says Mr Cox, to £12.5m but operating at a profit. The real problem was that the company was over-borrowed. It just needed time.

Mr Stuart is certain his company would have failed without Venture Factors. "They backed me 100 per cent. For a time they even went over 100 per cent to help me. They dug deep into their pockets to see me over the hump. Since then, I've never looked back."

The fee for Venture Factors services comes to 1 per cent of turnover - about £1,000 a month and a sum well spent, according to Mr Stuart.

Peggy Hollinger

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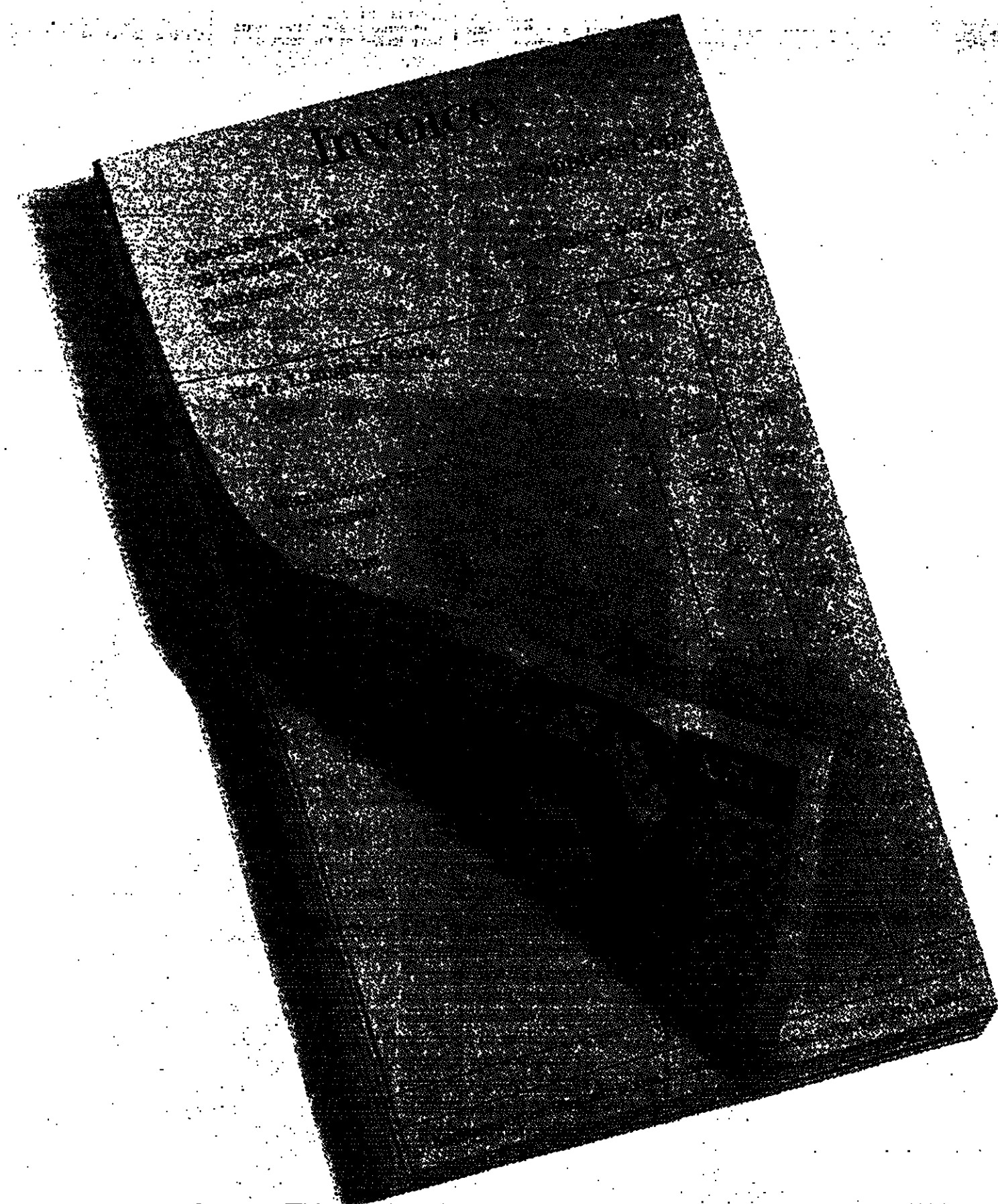
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FACTORIZING 4

David Lane reviews the Italian sector

Another year of growth

ITALY'S factoring companies expect another year of strong growth. The 1990s are opening on the firm upward trend that characterised the sector during the 1980s. BNL Holding, the financial services subsidiary of Banca Nazionale del Lavoro whose factoring subsidiaries dominate the Italian market, forecasts an increase in factoring business in 1990 in line with last year's 30 per cent improvement.

BNL Holding notes, however, that these figures represent a slowdown. Growth in 1989 was lower than the average recorded during the second half of the 1980s, when volumes rose by nearly 40 per cent annually.

With growth rates of this magnitude, it is not surprising that the volume of business is large. BNL Holding's research department estimates the total turnover of the Italian factoring market reached L67,200m (about \$55bn) last year.

Measured on factoring companies' revenues (commission and interest), growth was even higher last year. BNL Holding's Italia subsidiary, market leader in Italian factoring, recorded a leap in revenues of 70 per cent to L2,600m, on turnover that was 34 per cent higher at L7,550m. The average

growth in revenues of 20 members of Assifact, the association of factoring companies, exceeded turnover growth by 33 per cent last year.

Why has factoring grown so strongly in Italy? Initially development was encouraged by the credit restrictions that characterised monetary policy at the end of the 1970s and beginning of the 1980s. Lending ceilings limited banks' possibilities of financing the business sector. Factoring offered a new instrument that complemented traditional bank credit and did not fall foul of the Bank of Italy's rules.

In spite of concern that the removal of credit restrictions would be accompanied by a decline in demand for factoring services, business has continued to expand rapidly. BNL Holding attributes this to two reasons: strong economic growth in the second half of the 1980s and wider awareness of factoring and its advantages.

There is growing recognition in small and medium-sized Italian firms, generally traditional family-owned concerns in which the "padrone" has invested a large stake of personal pride, that recourse to factoring is not a sign of weakness and incapacity. They increasingly see factoring as

another financial instrument; one that allows them to raise liquidity and reduce their working capital needs.

In the case of large corporations, factoring is used mainly for organisational reasons, to cut the office workload by giving factors the task of checking on creditworthiness and collecting accounts receivable.

No sectors seem to have been missed in Italy's factoring boom, though wholesale distribution, agriculture, mechanical engineering and pharmaceuticals appear to have generated rather more business than others. BNL Holding attributes this to captive factoring companies established to manage credit within large groups and associations. Typical of Italy's captive factors are the Fiat subsidiary Sava Factoring and Serfactoring, the subsidiary of the ENI state hydrocarbons holding corporation.

BNL Holding reports that firms in mature sectors, lacking customers at the margins of their markets, are significant users of factoring; and so also are firms in rapidly expanding markets where limited experience creates problems in customer evaluation.

Italy's large cash-strapped public sector is considered to offer excellent opportunities for factoring growth. BNL Holding believes firms from many sectors will increasingly factor their accounts receivable with the many local governments, municipal milk companies, local health authorities, urban transport companies and the myriad of public sector bodies that buy in goods and services.

While the prospects for continuing expansion of factoring look promising at home, little is expected from international factoring. During the second

Italy's leading factoring companies, 1989				
Company	Parent	Revenues (Lm)	Turnover (Lm)	
Italia	BNL	270	7,548	
Sudfactoring	BNL/CN Puglia	143	2,135	
Mediofactoring	Cariplo	120	4,300	
Prime Factor	MPS/IMI/Fiat	84	1,787	
CBF Factor	Ordinary credit banks	82	6,141	
BN Factoring	Banco di Napoli	79	1,733	
Centrifactoring	Savings banks	77	1,925	
Comit Factoring	SCI	67	1,735	
Factorit	Popular co-op banks	61	3,878	
San Paolo Factoring	San Paolo Turin	50	1,476	

Excludes captive factoring companies

Source: BNL, Holding/IMI/Mondo

half of the 1990s BNL Holding monitored a sample of factoring companies engaged in international business. Only 2 per cent of total turnover was generated by international factoring. This modest level is attributed to low profitability of operations abroad and the need for significant investment in information systems.

Italy's factoring companies will continue to concentrate on the domestic market. While this offers prospects of substantial growth in the medium term, competition promises to be sharper. BNL Holding expects that the smaller, weaker and marginal factoring companies will be weeded out.

The booming market has attracted a large number of companies; 10 years ago the number was counted in single figures, now there are more than 80. Margins are tighter and the search for volume and widening of customer base has brought greater risk. In addition to competing between themselves Italy's factoring companies also face the banks.

A low service content in factoring, with credit management and guarantee being much less important than the purely financial aspect of operations, prevents differentiation from commercial discounting by banks. BNL Holding notes that such competition has led to an alignment of factors' interest rates with those of banks.

Italy's leading company con-

siders that the capacity to offer a wide range of products that are well differentiated from the competition will be the main determinant of success in the future. This means that companies will have to boost the credit management and insurance service component of their factoring products, a process that will require investment.

Larger factoring companies seem better placed to make the changes needed to satisfy the market. In this changing framework, Italy's captive factoring companies are likely to hold their ground and maintain their present market share of about 35 per cent of total turnover. In what BNL Holding describes as unique in world factoring, most of Italy's principal industrial and commercial groups have established captive factoring companies that serve group subsidiaries and suppliers.

During the 1990s, BNL Group was active in transferring financial know-how and set up many joint ventures with industrial and commercial partners, including Fiat, Montedison, Olivetti, Pirelli and Zanussi. Though the banking group has recently withdrawn from some of these, it still maintains minority stakes in others. It appears unlikely that many more captive factoring companies will be established, but the market is seen as receptive to new alliances between industrial and financial groups.

France now ranks third in Europe

More respectable image

FACTORIZING is becoming respectable in France. As elsewhere, it was long regarded as a last resort for companies spurned by banks or on the verge of bankruptcy. But the sector now seems to have earned credibility as a service, and recently has been growing at a brisk 20 per cent a year to a billing of about FF60bn in 1989.

"It is expanding more quickly than short-term bank credit, which proves the industry is providing a real and needed service," commented Thierry Dehesdin, managing director of Sogefactoring, a subsidiary of Société Générale. "In the past, companies were interested only in the financing we offered, but now they come to us mainly for our management services, and not because the banks have refused them loans," he added.

However, strong growth is not enough to sustain profit margins. Factoring firms charge a fee of between 0.5 per cent and 2 per cent of turnover to administer a company's invoices. But rates are falling as more players enter the arena - and competition becomes tougher. The same applies to the interest on advances against the invoices covered. "We used to charge the base rate plus 1 to 3 per cent, but now it is more often the money market rate, plus a margin," Mr Dehesdin said.

Most of the 15 biggest factoring firms in France are wholly-owned subsidiaries of large banks. Exceptions are the two market leaders, FactoFrance Heller and Société Française de Factoring (SFF), which have a diversified shareholder base and together account for almost 70 per cent of the market. FactoFrance Heller is 50 per cent owned by the US

Heller group, 34 per cent by the French banking and investment group, Cio Financière de Suez, and 16 per cent by the bank, Credit Industriel et Commercial. SFF also has a US shareholder, Boston Overseas Financial Corp. In addition to four French institutions - Credit Commercial de France, the Banques Populaires group, the export-import bank BECF, and the largest credit-insurance company, SFAC. Most of the largest firms are members

between the date of the invoice and payment for smaller companies is about 90 days in France, and is the main reason for the 40,000 or so bankruptcies each year," commented Antoine Stoullig, market director of SFF. The periods are only slightly shorter than in Italy, where an estimated 100,000 companies fail annually. Mr Stoullig believes factoring is benefiting from the swing away from vertical integration, and is now considered more as subcontracting with a useful service to offer.

Most customers are small- and medium-sized companies, with a turnover from FF6m to FF200m. But a recent trend is for larger companies to start contracting out some of their divisions or product ranges, particularly in the data processing field. For example, an agreement with IBM represents more than half the invoices administered by DFB Local, a subsidiary of the banking group, Compagnie Bancaire. An office-equipment wholesaler is one of the five biggest customers of Sogefactoring.

The spread to larger clients indicates past growth potential, according to Henry Feltcheux, sales and marketing director of FactoFrance Heller. "We believe 50,000 to 70,000 companies could be customers for the factoring sector, whereas only 3,000 to 4,000 have signed up so far," he commented. Moreover, banks have cooled on the possibility of owning invoices that was conferred upon them by the seven-year-old Daily law. "This means banks could increase corporate lending, but after they realised in mid-1987 it also meant dealing with non-payers, they have backed away."

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Karen Zagor looks at the US industry

Caution is the watchword

THESE are trying times for US factors. Uncertainty about the retailing climate coupled with a large number of big retailers with huge debt burdens, often acquired in costly leveraged buy-outs, have made factors extremely cautious.

In the US, unlike Europe, factoring is firmly rooted in the clothing and textile industries. About 80 per cent of annual business is apparel-related, so that when some of the highly-leveraged department stores started coming unstuck, the factors felt the blow.

Before all the leverage, credit was unquestioned and annual financial statements were adequate. Now we need to stay closer to the stores and ask more questions," said Mr Gabe Romeo, senior vice-president at BancBoston Financial.

A recent spate of difficulties in the retail sector, including such big names in US department stores as Bloomingdale's, Bonwit Teller, B. Altman, has shown US factors that they have every reason to be nervous and careful.

Factors, whose three-prong services include checking credit, guaranteeing that credit, and providing advances

against accounts receivable, have to live with the growing risks of the business.

"There is not much we can do to help our clients," said Mr Romeo. "Credit guaranteeing is more art than science," he added. Furthermore, if private-label merchants cannot sell to their traditional big department store clients, they can be left with surplus stock.

It started last autumn when Campeau Corporation, the highly-leveraged Canadian property and retailing group, revealed its cash-flow problems. The factors told their clients they could no longer guarantee the credit of Campeau's Allied and Federated stores, which include such big names as Bloomingdale's and Abraham & Strauss, and deliveries came to a virtual halt.

Industry-watchers quickly learned that when a factor says credit of a big department store cannot be guaranteed, the client usually listens. After Campeau received a \$250m injection of funds and merchandise deliveries were resumed to the stores, Campeau Corp admitted factors had become increasingly important to the company's day-to-day operations. "The situation dictates working more closely with factors than we have in the past," a company spokeswoman said in September.

Although the Campeau stores, which were acquired in two leveraged buy-outs for a total of \$10.2bn, ultimately filed for protection under chapter 11 of the Federal Bankruptcy code, the factors emerged relatively unscathed.

The damage from the Cam-

peau bankruptcy was limited, in part, because the company paid for its merchandise until the last minute. "We still haven't figured out how the cheques have bounced," said Mr Sidney Rutberg, who is writing a book on the industry, "but there have not been any fatalities."

Part of the reason for the factors' resilience is the vast size of most factoring firms. A \$7m factoring company, such as CIT Group/Factoring, can absorb a \$1m loss which might fatally wound a smaller company.

The industry has undergone a decade of consolidation, leaving about 17 sizable firms from around 35 in the late 1970s.

However, the period of consolidation now seems to be coming to an end, mainly because there are so few medium-sized factors left. An exception is Rosenthal and Rosenthal whose annual turnover of about \$1.12bn is big enough to allow it to remain independent.

While customers may feel that they no longer have the personal contact they had when factoring companies were smaller, the large size is a distinct advantage to the industry in times of uncertainty. The overall size has helped factors cover possible losses.

The rate of growth of factoring in the US has slowed somewhat in recent years, with total volume in 1989 of \$46.7bn, up about 2 per cent from \$45.9bn in 1988. Of this, the clothing industry accounted for about 80 per cent of the trade.

"This is not a growth business," said Mr Rutberg. "Fac-

tors tend to play musical clients, winning a few and losing a few others each year, but in the end it's really a few companies doing roughly the same business."

Part of the reason for the slowdown is the overall softness of retailing in the US. "Business has not been good for the last six months," said Mr Romeo. "I hope things have bottomed out now."

One area of growth for US factors is in imported goods, according to Mr Rutberg. This is somewhat riskier, since the factor cannot spread the risk if the factor is the only creditor, which is usually the case for imports.

Meanwhile, the sense of risk is as strong as ever this year. Ames, a big discount retailer with more than 600 stores, is struggling to survive and many merchants recently suspended shipments to the stores. Many of those who do still supply Ames are demanding cash for their goods on delivery.

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LONDON STOCK EXCHANGE

Equities fight back from early falls

ICI AND the New York stock market came to the aid of a beleaguered London equity sector yesterday, helping the FTSE 100 to recover almost all of an early fall and to close above the 2,100 mark, which had haunted brokers over the weekend. But the market remained very nervous ahead of the UK local elections on Thursday and the latest data on domestic inflation, due at the end of next week.

The first day of the new equity trading account made an unhappy start, with the Footsie plunging quickly down through 2,100 following a week-end of gloomy press comment. With the pound and UK Gov-

Account Opening Dates			
First Opening	Apr 30	May 14	
Second Opening	Apr 30	May 24	
Third Opening	Apr 30	May 24	
Fourth Opening	Apr 30	May 24	
Fifth Opening	Apr 30	May 24	
Sixth Opening	Apr 30	May 24	
Seventh Opening	Apr 30	May 24	
Eighth Opening	Apr 30	May 24	
Ninth Opening	Apr 30	May 24	
Tenth Opening	Apr 30	May 24	

ernment bonds easier, Barclays Bank announcing a rise in its mortgage rate, and a batch of ex-dividend quotations to plague market indices, there was an estimated loss on the Footsie of more than 20 points before the first official quotation - there were technical problems with the early Stock

Exchange calculation.

Within the first half hour, the Footsie was down to 2084.4 and into territory last seen on October 27 last when the stock market was reacting to the sudden departure of Mr Nigel Lawson from the post of UK Chancellor of the Exchequer. Traders said that there had not been much selling, but the market was under pressure. There was also speculation of another quoted householder being in serious difficulties, although no names were mentioned.

what lower, were better than most City analysts had expected.

The rise in ICI shares helped market indices, but the recovery across the rest of the market was unconvincing until Wall Street opened in better shape than feared, in view of its heavy fall on Friday and American reports that the Trump hotel and the property developer may be experiencing difficulties.

The rally reduced the index loss to a couple of points at best (See chart for hourly trading levels) and the final reading showed the FT-SE at 2,108.4, a net loss on the day of only 3.2 points. Turnover, as

measured by the day's Seq total of \$26.3m shares, was fairly modest and compared with \$36.7m on Friday. Traders said that the bounce in the market yesterday reflected strategic buying by some houses convinced that the Footsie 2,100 mark will prove solid.

While much of the potential bid news may have been discounted, in particular the poor showing expected by the ruling Conservative Party in Thursday's local elections, there were still many bears around in the market yesterday. Today brings the latest survey of UK business opinion by the Confederation of British Industry,

FINANCIAL TIMES STOCK INDICES									
	April 30	April 27	April 26	April 25	April 24	Year Ago	High 1989	Low	Since Completion
Government Secs	74.13	74.22	74.61	74.54	75.48	68.85	84.20	74.13	127.4
Fixed Interest	83.80	84.72	84.48	84.87	85.00	67.28	92.31	83.80	103.4
Ordinary Share	1653.8	1658.7	1678.1	1683.5	1697.2	1750.4	1983.3	1653.8	2008.6
Gold Mining	221.5	221.8	218.2	223.1	232.0	195.0	278.5	218.2	73.7
FT-SE 100 Share	2103.4	2108.6	2138.6	2143.1	2159.9	2118.0	2483.7	2103.4	288.9
Ord. Div. Yield	5.48	5.47	5.41	5.39	5.36	4.45	6.50	5.48	10.4
Earning Yd % (ft)	12.28	12.28	12.12	12.09	11.97	10.84	14.50	12.28	10.4
P/E Ratio (ft)	9.87	9.88	9.89	10.02	10.14	11.15	11.15	9.87	10.4
SEAG Bargain 4.45m	21,821	21,821	21,448	21,038	20,989	30,007	24,837	21,821	288.9
Equity Turnover (m)	822.44	822.44	822.44	822.44	822.44	822.44	822.44	822.44	822.44
Equity Bargain	25,525	21,448	20,347	21,038	20,989	30,007	24,837	21,821	288.9
Shares Traded (m)	400.1	444.2	325.9	325.9	325.9	325.9	325.9	325.9	325.9
Ordinary Share Index, Hourly changes	Day's High 1654.7	Day's Low 1639.5	Day's High 1654.7	Day's Low 1639.5	Day's High 1654.7	Day's Low 1639.5	Day's High 1654.7	Day's Low 1639.5	Day's High 1654.7
FT-SE, Hourly changes	Day's High 2108.6	Day's Low 2084.4	Day's High 2108.6	Day's Low 2084.4	Day's High 2108.6	Day's Low 2084.4	Day's High 2108.6	Day's Low 2084.4	Day's High 2108.6

ICI rides to the rescue

FIRST-QUARTER results from ICI were cheerfully received as they came in above the most optimistic market expectations.

Worries that the results would be worse than analysts' forecasts saw the shares open 14 lower at 1046p, but they rebounded after ICI announced group profits that were down only 6 per cent to \$414m. The share price was eventually 20 up on the day at 1082p after \$4m shares had been traded.

Profits were particularly strong in pharmaceuticals and agrochemicals, offsetting most of the fall in industrial products, which saw high profits in 1989.

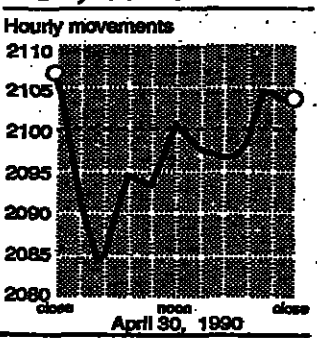
Mr Andrew Benson at Robert Fleming said: "These results are encouraging. Stripping out one-off items, operating profits comfortably exceeded market and our estimates." Sticking to his original forecast of \$1.45bn for the year to December 1990, Mr Benson added: "Given the high yield and financial strength of ICI, the shares are likely to be strong performers in the current bear market."

Mr Phillip Morris at Smith New Court, however, said: "The results are encouraging, but the market is still cautious on the prospects for growth due to the poor outlook in the UK and world trading conditions." He said he was still holding his year-end forecast at \$1.35bn.

Switch advised A recommendation by Country NatWest WoodMac that the heavy sector investors switch from Whitbread into Bass had the expected effect on the companies' share prices. Bass was also helped by renewed stories that it was about to sell its Great Hotels business to a hotel company Accor. The latter, however, denied it was holding talks with Bass.

Mr Geoff Collier at County said that Whitbread had outperformed its rival by 18 per cent since August last year despite several factors in Bass's favour. Whitbread was the more exposed to consumer demand because it was less diversified. Bass had had a steady stream of good news recently, such as the disposal of its hotels in Europe. Last week's announcement of redundancies at Holiday Inns in the US indicated that the company was keen on

FT-SE recaptures the 2,100 mark



generating rationalisation benefits quickly, and its interim results were due later this month, to be followed by long-awaited presentations on the \$1.2bn Holiday Corp acquisition completed in February. Mr Collier added: "Whitbread is on a prospective p/e of 9.3 and Bass is on 7.8, but Bass should trade at a premium to Whitbread." Bass climbed to a high of 940p before closing at 935p, a net rise of 20. Whitbread slipped 10 at one point before finishing at 364p, a decline of 6 on the day.

US expansion

Irish banks came under considerable pressure after news that Allied Irish Bank is making an \$182m rights issue to help fund a \$217m bid for Bank of America, the US banking group in which it holds a 4.9 per cent stake.

The terms of the issue are one-for-six at 175 Irish pence a share. Allied lost 14 to 23p on the news. Bank of Ireland shed 7 to 23p in sympathy. Mr John Wheeler of Shearson Lehman said that although the bid went against the grain - most international banking groups have been getting out of the US banking business - he thought the group was building on its success with First Maryland Bank, generally accepted to have been the most successful acquisition of a US bank by a foreign group.

"It should take Allied's US market share up from 6.5 per cent to 11 per cent," said Wheeler, who added: "The second-liners were not

rate, although the rise merely brought it in line with the rates charged by other lenders, and the season showing fresh losses. There was also speculation of another quoted householder being in serious difficulties, although no names were mentioned.

Most construction and housebuilding stocks suffered, with Costain declining 10 to 242p and Tilbury 13 to 536p. Among the latter group, Colvrey fell 10 to 110p and Countrywide Properties slipped 6 to 173p. Extremely good annual results failed to uphold Lloyds, which eased to 57p.

The favourable news in ICI lifted sentiment in a number of the other chemical stocks. BOC added 8 at 506p, while Laporte, a tall feature of late, hardened its penny to 49p, having touched 49p earlier in the day. Specialists were deeply suspicious of a mid-session rally

in the property sector, which had dropped sharply at the start of the week. The market was still following a gloomy week-end press. The leaders nevertheless ended the day with only minimal damage. A London trader noted "The worries in the property business seem to have shifted to New York for the time being because of growing concern over real estate there." He said property shares in London opened weakly and slipped below a crucial support level, then picked up on the back of the futures market, but there remained "genuine fears about the fundamental weakness in the property sector and they will not go away," he added.

Among the leaders, Land Securities fell to 45p before steadying to close at 44p at 451p, while British Land was a similar amount lower at 33p. MRPC managed a minor gain on the day at 48p.

so fortunate. Speyhawk retreated 11 more to 140p, Greyhound 17 to 387p and Greyhound 17 to 387p. Other weak spots included Balfour Beatty, which dipped a further 14 to 204p.

Allied London backed the trend with a rise of 9 to 88p. City Site Estates looked as if it was following suit, the shares being 8 better at one point, but they trickled back to 151p, a net decline of 2, ahead of an announcement that the company had bought in the market 120,000 of its own shares, or 0.8 per cent of the issued share capital, at 143p a share. Peel Holdings also said it had bought in some of its shares - 100,000 at 155p each and fell 9 to 148p.

Week-end reports that W.H. Smith might sell its Daily Mail division, or merge it with rival Payday, which was owned by Boots, and float of the new entity, helped both companies' share prices. Mr Bill Currie at Hoare Govett said that "either possibility would be earnings enhancing for Smith." The "A" shares climbed 12 to 269p.

Boots was also helped by vague talk that Hanson might be interested in bidding for the company. The former's shares firmed 5 to 254p. Hanson eased 2 to 211p as Mr Andrew Kirby, at Goldman Sachs, advised his clients to "tighten their holdings" in the stock. She denied market reports that she had cut forecasts, saying that both Hanson and BTR were at too high a premium to the market.

A determined seller of Cadbury-Schweppes depressed the shares while the general market staged a recovery. The price shed 4 to 304p. The com-

pany said it had acquired NVGibco, the "Gini" franchise for Belgium and Luxembourg, from the Bostons brewery group. Gibco sales for the year ended September 1989 were \$132m (\$5.6m).

Negative weekend press comment on Banks Hovis McDougall set the shares trickling back all day. They closed 9 lower at 364p. There were also talks that a US securities house had been selling convertible eurobonds and that other holders had hedged their eurobond positions by selling stock.

Last week's sector review from BZW, which was particularly positive on Unigate, helped the shares firm 5 to 285p. Hazlewood Foods fell quickly amid stories that one of the company's founders had

TRADING VOLUME IN MAJOR STOCKS									
Value	Volume	Value	Volume	Value	Volume	Value	Volume	Value	Volume
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100
Ady Group	100	100	100	100	100	100	100	100	100

Based on trading volume for most Alpha securities dealt through the SEAG system yesterday until 4.30pm.

LONDON SHARE SERVICE

BRITISH FUNDS									
High	Low	Stock	Price	Yield	Div	Yield	Div	Yield	Div
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981

Cazenove admits new partners

CAZENOVE & CO has taken a new partnership with Richard Whitford, Mr Jonathan Hubbard, Mr Richard Grubb, Mr Michael Power, Mr Laurence Hollingworth, Mr John Reilly, Mr Steve Daniels, Mr John Harbord-Hamond, Mr Roger Lambert, Mr Simon Dymally and Mr Arthur Drysdale. Mr Michael Belmont and Mr Tony Bamford have retired.

Mr Robert G. Judson has been appointed managing director of Amey Mac-Tri, newly-formed mechanical and electrical contracting company of AEC HOLDINGS.

Mr Derek Bailey has been appointed president of the INSTITUTE OF TRANSPORT ADMINISTRATION. He is a director of Start Roadways.

APPOINTMENTS

Mr Nigel Snook as chief executive designate. He will succeed ATB director Mr Don Newman who retires early in 1991.

Mr Stephen Lewis (above) has been appointed as joint managing director of COURTNEY POPE (HOLDINGS).

Mr Alan Bowers, company secretary, has been appointed to the board of FAIRLINE BOATS, Oundle.

Mr Hugh Collins, group finance director of SmithKline Beecham, becomes chairman of THE HUNDRED GROUP on November 15. The Group provides a forum for senior financial officers.

Mr Stephen Erskovian has been appointed group investor relations manager at STANDARD CHARTERED. She was a vice president at Citibank.

Mr Alan Johnson has re-joined ROCKWELL INTERNATIONAL as European counsel, based in London. He was director of legal affairs at Hertz Europe.

Mr Chris Spinks has been appointed assistant director (sales) of S. & P. COIL PRODUCTS, Leicester.

Professor William Goesting has joined SCUMCO GROUP as director, electronic developments, on a part-time basis. He was group technical director at Plessey, and held the chair of electronic engineering at Bath University.

Mr David Pye has joined PEARL ASSURANCE as general manager, general insurance division at the head office in Peterborough. He was director of UK underwriting and staff director with the Dutch-owned Agon Insurance Co (UK). Mr Pye has taken over from Mr Ken Fletcher who has retired.

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CANADA

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STANDARD AND POOR'S		4day's High 2667.39 2561.69 Low 2639.19 2658.29									
Composite	329.11 329.32 329.22 330.36	359.49 (G1)	322.96 (G0A1)	339.80 (G0A1)	4.40 (G1/G2D)	357.58 (G1/G2D)	360.14 (G1/G2D)	352.76 (G1/G2D)	360.47 (G2D)	352.96 (G2D)	357.23 (G2D)
Industrials	363.34 362.97 364.51 363.36	411.30 (G1)	371.24 (G1)	379.88 (G1)	4.40 (G1/G2D)	347.13 (G1/G2D)	354.64 (G1/G2D)	351.03 (G1/G2D)	351.57 (G1/G2D)	352.02 (G1/G2D)	352.73 (G1/G2D)
Financial	26.59 26.57 26.91 26.82	33.30 (G1)	27.94 (G1)	28.85 (G1)	4.40 (G1/G2D)	26.69 (G1/G2D)	27.84 (G1/G2D)	27.63 (G1/G2D)	27.82 (G1/G2D)	27.92 (G1/G2D)	27.97 (G1/G2D)
NYSE Composite	126.74 126.46 126.30 126.51	130.00 (G1)	117.43 (G1)	119.34 (G1)	4.40 (G1/G2D)	126.09 (G1/G2D)	127.33 (G1/G2D)	127.03 (G1/G2D)	127.36 (G1/G2D)	127.61 (G1/G2D)	127.66 (G1/G2D)
Amer. Mkt. Value	348.14 348.16 344.52 343.89	403.19 (G1)	349.40 (G1)	350.99 (G1)	4.40 (G1/G2D)	343.89 (G1/G2D)	346.88 (G1/G2D)	346.23 (G1/G2D)	346.97 (G1/G2D)	347.29 (G1/G2D)	347.54 (G1/G2D)
NASDAQ Composite	417.98 421.46 420.56 419.19	463.19 (G1)	409.40 (G1)	410.99 (G1)	4.40 (G1/G2D)	407.98 (G1/G2D)	412.93 (G1/G2D)	412.23 (G1/G2D)	412.97 (G1/G2D)	413.29 (G1/G2D)	413.54 (G1/G2D)

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NEW YORK ACTIVE STOCKS				TRADING ACTIVITY			
				Volume	Millions		
				Apr 27	Apr 26	Apr 25	Apr 24
Price	Stocks traded	Closing price	Change on day				
High							
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TORONTO	Apr 27	Apr 26	Apr 25	Apr 24	1000				
					HIGH	LOW			
Soft (cash int. 05/10/2008)					740.3	730.2	749.1	748.3	737.1 (2/3)
Soft (bank int. 05/10/2008)					740.3	730.2	749.1	748.3	737.1 (2/3)
TAIEXWU					9247.37	9213.78	9317.83	9376.74	12395.34 (1/2)
Wheat (cash int. 05/10/2008)					2650.80	2624.00	2675.00	2675.00	2630.50 (3/4)
Metals & Minerals	2099.30	2094.80	2087.50	2051.90	3453.05 (1/1)	2850.80 (2/4)			
Copper	3336.10	3349.20	3343.25	3341.00	4009.47 (1/1)	3336.10 (2/4)			
Thailand ARO									
Bangkok Stock (Apr 24/73)					855.97	859.34	854.82	857.61	914.65 (5/1)
Thailand ARO									
Bangkok Stock (Apr 24/73)					855.97	859.34	854.82	857.61	914.65 (5/1)

ALL-RETAIL, FOREIGN	1/26/25	1/24/26	1/24/26	1/24/26	2000/00 C/D	1/26/25	2/2/94
Base values of all indices are 100 except NYSE All Common—50; Standard and Poor's—10; and Toronto Composite and Metals—1000. Toronto indices based 1975 and Montreal Portfolio 4/4/13. † Excluding bonds; ‡ Industrial, plus Utilities, Financial and Transportation. @ Closed, † Unavailable.							

TOKYO - Most Active Stocks
Friday April 27 1990

	Stocks Traded	Closing Price	Change on day		Stocks Traded	Closing Price	Change on day
Bentley	27,000	1,100	+6	S&P	870	-	-
Boeing Co.	27,000	935	+15	Pfizer	7,100	1,400	+50
British Midland	387	+20	-	Ryanair	7,100	1,400	+50
British Motor	18,000	331	-79	Nippon Steel	6,500	974	-6
British	18,000	331	-79	Showa Denko	5,200	725	-6

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